

America	Sch. 18	Indonesia	Rp 2500	Portugal	Esc 75
Belarus	Dr. 0.650	Ivory Coast	1,110	S. Africa	Ric 75
Bulgaria	0.61/38	Japan	1,550	Singapore	SS 6/10
Canada	0.62/42	Latvia	1,600	Spain	Frs 100
Denmark	0.61/25	Lithuania	1,600	St. Lucia	Rps 30
Egypt	0.61/08	Lebanon	1,600	Sweden	Sk 6/50
Finland	0.61/50	Luxembourg	1,600	Switzerland	Fr 7/20
France	Fr. 6.00	Malta	1,600	Tunisia	MT 9/55
Germany	DM 2.20	Morocco	1,600	Turkey	TL 0.600
Greece	Dr. 0.61	Moscow	1,600		
Hong Kong	Hk 1.12	Norway	Na 0.600		
Iceland	0.61/15	Philippines	Pes. 20	U.A.E.	Dir 6.50
Ireland	0.61/00			U.S.A.	\$1.60

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Tuesday May 29 1984

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## NEWS SUMMARY

### GENERAL

**Nato ministers gloomy on arms**

Nato foreign ministers appear to have concluded that no chance exists for resuming U.S.-Soviet arms control talks this year and probably beyond.

Ministers who recently visited Moscow are expected to report renewed uncertainty over the Soviet leadership when a Nato ministerial meeting opens in Washington to day. Hans-Dietrich Genscher, the West German Foreign Minister, was in the Soviet capital last week and is likely to detail hardline attitudes encountered, and the apparent ill health of President Konstantin Chernenko.

Herr Genscher announced at the weekend his intention not to lead his Free Democrat party into the next German elections in 1987. Page 2

### Beirut alert

Police and troops put a cordon around the American University of Beirut after U.S. intelligence warned that pro-Iranian militants planned mass kidnappings of U.S. academics and diplomats.

### Dissident freed

Peter Uhl, 43, a prominent member of the Charter 77 Czechoslovak human rights movement, was released from prison after a five-year term on charges of subversion, emigre said in Vienna.

### Milk chief abducted

Angry French dairy farmers abducted the head of France's national milk board in Rennes, starting a police search across the Breton countryside.

### Olympics letter

Olympic chief Juan Antonio Samaranch said he would take a letter for Soviet leader Konstantin Chernenko with him to Moscow tomorrow, in a final effort to prevent the Los Angeles Games boycott.

### Catalan test

A Barcelona court ruled that it could not hear emblem and fraud charges against Catalan nationalist leader Jordi Pujol, fueling a row facing Spain's Socialist Government. Page 5

### Fuel leak

Soviet railway freight wagons are so old and full of holes that 3 per cent of the country's annual coal output ends up between the tracks, reported Eko, an economic journal.

### Lebanese vote

The Speaker of the Lebanese Parliament fixed Thursday morning for a vote of confidence in Prime Minister Rashid Karame's "National Unity" Government.

### Israeli verdict

Two Palestinians who hijacked an Israeli bus died from blows to the head and body after capture by security forces, not during fighting as was first claimed, an official inquiry found. Page 2

### Taiwan reshuffle

The Taiwan Government reshuffled its Cabinet days after a new premier was named. Page 2

### Egypt poll due

Final results are due today for Egypt's parliamentary elections. President Hosni Mubarak's party was expected to win easily in a low turnout. Page 2

### Briefly . . .

Eric Morecambe, British comedian, died at 58. Obituary, Page 13

Landslide at a mining community in Dongchuan, south-west China, killed about 100.

### BUSINESS

**Tokyo to announce financial reforms**

BY KATHY EVANS IN TEHERAN AND REGINALD DALE IN WASHINGTON

President Ali Khamenei of Iran yesterday called on the Arab states of the Gulf to decide between neutrality and their support for Iraq.

Speaking at the inaugural session of Iran's new Majlis (parliament), the Iranian leader warned that, if the states chose to continue their backing for Iraq, "it is natural that they must take the consequences. This cannot be avoided."

He spoke amid heightened speculation, supported by U.S. satellite pictures, that Iran may be about to launch a new ground offensive against Iraq on June 1, the beginning of the month-long fast of Ramadan.

Last night on Iraqi television an unnamed brigadier told viewers "the Iranian enemy has completed its preparations for a new offensive on the southern sector." Iran has massed about half a million men on the border and logistical arrangements for a large-scale attack appear to be complete.

In the southern sector conditions have, at least until recently, made an offensive difficult - if not impossible - because of flooding of the marshes as a result of melting snow in the northern mountains and the deliberate breaching of Tigris dikes by the Iraqis.

The weekend, giving rise to some erratic movements.

The D-Mark was firmer against its EMS central rate but showed little overall change against trading partners as most currencies benefited from the dollar's weakness. A prolonged dollar decline could ultimately bring fresh pressure to bear on weaker member currencies, however. Currencies, Page 32.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, shows the range of rates from which no currency (except the lira) may move more than 24 per cent.

The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

ROMANIA opened a \$2bn canal, which cuts the passage from the Danube River to the Black Sea by 370 km and is designed to attract shipping from Western Europe to the Middle East. Page 7

**DOLLAR gained ground in Frankfurt despite underlying concern over the U.S. banking sector. It closed at DM 2.7365 (compared with DM 2.7225 at London's Friday close); SwFr 2.2495 (SwFr 2.245); FFr 8.82 (FFr 8.835) and Yen 123.90 (Yen 121.70). Sterling was quoted at £1.3828 (\$1.385). Currencies, Page 32**

TOKYO investors adopted a wait-and-see attitude and the Nikkei Dow market average fell 11.32 to 11,16.8 in the thinnest trading seen this year. The Stock Exchange index fell 4.2 to 790.35. Report, Page 25; Leading prices, Page 24

**WALL STREET and London markets were closed for public holidays.**

**HONG KONG prime lending rates underwent their second rise in two weeks, rising 0.75 per cent points to 12.75 per cent. Page 2**

**The editorial content of today's international edition has been restricted because of continuing industrial action at Frankfurter Zeitungs-Druckerei, where the edition is printed. This prevents the publication of late-breaking news, the final Wall Street report and closing the over-the-counter and Canadian share prices.**

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**European election: progress despite setbacks**

**Liverpool: cash problems in**

**a city with no budget**

**Space programme: Western Europe set to join U.S.**

**Editorial comment: France; UK corporate tax**

**Lex: a heavy roller for the pitch**

**Lombard: a case for more disclosure**

**Management: perils of the village shop**

**World banking Part II: Survey**

## Fed pledge to maintain U.S. bank stability

BY PAUL TAYLOR IN WASHINGTON AND WILLIAM HALL IN NEW YORK

MR PRESTON Martin, vice-chairman of the U.S. Federal Reserve Board, said yesterday that the Fed was willing to do whatever is needed to maintain the stability of the U.S. banking system.

The Fed was prepared to lend boldly, and keep on lending, should any more major US banks run into liquidity problems, he said.

Administration officials said they would supply 400 of the shoulder-fired missiles, rather than the 200 previously envisaged.

The latest plan appeared to be to sell Saudi Arabia the missiles, together with 200 launchers, at a cost of more than \$30m. Another option under consideration had been to lease the missiles to Saudi Arabia allowing them to return to America once the crisis in the Gulf is over.

The U.S. administration dropped plans to supply Saudi Arabia with 1,200 Stingers two months ago, after Congressional and Israeli opposition. While there is still some opposition in Washington to supplying the sophisticated weapons to an Arab state, President Ronald Reagan was expected to go ahead with the deal under emergency procedures in the next day or two.

The investors' fears were highlighted yesterday with the release of figures on the banks' exposure to

the four most heavily indebted Latin American countries.

The figures show that the U.S. regional banks have cut their relative exposure times as quickly as the nine big U.S. money centre banks did to total little more than half that amount.

The Fed was prepared to lend boldly, and keep on lending, should any more major US banks run into liquidity problems, he said.

His remarks were seen as perhaps the strongest attempt yet by U.S. bank regulators, to calm the nerves of the financial markets and head off additional rumours like those which swept the markets last week. They came in response to a question about whether the Fed is willing to act again as it did two weeks ago to help halt a run on Continental Illinois, Chicago's biggest bank and the eighth largest in the US.

Since then, attention has focused on the major U.S. banks' lending, especially to Latin America. Last week this led to a serious erosion of investor confidence, sent bank stocks tumbling, battered the dollar and led to a "flight to quality" as investors scrambled to buy the shortest and safest paper - U.S. Treasury bills.

At the end of 1983 the nine U.S. money centre banks had loans of \$10.4bn outstanding to Mexico, Brazil, Venezuela and Argentina, according to figures published by the U.S. bank regulators. This is nearly a third more than their entire capital of \$31.5bn.

Since Mexico's financial crisis in

the autumn of 1982 the nine money centre banks have increased their lending to the four countries by \$2.6bn. The next 15 biggest U.S. banks had increased their lending by \$1.5bn to \$13.7bn but the 185 regional banks had reduced their lending by \$800m to \$12.7bn.

At the end of 1983 the combined exposure of the nine money centre banks reached 128.3 per cent of their capital. The next 15 biggest U.S. banks had similar exposure equivalent to 91.9 per cent of their capital.

The Regional banks' relative exposure has fallen sharply, from 50.4

to 37.5 per cent.

Continued on Page 16

U.S. bonds, Page 18

**Sales of home computers run out of steam**

By Louise Kehoe

In San Francisco

THE WORLD home computer market seems to have run out of steam. Sales this year, widely forecast to rise to about \$3bn, are now expected to total little more than half that amount.

Manufacturers and market analysts have been surprised by a steep decline in sales over the past four months. They have noticed only recently that the usual post-Christmas slump was sharper and longer than expected.

Mr James Morgan, chief executive of Atari, the U.S. group, said shipments of his company's home computers in the first three months of this year were 35 per cent lower than in the first quarter of 1983.

Mr Sandy Gant, a specialist in the home computer market at Infocom, a California market research company, said: "Since December we have significantly lowered our forecast for sales in the under-\$1,000 category for this year."

"The market is very soft right now," he said. "With a lot of advertising to boost sales in the autumn, we can hope for unit sales to equal those of last year at a higher average selling price."

Another market scorekeeper, Future Computing of Richardson, Texas, is also becoming more cautious. "We put shipments of home computers at 8.5m units this year, and that is optimistic. We may well downgrade those numbers again next month," says Dr Egil Juliusen.

Software publishers are even more gloomy. "I think the size of the home computer market has been grossly overstated," declares Mr Gary Carlson, vice-president of Broderbund Software, a computer games company.

Mr Trip Hawkins, president of Electronic Arts, publisher of several top-selling computer games, calls industry forecasts "completely ridiculous".

"If we (the industry) have a good year there will be about 1.5m units sold in the U.S., perhaps 2m worldwide."

Even chip makers have noticed a downturn. Last week the Semiconductor Industry Association attributed a 2 per cent decline in industry order rates last month to personal computer makers' shrinking requirements.

Several factors have contributed to declining home computer sales. First, consumers became disillusioned.

Continued on Page 16

BY RUPERT CORNWELL IN BONN

TO JUDGE from the rain which settled yesterday in an unrelenting grey sheet over the capital of West Germany, even the Almighty is none too keen on the 35-hour week.

## OVERSEAS NEWS

# Botha calls for S. Africa to 'face realities of world'

BY OUR JOHANNESBURG CORRESPONDENT

**MR P. W. BOTH**A, the South African Prime Minister was due to leave the Republic last night on an eight-night European tour, amid continuing moves over the independence of Namibia (south-west Africa).

The Namibian dispute is expected to be high on Mr Botha's agenda during his talks with European leaders, including meetings in London, Bonn and Lisbon.

Both the British and West German Governments are members of the five-nation Western contact group seeking a settlement in the territory, while Portugal retains close ties with Angola, its former colony and a key participant in the dispute.

Addressing a weekend rally of South Africa's ruling Nationalist Party, Mr Botha said South Africa had to "come out of the laager" and "face the realities of the world." He warned that should the country "choose a path of isolation, boycotts would soon choke her with loneliness."

At a farewell ceremony yesterday in Cape Town, Mr

Botha said: "We are not setting out on a campaign of conquest." Rather, he continued, "we are going with the firm conviction that South Africa has a place in the community of nations which it can fulfil."

The withdrawal of some

25,000 Cuban troops in Angola, which borders Namibia, has

been made a pre-condition by

South Africa to implementation of the United Nations' settlement plan for the territory. But there have been tentative signs that this precondition, which has United States' backing, may be dropped or modified by Pretoria in exchange for a substantially reduced UN role in the run-up to independence.

The issue was raised in Lusaka at the weekend during talks between the U.S. Assistant Secretary of State for African Affairs, Dr Chester Crocker, and Dr Kenneth Kaunda, the Zambian President. Dr Kaunda initiated the current round of negotiations on Namibia when he hosted all-party talks earlier this month.

The South African Prime Minister will be anxious to convince European leaders that progress over the dispute is indeed being made, as well as to argue that other recent events in southern Africa, including the signing of a non-aggression pact with Mozambique, marked the start of a new relationship with the Republic's black neighbours.

## Mubarak poised for election win

**CAIRO** — President Hosni Mubarak's ruling National Democratic Party (NDP) seemed set for a big general election win yesterday, but the right-wing WAFD party may form the strongest parliamentary opposition Egypt has had in many years.

Early returns of votes cast in a poll marked by violence and low turnout among the 13m registered voters showed the NDP well ahead of four opposition parties.

Allocation of the 488 People's Assembly seats will be made final today, after computers finish working out the result of a complex new proportional representation electoral system.

The main challenge to the NDP came from the right-wing WAFD, a revival of a nationalist party formed in 1919 and now allied with the staunchly Islamic Moslem Brotherhood.

Interior ministry sources said

WAFD, which only overturned

a court ban on its existence in January, seemed so far to be getting one vote to every three for the ruling party.

Political analysts said this might foreshadow predictions that the opposition would muster around 100 seats in the new chamber.

This would be the biggest parliamentary opposition in Egypt since the 1920s. There were just 21 opposition seats

in the 392-seat chamber elected in 1979 under the late President Anwar Sadat in a poll which opponents alleged had been rigged.

Analysts said three other opposition parties did not seem to be getting as many votes as WAFD. Under the new system, any party which fails to get 8 per cent of the total vote cannot claim any seats.

The right-wing Liberal socialists look likely to face electoral oblivion. Party officials conceded it was also an open question whether the left-wing unionist progressives and Socialist Labour party would get 8 per cent. Reuter

## Palestinians 'killed after attack on Israeli bus'

BY LYN RICHARDSON IN TEL AVIV

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ISRAELI

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## EUROPEAN ELECTIONS

NORTH WALES: EEC MILK CURBS WILL LOSE TORY VOTES

## Welsh referendum on dairy policy

"WE GET JOPPLED in April, and they expect us to vote for them in June." The farmer at Anglesey's Gaerwen cattle mart shook his head firmly. "It's just not on. No way."

Joppled is a word coined out of Michael Jopling, Minister of Agriculture. It means to be harshly treated, to have one's livelihood threatened. It stems from the Government's agreed milk price cut of 8 per cent, to be cut in Britain's EEC dairy quota, even if some financial help is offered later. The move has so increased the dairy farmers of north Wales that it could well cost the Conservatives the seat in next month's Euro-elections.

A 8 per cent cut in milk production threatens dairy farmers with a substantial loss of income, and some perhaps with bankruptcy. The fall in auction prices for milk cows has already reduced the value of stock by a third.

In one stroke, the deal has completely overshadowed the benefits of EEC membership which are more tangibly evident in North Wales than many other parts of Britain—Port Dinorwig power station, built with 277m of EEC money.

## LUXEMBOURG: INSTINCTIVE SUPPORT FOR CO-OPERATION

## Where Europe is part of everyone's day-to-day life

LUXEMBOURG should be a hotbed for anti-Europe sentiment. Two of its principal industries, steel and dairy farming, are being battered because of recent EEC decisions. Worse, the European Parliament is trying to close its Luxembourg offices.

But there is no noticeable anti-EEC movement in this tiny country, and unlikely to be any. Luxembourgers, who have been dominated throughout history by their more powerful neighbours, almost instinctively back any trans-national institution that promotes European co-operation.

Mr Nicolas Estgens, a Social Christian (conservative) MEP, says that a little country such as Luxembourg (population 384,000) would have no chance to survive economically on its own.

The big countries have the power to protect their steel industries, for example, even if they are not as efficient as ours."

Mme Colette Fleisch, the popular Foreign Affairs Minister, adds: "Europe is part of

the holiday complex at Caernarfon, the Hotpoint factory at Rhyl, and the resettlement grants for redundant steel workers at Shotton.

Besta Brookes, the vigorously vocal Conservative who won the seat in 1979, has made frantic attempts to avert the erosion of the historic Welsh farming section of her vote.

She has written to 2,300 farmers, sympathising with their plight, and demanding special financial help from the Government to ease the transition. She has criticised former agriculture minister Peter Walker and the Milk Marketing Board for encouraging expansion and protested to Michael Jonling, Welsh Secretary Nicholas Edwards, about the Sellafield reversal.

But some of this had apparently impressed the farmers she met at Gaerwen last week. Swelling bravely round the market — lately modernised, ironically, with the help of another £44,000 from Brussels — Miss Brookes got few words of cheer.

Based on the votes cast in last year's general election in the ten Westminster seats which make up this Euro-constituency,

Philip Rawstorne

Deputies (to make a total of 64), especially in the industrial south where steel closures have hurt the governing coalition parties.

At the European level, most observers expect the Socialists to pick up a second seat at the expense of the Conservatives, so the distribution will be two for each of the three main parties.

There is no doubt about the level of participation in the voting. Citizens are obliged by law to vote. However, they may leave their ballot blank and in 1979 a few more people left European ballots blank than national ballots.

Some politicians fear that significant numbers of young people will leave their European ballots blank this time as a comment on the Parliament's lack of power.

In some countries the abstention rate will be taken as an indicator of indifference or hostility to the European Parliament. Most Luxembourgers want Strasbourg to have more say.

The Conservatives and

Liberals, who have formed a coalition government for the past five years, are expected to maintain their positions in the national parliament — 24 and 15 seats respectively.

The Socialists may win most of the five new seats being added to the Chamber of

Election campaigning, like

a Social Democrat/Alliance candidate, he ran a close second to the Conservatives in Clwyd South West last year.

A Welsh speaker, and a familiar figure throughout North Wales, Mr Ellis looks a cheerful alternative choice as he campaigned in Criccieth last week. Especially—as he has reminded 80,000 voters by letter—they can register their protest on May 14 by changing their MEP without displacing the Government.

Neither of the other challengers appears to have quite so much going for them. The stocky Welsh Nationalist chairman Dafydd Iwan, admits that Mr Ellis is likely to take a large share of the Welsh speaking vote. And while some of the Labour anger that waxed over Mr Ellis' defection to the SDP is waning, Mr Iwan's image still bears the scars of his youthful militancy in the nationalist cause.

Plaid Cymru's base in the west is big enough to give it two seats at Caernarfon and Meirionnydd in the general election—but it is hardly a platform from which to capture this wide spread constituency.

Philip Rawstorne



## 'Greece first' MITTERAND INITIATIVE

### rallying cry for Papandreu

By Andreas Jerodaaon in Athens

DR ANDREAS PAPANDREOU, the Greek Prime Minister, pledged over the weekend to continue to fight for a special relationship with the EEC.

He accused the previous Conservative government of

having failed to extract the maximum benefit from Community membership, by plac-

ing the interests of Greece

second to those of Europe.

The representatives of the

Right, he said, were European first and Greeks second.

The Europeans ignored them.

Why should the EEC give

more to those who are satis-

fied with euros?" Dr Papandreu told supporters gathered for a European election rally in the Peloponnesian town of Patras, in the Prime Minister's home district.

The June 11 European vote

is seen in Greece as a critical

performance test for Papandreu's Socialist Party (Pasok). The Socialists ended

nearly half a century of right-

wing rule in Greece when

they swept to victory in

October, 1981, 10 months

after Greece's accession to

the EEC.

Both the Prime Minister

and Mr Evangelos Avrof,

the Conservative opposition

leader, have launched a

series of appearances around

Greece in an effort to woo

voters.

"We are waging a battle

for a different kind of rela-

tionship with Europe, a bat-

tle for a different kind of

Europe," Dr Papandreu said

in his Patriotic speech which

served to introduce Pasok's

main European election cam-

paign slogan, "Greece first."

In a sign of the election

fever gripping Greece, posters

bearing the slogan and the

Socialists' green on white

rising sun emblem decorated

the approximately 150-mile

long Athens to Patras high-

way, taken by the Prime

Minister's limousine convoy.

During those negotiations

Practically, some British offi-

cials doubt that much more will

be heard of M Mitterrand's ini-

tiative after the European elec-

tions, but the indications from

Bonn are that M Mitterrand's

ideas may become the basis of

a Franco-German campaign for

greater political integration.

**Scepticism**

Paradoxically, there is rather

more scepticism in Belgium and

the Netherlands, where the

pulse of European Union

traditionally beats strongest.

Ministers in both countries

doubt the seriousness of French

intentions, although they will

probably do their best to

encourage them.

**UK not excluded**

Other governments now

expect M Mitterrand to pursue

his idea of a new Treaty to

extend Community law into

wider policy areas at the

summit he will host at

Fontainebleau on June 25 and

26. Most agree, however, that

this presupposes agreement

either just before or early in

the summit on the final details

of long-term curbs on Britain's

budget payments and on

guidelines to discipline EEC

spending.

The President's call on "In-

terested governments" to join

in preparatory work on a new

Treaty was widely interpreted

as a readiness to see the UK

excluded from such an EEC re-

launch. Elysee officials have

since been reported as stressing

that this is not the case while

at the Stuttgart summit last

June as a rather limp but

"solemn declaration" in favour

of making the Community work

better.

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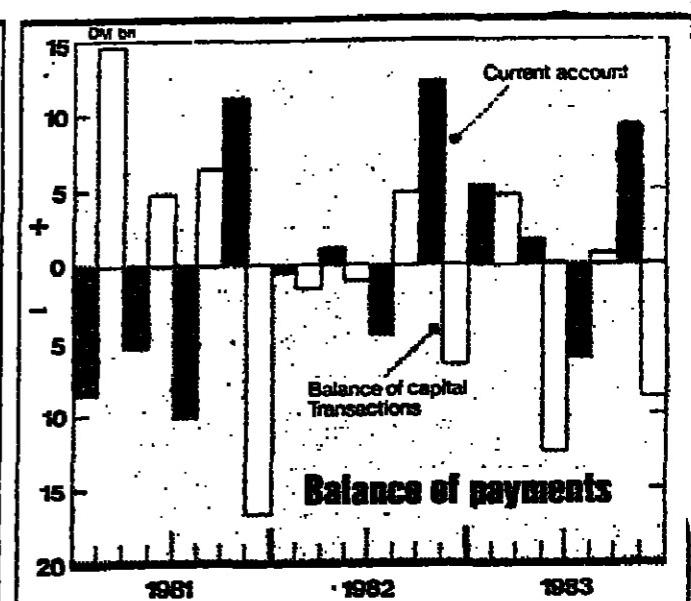
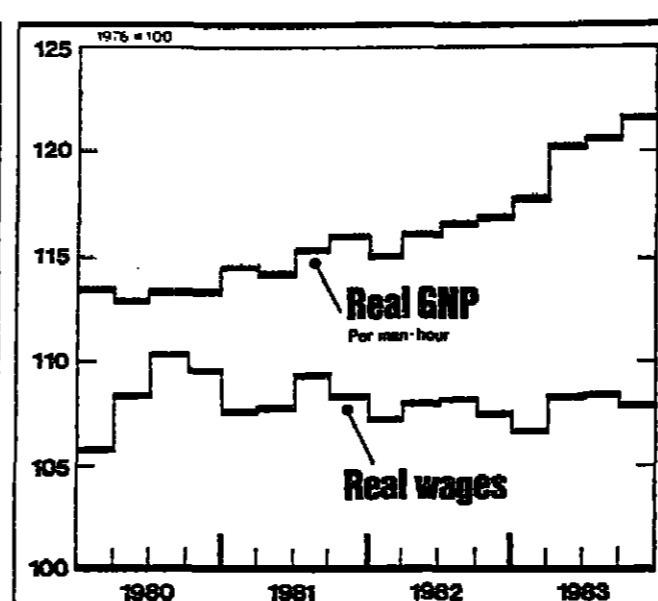
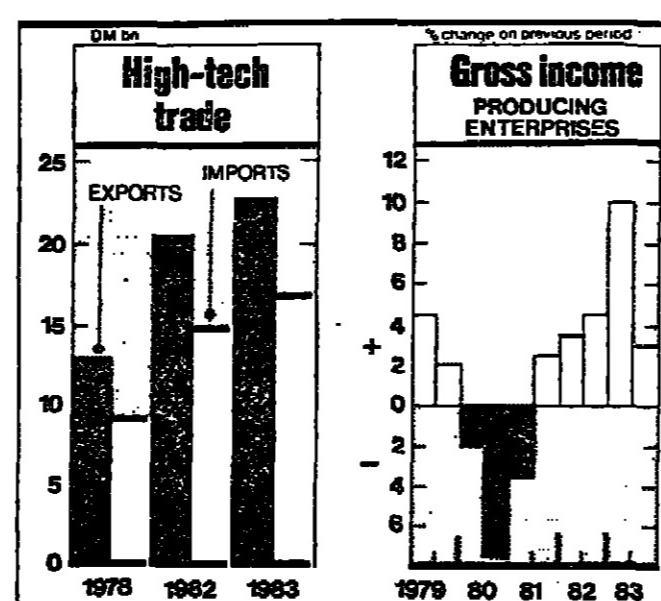
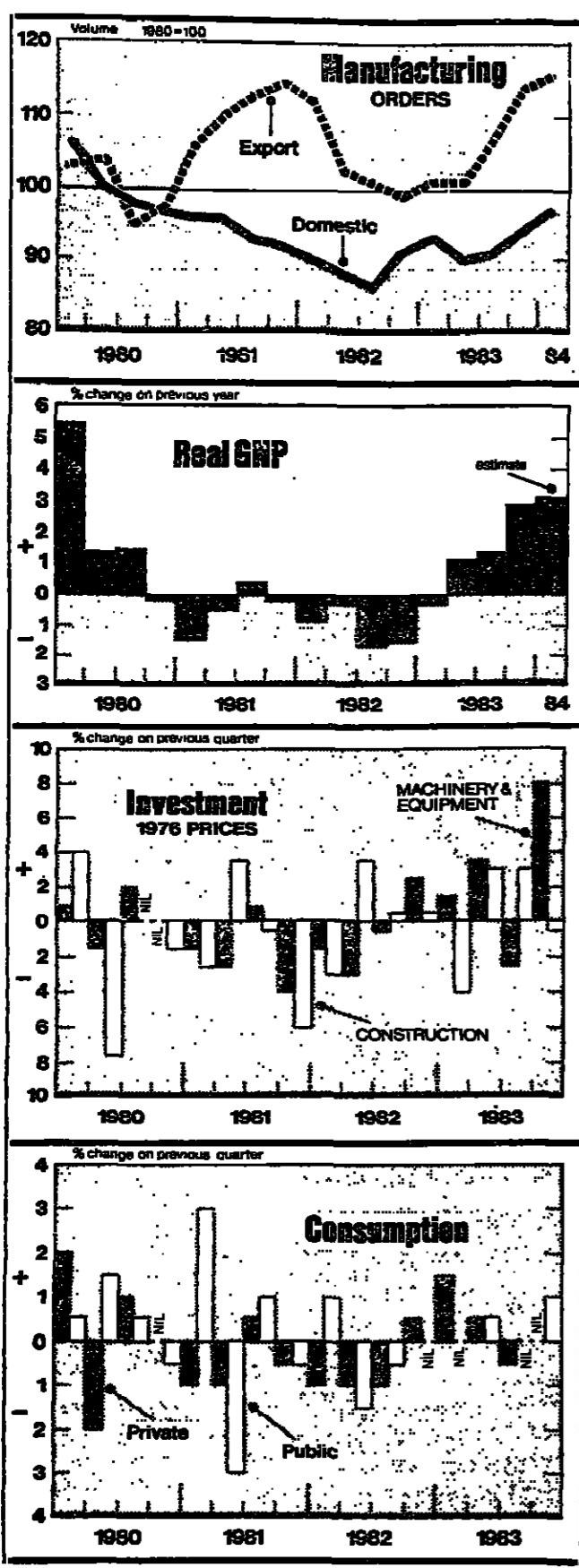
26. Most agree, however, that

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the summit

## STATISTICAL TRENDS: WEST GERMANY



### Corporate investment is spur to growth

THE RECOVERY in the West German economy, which remained weak during much of 1983, was more firmly established by the beginning of this year. Real growth in gross national product for 1983 was at most only a little over 1 per cent, but the fourth quarter saw a rise of nearly 3 per cent on the corresponding period of 1982. Growth is expected to be sustained at around that level in 1984.

The main impetus has come not from higher personal consumption or increased public sector deficit, but from rises in capital investment by the corporate sector.

Investment in machinery and

equipment is expected to show further strong growth in 1984, with a pick-up in construction investment. This is occurring on the back of a marked rise in corporate earnings during 1983.

The other main feature is a sharp rise both in exports and imports. This was also more apparent at the end of 1983 than at the beginning, with exports rising at an annual rate of 10 per cent by December. Fourth-quarter figures for the regional breakdown of West German trade show the steepest rises in exports going to the U.S.—up nearly 45 per cent on the previous year, and to Japan—up 20 per cent.

Inflation slowed during 1983 and the rate of increase

in prices should stabilise this year. The only warning sign is the rise in import prices. These rose barely at all in 1983 but have recently begun to accelerate. Dollar import prices, including energy prices, have gone up despite the fall of the dollar.

About a third of German imports are denominated in dollars.

The rise in the dollar has been attributable mainly to factors external to the German economy, notably the recent revaluation in U.S. interest rates. So although West Germany's current account balance strengthened in 1983, and will probably improve

again this year, the D-Mark may still not rise appreciably against the dollar.

The main feature of the capital account in 1983 was a substantial increase in foreign investment in West Germany, especially portfolio investment.

Worries about the maintenance of the upturn include anxiety about the outcome of the present campaign of strikes aimed at securing a 35-hour working week. There is also the downside risk in the U.S. rise in unemployment and the stagnation of real wages.

Unemployment is still more than twice as high as it was at the beginning of 1983, although the rate of increase fell continually in 1983.

The data for yearly working hours shows that contractual hours, which fell more than 10 per cent between 1980 and 1970, and by 6 per cent in the following nine years, have hardly declined at all since 1979. Actual working hours, which were higher than contractual hours in 1970, are now lower because of a reduction in overtime and more short-time work.

The good export performance has led some fears that West Germany is losing its competitive edge, especially in engineering. But worries about the high technology sector remain, despite the positive balance of trade in these goods which has strengthened since 1978.

	Components of GNP			
	% change over previous year			
	1982	1983	1984	1985
Private consumption	-3.2	1.3	1.5	
Public consumption	-1.0	-0.2	0.5	
Capital investment	-1.0	-0.5	0.5	
Machinery & equip.	-1.5	5.7	5.5	
Construction	-3.9	0.3	5.0	
Exports	-3.1	-0.2	3.2	
Imports	-0.9	0.8	8.5	
GNP	-1.1	1.2	3.0	

1 Forecast.  
Source: Konjunkturforschungsinstitut

This pattern can be attributed to the stronger recovery occurring in those economies than in West Germany's EEC partners, and also to the D-Mark's depreciation against the dollar and yen.

Inflation slowed during 1983 and the rate of increase

	Yearly Work Hours per employed worker (whole economy)			
	1980	1981	1982	1983
Contractual hours	1,712	1,699	1,704	1,772
Sick pay	-12	-109	-103	-87
Overtime	+27	+178	+115	+88
Part-time	-28	-46	-59	-69
Lost time	-5	-15	-15	-23
of which:				
Short-time working	0	0	2	16
Bad weather	0	0	12	8
Strike, etc.	0	0	0	1
Actual working hours	2,085	1,909	1,722	1,886

	Trade by Region			
	DM bn + % change	4th qtr 1983	Imports	% change over previous year
Industrialised western countries	50.3	52.6	+10.7	+9.1
EEC	54.8	51.3	+3.5	+12.3
U.S.	10.8	7.3	+3.3	+4.1
Japan	1.7	4.5	-2.8	+20.1
Centrally planned or which:	6.2	6.3	-0.1	+7.0
USSR	2.7	3.5	-0.7	+2.8
OPEC	7.7	7.5	+0.4	-21.9
Developing countries	9.5	1.2	+3.2	+5.7
Total	117.2	105.6	+11.6	+10.8

	Price Levels			
	End 1972=100	\$	Yen	Euros currencies
Private consumption	5.3	3.0	3.6	
Exports	2.1	0.5	3.0	
Imports	2.1	0.5	2.5	

Source: Deutsche Bundesbank

Commentary by Our Economics Staff:  
data analysis by Financial Times Statistics Unit: charts and graphs by Financial Times Design Department

# Bank of America International Limited has changed address.

From today, Bank of America International Ltd. will be at 1 Watling Street, P.O. Box 262, London EC4P 4BX.

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General number	634 4000
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Telex for the above—884552

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March 1984

## OVERSEAS NEWS

# Reagan visit to Ireland may bring headaches

BY BRENDAN KEENAN IN DUBLIN



President Reagan: posing problems for FitzGerald

PRESIDENT Ronald Reagan's visit to his ancestral Irish roots this week, far from providing Dr Garret FitzGerald, the republic's Prime Minister, with a ready-made political triumph, may instead leave him with an uncomfortable political and security headache.

The origin of the protests which seem likely to mar the presidential trip probably lie in the funeral four years ago of Archbishop Oscar Romero of El Salvador.

The funeral of the archbishop, who was slain while saying mass, was attended by the then Bishop of Kerry, Dr Eamon Casey, and an enterprising reporter from the Irish broadcasting service, RTE.

When the funeral mass was also attacked by gunmen, her gripping tape-recording of the terror and carnage provoked an Irish interest in Latin American politics which has grown in the intervening years.

In Ireland opposition to Mr Reagan's policies centres on Nicaragua and El Salvador rather than cruise missiles, and the protest will be led by churchmen like Dr Casey, now Bishop of Galway and a possible choice for the vacant archdiocese of Dublin.

The usual left-wing groups which might be expected to object to a U.S. president, and who could safely be ignored, now find themselves in the unlikely company of the more progressive members of the Roman Catholic clergy.

Many lay and clerical Irish Catholics are working in the Third World and have been converted to the ideas of "liberation theology" - ideas viewed with suspicion by most Irish bishops and the Pope.

Dr FitzGerald's suggestion that Mr Reagan be given an honorary degree from the national university has split the university's academic staff.

A dozen parliamentarians, including one from the Government, say they will boycott Mr Reagan's address to both houses of parliament, and Dr FitzGerald's coalition partner, the Labour leader Mr Dick Spring, has been ordered by his party to protest to Mr Reagan about U.S. policies.

## Catalan bank fraud case to be put to Madrid court

BY TOM BURNS IN MADRID

BARCELONA'S regional court ruled yesterday that it was not competent to hear charges of embezzlement and fraud brought by Spain's Attorney General against the Catalan nationalist leader Sr Jordi Pujol, who is President of Catalonia's regional government, and 24 other former senior executives of Banca Catalana. The charges are now expected to go before the supreme court in Madrid.

The ruling has fuelled still further the controversy over the Banca Catalana affair, fast becoming the most serious political test faced by the Madrid Socialist Government since it took office 18 months ago. The Attorney General's charges, made public last week, have prompted a virulent response in Catalonia, Madrid and the central Government.

Sr Pujol was re-elected President of the Catalan government in a sweeping electoral victory last month. He was the founder of Banca Catalana and its Chairman until he resigned in 1977 to devote himself to politics. He was first elected President of the Catalan autonomous government in 1980 and is regarded as the father figure of modern-day Catalan nationalism.

The Attorney General's Party.

## Argentina speeds up talks with banks on debts

BY JIMMY BURNS IN BUENOS AIRES

HIGH-LEVEL negotiations between Argentina and commercial banks on the country's \$43.6bn foreign debt problem are being speeded up as a result of the recent Argentine commitment to reach an early agreement with the International Monetary Fund.

Sr Enrique Garcia Vazquez, president of the Argentine Central Bank, confirmed over the weekend that he had held talks with Mr William Rhodes of Citibank and chairman of the steering committee in charge of Argentina's foreign debt.

## Belgrade-IMF prices move

BY ALEKSANDAR LEBIĆ IN BELGRADE

YUGOSLAVIA and the International Monetary Fund have patched up their differences over the Yugoslav pricing policy. This means that the fund will release the first tranche-\$100m-of the \$370m (\$264m) standby credit for 1984 and that Yugoslavia will freeze totally prices on some 55 per cent of goods.

As at May 3 the freeze on prices of some 20 per cent of goods, introduced in mid-

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RoyWest Trust Corporation (Cayman) Limited of Grand Cayman, B.W.I. (the "Stock Trustee") is the trustee of the Kurralta Properties Stock Trust created for the beneficial interest of the Debentureholders and pursuant to which it established Kurralta Properties Pty. Limited and is the owner of all its issued capital. Kurralta Properties Pty. Limited in turn is the owner of all the issued capital of K Mart (Australia) Properties Finance Limited, the issuer of the above Debentures.

The Stock Trustee is obliged to make available to Debentureholders information which it believes will be useful to such holders, who from September 15, 1984 through October 15, 1984 may elect either to allow the Debentures to mature on December 15, 1984 or, subject to certain conditions, to extend their maturity to September 15, 2002.

The Stock Trustee has therefore arranged for the preparation of a Booklet containing such information together with detailed information concerning the procedures Debentureholders should follow in electing whether or not to extend the Debentures. This Booklet will be available upon request on and after May 22, 1984 at the offices and addresses stated below:

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**RoyWest Trust Corporation**  
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356 Strand  
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Große Gallusstrasse 16  
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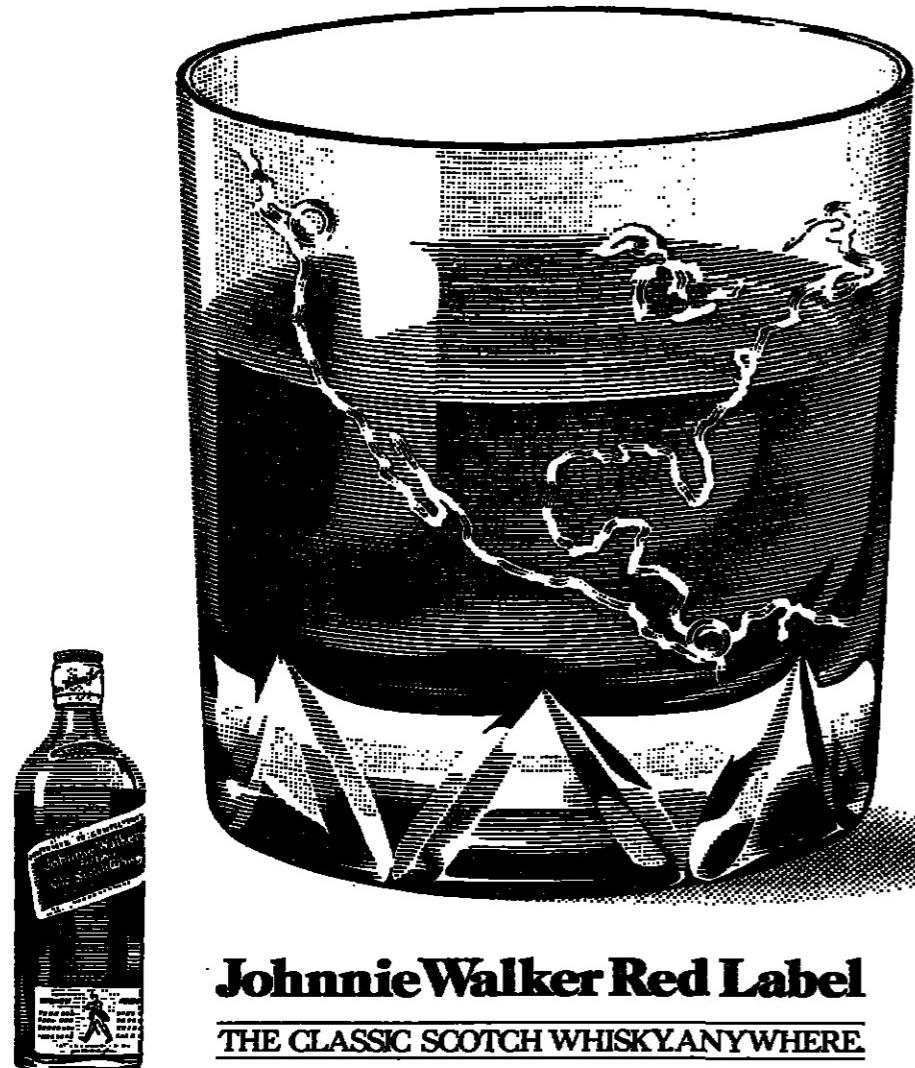


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## OVERSEAS NEWS

### From Vancouver To Panama.



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### Paris and Bonn have agreed to back key projects, Peter Marsh reports W. Europe set to join U.S. space station programme

WESTERN EUROPE is virtually certain to participate in the U.S. programme to build a space station, following an agreement between France and West Germany, the continent's major space powers, to support two projects closely associated with the orbiting outpost.

French officials have said they will back the Columbus project, proposed by West Germany, with support from Italy, which would provide modular units, for example, for scientific experiments, that could be fitted to the U.S. station.

In return, West Germany will support a programme favoured by France to develop a powerful cryogenic engine—a motor fuelled by liquid oxygen and liquid hydrogen—for space vehicles.

The engine would form a key part of a new version of the Ariane launch vehicle that could ferry people or materials to the space station.

In January, President Ronald Reagan asked Western Europe, together with Japan and Canada, to help build the \$8bn (£5.7bn) orbiting base, which

should be assembled by the early 1990s.

The U.S. President is likely to ask for broad approval for the scheme at next week's seven-nation economic summit in London.

The European nations have agreed that any collaboration will be through the 11-nation European Space Agency (ESA), based in Paris. France and West Germany want the Agency to commit itself to Columbus and the new engine later this year, probably in October.

This would leave the way clear for a formal decision, probably by spring next year, to collaborate with the U.S. on the space station.

Although some of ESA's other members have their reservations about the two new projects, mainly on grounds of cost, they are likely to fall in with the main thrust of the Franco-German initiative.

These two countries contribute nearly half the agency's annual budget of \$770m and the organisation would virtually fall apart if they did not get their way.

Called Ariane 5, this would be able to send to the space station teams of astronauts inside a small space "tug" called Hermes.

As a prelude, the French National Space Agency (CNES)

is considering setting up later this year a pool of about five part-time astronauts.

These people would have jobs in electronics or space research, for example, and participate in forays out of the atmosphere, perhaps once every three years, initially as guests on U.S. or Soviet space vehicles.

France is particularly keen that the U.S. lead vehicles, other than its own space shuttle, dock with the orbiting base. If the U.S. doesn't agree to this, then we won't participate," says M

Frederic d'Allex, director

of CNES.

France says the annual budget of ESA should increase by 50 per cent by 1990 to accommodate the new schemes. West Germany attaches less importance to Ariane 5 and thinks the budget should increase by only about 20 per cent.

Another difference is that France is more keen on using an orbiting base for manned intervention with space vehicles, for example, to repair faulty satellites.

CNES officials are also study-

ing the use of space outposts for military purposes, for example, for tests with laser weapons.

West Germany, in contrast, is enthusiastic about turning out new and exotic materials in the low gravity of space.

Other countries fear that Europe could gain more from collaboration with the U.S. by concentrating on specific technical disciplines—for example, ways of achieving automatic docking with space craft, or new communications technologies, rather than by backing large expensive schemes.

"I'm trying desperately to avoid the politics and push the agency towards a programme that is technologically intelligent," one influential ESA delegate said.

Another concern is the running cost of the station, which could be as much as £100 million a year. According to some nations, Europe could end up paying a large proportion of these costs, which it is feared would financially cripple the space agency.

### Swiss bankers' code 'should become law'

BY JOHN WICKS IN ZURICH

S

WISS BANKS should be "categorically forbidden" to give active support to the transfer of fugitive funds from abroad, according to Mr Otto Stich, Social Democratic Minister of Finance.

The minister, speaking at a meeting of regional and savings banks in Lucerne at the weekend, said that despite the recent rejection of the "banking motion" in a national referendum, bank secrecy must not become a carte blanche for tax evasion.

"We shall therefore use all means to bring about the observance of existing laws as well as considering how loopholes can be closed," he said.

Mr Stich called for inclusion in the revised Banking Act of a code of conduct which currently forms the subject of an agreement between the Swiss Banker's Association and the Swiss National Bank. This agreement, which expires in 1987, prohibits the "active aiding and abetting of capital flight, tax evasion and similar acts," as well as

laying down rules by which banks can identify the source of funds placed with them.

He added that there should be a "clarification" of the co-operation between the Swiss Banking Commission, the control body responsible for the financial sector, and corresponding foreign authorities, as well as that between the commission and the National Bank.

Only last week, the Swiss National Bank had expressed reservations as to how well the agreement was working in stopping banks from giving active support to fugitive capital movements. It said the agreement would not be renewed and called on the banks to draw up a voluntary code of ethics.

The minister also called for a clause covering deposit protection in the revised banking act, which is currently in the process of drafting. The clause would be a flank measure to the voluntary protection agreement initiated this month by the bankers' association.

### Hostile reaction likely to unions' report

BY IVO DAWNAY IN BRUSSELS

WORKERS SEEKING to reduce their weekly hours to create more jobs must fight for major time cuts over as short as possible a period if the move is to have maximum effect.

If possible, their negotiators should also seek to incorporate agreements on replacement staff to make up the lost productivity as part of the agreement.

These are among the controversial conclusions of a report, pub-

lished yesterday by the European Trades Union Institute, on the practical effects of the seven-year battle by its parent organisation, the European Trades Union Confederation, to reduce the working week to 35 hours.

The study is certain to provoke hostile reaction from many employers, particularly in the light of current industrial action for reduced weekly working in West Germany that has brought tens of thousands of workers out on strike.

It is accompanied by two parallel reports on the economic cost of unemployment in western Europe and the use of public investment to boost job creation.

The broad strategy of the three documents is to argue for a substantial attack on unemployment through reduced working hours and state spending. The paper on working time says that reduced weekly hours can be achieved without loss of production by restructuring of working methods and heavier emphasis on automation.

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كفر احمد الفضل



## UK NEWS

## Team to seek more exports to Italy

By Tim Dickson

FIVE BRITISH businessmen from small- and medium-sized companies will next week spearhead a drive to improve exports to Italy. They are members of a "market investigation" mission, to be headed by Lord Jellicoe, chairman of the British Overseas Trade Board.

The board says excellent opportunities exist in Italy. At the moment, however, it is badly neglected with the balance of trade in Italy's favour, particularly in food and consumer goods. It notes: "The market is open, relatively close, wealthy, and part of the European community. At 4 per cent, the UK share is pitifully low."

Members of the British group work at the "sharp end" of exporting. They will be examining what the trade board calls the traditional, but often exaggerated, problems of doing business in Italy.

Several of the "opportunity areas" - consumer goods such as food, beer cans and do-it-yourself equipment, computers, electronic components and equipment, medical and scientific instruments, and security equipment - will be covered by Lord Jellicoe's team.

## Faith, pride and militancy of the striking miners

**BE THEY** ever so humble (which they are not), Mr Ian MacGregor, chairman of the National Coal Board (NCB), and Mr Arthur Scargill, president of the National Union of Mineworkers (NUM), will find it hard to accommodate each other when they or their proxies get down to talking this week in an attempt to settle the 11-week-old pit strike.

Mr MacGregor must stanch his losses and please the Prime Minister. Mr Scargill must satisfy his supporters - which will be done.

All up and down the British coalfields are men whose job forces them to rely on each other. They have constructed networks of support and action during the dispute which have now gained a momentum of their own. They have returned instinctively to the trade union practices of a century ago in their organisation of self-help schemes and charitable ventures, and in their creation of at least a local climate of approval for their strike.

Take Mr John McCutcheon, chairman of the strike committee at Oakley, a village in the Fife coalfield in Scotland where the miners make up 40 per cent of the working male population and work in pits nearby like Bogside and Comrie. Mr McCutcheon is small, stocky, in his forties, with grey thinning hair; he smokes hand-rolled cigarettes and drives an eight-year-old Volkswagen. He is full of energy and leads by example.

Mr Jim McCulloch, of the Nacods

TALKS will be held this week between the National Coal Board and the National Union of Mineworkers, but miners' leaders said yesterday that they did not expect a quick settlement to the dispute over pit closures.

Attempts by the union to stop production at the British Steel plant at Scunthorpe, Humberside, suffered a further setback yesterday when 6,000 tonnes of Polish coal arrived at the steelworks.

(overseers) branch of the union, speaks of Mr MacGregor: "It's not the man, it's the policies. The policies would have caused a strike sooner or later."

"His style hasn't helped," says Mr McDonald. "Up to this point in time we've had men come up through the ranks. What does he know?"

The faith is born not just from trust of Mr Scargill and mistrust of Mr MacGregor but from a belief that only a strong position, a strong stand, can save them. "Scotland is a marginal field," MacGregor says.

There is general agreement. Their president (70 per cent of the vote in the presidential election only two years ago) has committed himself fully to fight for their jobs.

Mr Jim McCulloch, of the Nacods

and Behind the Diamond Panes, which tells some of the story of the Fife miners and how until the 19th century they were in effect serfs. The men were given collars and the women bracelets to mark them as the coal owners' property. They could be, and were, hunted and returned if they deserved their pit.

The Fife coalfields in the early and mid 20th century produced a remarkable efflorescence of left-wing political culture. Communism was dominant - West Fife supported a Communist MP in Willie Gallagher for 15 years - but there was Trotskyism, anarchism and every known branch of left-wing socialism.

Oakley, says Mr McCutcheon, had the biggest ironworks in western Europe in the 19th century, fed by Oakley miners working a mine which drifted into the outcrops of coal all about, says Mr McCullouch. "We know where it is, it's been worked here for centuries, the monks used to work it. There's still plenty."

Militancy. Across from the hall where the strike committee has its headquarters, a police car sits much of the time. When miners get into their rented minibuses and drive west out of the village, they say that a police car stops them before they have moved a mile.

"There's quiet lads in this village now hate the police and are thinking of joining revolutionary groups," says Mr McCullouch. Mr

McCutcheon adds: "For every one man that got arrested there's 15 in his family or who know him that are now against the police."

Those miners who work at Bogside have, theoretically, no pit to go back to. The coal board has said that it will remain closed because it was partially flooded during the overtime ban before the strike. Mr McCutcheon insists that its reopening will be part of the negotiations to return to work. On the national level, he insists that the withdrawal of the NCB's closure programme and its replacement with an expansion programme is a pre-requisite to a settlement.

They are certain of their own militancy. They are, after all, supported by local MPs like Mr Dick Douglas and Dr Gordon Brown, they are given money and supplies by local workforces like the Rosyth dockers. The Scottish press, traditionally more centrist than the London newspapers, has been less partisan against them. They are fighting not for money, but for jobs - jobs for themselves and their sons.

Mr McCutcheon thinks that is why the women of the village have become as involved as they have. "In 1972 and 1974 it was about money. Now it's about the whole community - if we fail, it goes - the women understand that."

Faith, pride and militancy. The greatest of these among men like the Oakley strike committee is faith in themselves and their leaders, especially their president.

## Exchange deals to be confirmed electronically

BY ALAN CANN

ELECTRONIC messages between London foreign exchange and currency deposit brokers and the banks confirming deals worth up to \$60bn on an average day will soon replace the present manual methods.

Early next year, Britain's Foreign Exchange and Currency Deposit Brokers' Association will launch its automated confirmation service (ACS) with the co-operation of more than 130 London banks, including virtually all major British, European and U.S. banks, and with the blessing of the Bank of England.

It will use several technologies pioneered or developed in the UK. ACS is the result of three years' work by the association to find a replacement for hand-delivered confirmations which, the association says, are "a cause of concern to both brokers and bankers."

They are potentially inaccurate, slow and expensive banks and brokers to unnecessary risks.

Confirmation by telex has also proven unsatisfactory. "Neither telex deal-checks nor hand-delivered confirmations allow banks to eliminate the time-consuming process of manual checks by introducing automated reconciliation," the association argues.

ACS is similar to Swift, the banks' world-wide messaging system, and uses codes and message formats in the Swift style. It utilises four very recent electronics techniques:

Packet Switchstream, British Telecom's new data network which allows fast and cheap transmission of Case-Faxon.

## Minet claims former staff misused funds

BY JOHN MOORE, CITY CORRESPONDENT

FUNDS belonging to more than 1,100 members of the Lloyd's insurance market, it has been alleged, were secretly used to finance the purchase and maintenance of yachts, an executive jet, two racehorse syndicates in Kentucky and a variety of other investments by former executives of Minet Holdings.

The allegations are contained in civil proceedings which were started at the end of 1982 by Minet Holdings agency in an effort to recover £38.5m of funds, which Minet had alleged had been misappropriated by the former executives.

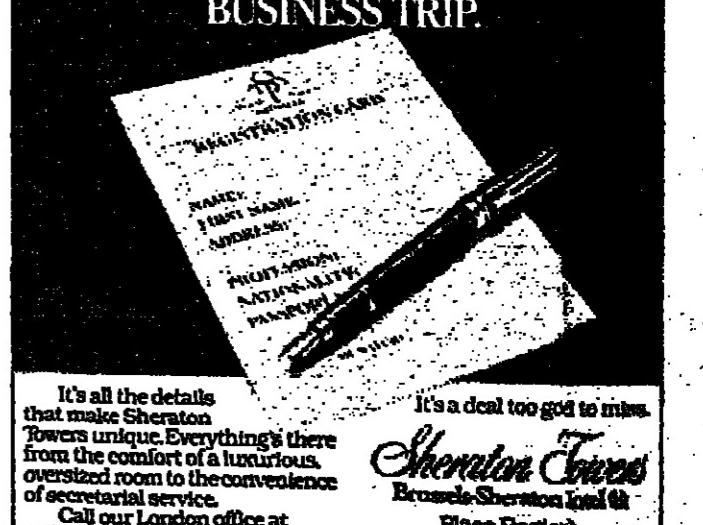
Minet has uncovered a complex series of arrangements whereby money was channelled out of insurance syndicates managed by a group underwriting agency company, PCW Underwriting Agencies, to more than 150 companies or trusts in at least seven different countries.

PCW has alleged that the money was channelled out of the syndicates in the form of "reinsurance" which allowed former directors of the PCW underwriting agency and an associate company, WMD, to receive improper personal benefit.

In its allegations PCW has said that Mr Peter Dixon and Mr Peter Cameron-Webb, both former PCW executives, owned a Hawker Siddeley HS 125 executive jet, registration number G-Ayer, through a Gibraltar company. The jet was operated through another Gibraltar company and the total running expenses paid out on the jet totalled £244,413. Charter fees totalled £156,214. The operating company was funded by money from the "reinsurance" premiums paid out by the syndicates.

Over the weekend, Minet and the Richard Beckett Underwriting Agency, the renamed PCW agency company, told underwriting members that they stood to lose £1.1m in the course of their trading at Lloyd's. But they were told that an offer will be made to them which will lead to the payment of £3.5m, which has been allegedly misappropriated. This amount could be used to meet the underwriting losses.

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## UK NEWS

# Call for new N-plants to be UK-designed

BY DAVID FISHLOCK, SCIENCE EDITOR

BRITAIN'S next nuclear power station should use the UK-designed advance gas-cooled reactor (AGR) regardless of the outcome of the Sizewell public inquiry, one of the country's electricity chiefs will tell the inquiry next month.

Mr Donald Miller, chairman of the South of Scotland Electricity Board, believes that conservation of the AGR technology should be the overriding national priority.

He claims that a new AGR could provide cheaper electricity than the "British" pressurised water reactor (PWR) planned by the Central Electricity Generating Board for Sizewell on the east coast of England.

In a statement on AGR merits requested by Sir Frank Layfield, the Sizewell inspector, Mr Miller and Dr Tony Paxton, the SSEB's director of engineering, say that Britain's first four AGRs are now per-

forming well. Their performance during the last two years puts them among the best reactors internationally.

About 35 per cent of SSEB electricity last year came from nuclear reactors, mostly from its two AGRs.

The committee found that Europe's heavy dependence on the AGR is "absolutely crucial factor" in favour of the AGR. The road which led to the Sizewell inquiry into a British PWR began with a statement by a former CECB chairman in 1973 that, so great were the problems of building AGRs, the AGR programme was "a disaster which must not be repeated".

The SSEB sees the dramatic decline in UK electricity growth as the "absolutely crucial factor" in favour of the AGR. The road which led to the Sizewell inquiry into a British PWR began with a statement by a former CECB chairman in 1973 that, so great were the problems of building AGRs, the AGR programme was "a disaster which must not be repeated".

Power from a new AGR station could be marginally cheaper than the estimates for the Sizewell B PWR put by the CECB to the public inquiry, according to the SSEB.

SSEB directors say their estimates are fully supported by CECB experience with its operating AGRs at Hinkley and with its new AGRs under construction at Heysham.

A report on energy strategy by the House of Lords select committee on the European Communities has urged Britain to continue with the AGR as Europe's "only proved non-water alternative" to the PWR.

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# Lear Fan plants threatened with shutdown

BY OUR BELFAST CORRESPONDENT

SPECULATION is growing that Lear Fan, the UK Government-backed aircraft company, will this week announce the temporary closure of its Northern Ireland factories because of serious delays in the project.

Although this practice was the crucial factor in giving the AGR the edge over its US rivals on paper in the national assessment in 1985, it was forbidden for safety reasons until 1982. Using modifications approved by the nuclear inspectors, the AGRs are now being refuelled at about 30 percent of power output and are confidently expected to go to much higher power levels.

On-load refuelling increases the output, but its biggest advantage is the extended life of the reactor.

Two advances in AGR fuel, one being introduced now and the other to go into production for the late 1980s, are expected to cut fuel costs by 5 per cent in each case.

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Two weeks ago, the company announced a new schedule which means that a vital airworthiness certificate for the aircraft will not be secured until February 15 next year.

Senior management at Reno, Ne-

# TVR sets up new U.S. sales network

By John Griffiths

TVR, the sports car maker based at Blackpool in north-west England, has set up new distribution arrangements in the US, where it expects to sell 300 cars - 60 percent of production - this year.

The U.S. importing organisation, TVR of America, is based in Jacksonville, Florida. Mr David Beasley, former president of Volvo in North America, is chief executive.

The new distribution contract was signed in January after TVR's decision to terminate arrangements with Mr Peter Birchenough, a Canadian-based importer, last year.

TVR re-entered the U.S. market last June, having been excluded since the late 1970s by legislative requirements until its latest car, the Tasmin, was developed. However, the import arrangements lasted only four months before TVR terminated the contract. Only 60 cars had been sold.

About 120 cars have already been sold through the new distributors, who have so far set up 10 out of 20 planned U.S. dealerships, all on the East Coast.

The remainder of this year's planned output of 500 cars will be sold mainly in the UK.

Output at the Blackpool plant, which employs 100, is the highest achieved by the company.

# Record German exports to UK of quality wine

By Lisa Wood

ONE THIRD of West German wine exports are now to the UK, according to the German Wine Institute.

The institute said that exports to Britain last year of quality German wines, as distinct from wines used in EEC blends, were a record 55.1m litres, compared with 48.4m litres in 1982.

"British wine drinkers are consuming lighter and whiter wines," said a spokeswoman for the institute.

Britons drink four times as much wine as they did 10 years ago and consumption rose more than 12 per cent last year. An estimated 69 per cent of that wine is white, compared with 60 per cent in 1980.

## BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

AN ATTEMPT to kill off the proposed £3bn merger of the two largest co-operative groups in Britain was defeated yesterday after an extended secret session of the Co-operative Congress meeting in Blackpool.

Delegates to the congress, the Co-op movement's annual parliament, were critical of the failure to bring about the crucial merger of the Co-operative Wholesale Society (CWS) and the Co-operative Retail Services (CRS), the largest retail Co-op.

The merger was aimed at making the Co-op retail movement a more effective force in the face of tough competition from chains such as Tesco, J. Sainsbury, and Marks & Spencer.

Proposals to merge the CWS, which has a turnover of more than £3bn a year, with the £1bn a year sales of the CRS, were first announced at the congress two years ago.

Yesterday's debate was held in secret session, so that delegates could speak freely about the growing frustration of the 130 retail societies' attempts to restore their flagging fortunes in the fiercely competitive retail world. The reso-

# Move to stop £3bn Co-op merger fails

BY JOHN LLOYD, INDUSTRIAL EDITOR

AN AMBITIOUS attempt to promote better employee communications and involvement in company affairs across most industrial sectors has run up against apathy, delay, indifference and downright hostility - and those responses come from the sectors "reporting progress."

The initiative was launched in 1981 by the National Economic Development Council (NEDC). It followed a council discussion on how communications within companies could be improved and on how the results of the work of the various economic development councils and sector working groups could be made more widely known below senior management and union official level.

Mr John Cassells, the NEDC's director general, in a paper summarising the results for the June meeting of the council, signals that its work in this area has reached its effective limit unless the main representative bodies of industry's two sides - the Confederation of British Industry and the Trades Union Congress - recognise that "the responsibility for advancing this work rests fundamentally with them."

The NEDC tripartite steering group set up to co-ordinate the initiative works through management and union contacts in companies and is highly dependent on established structures and on personal co-operation.

Where the group believes that communication can be furthered by

active intervention, it appoints an "ambassador" to liaise with management and union representatives to encourage them to set up formal machinery for joint discussions on the company and the industry.

The costs of this programme, while still modest, have risen sharply from £49,000 in 1981-82, when five ambassadors covered five industrial sectors, to £144,000 in 1983-84 when 19 ambassadors covered 13 sectors.

The industry by industry analysis from the development councils charts a very mixed reception, at best, to the NEDC's mission to communicate. The picture, with the exception of the clothing, cotton and textiles and footwear industry - where the ambassador concept was pioneered - is one of considerable reluctance to respond to a project obviously seen by many as interfering and time-wasting.

In the successful sectors a good deal of work in formalising communications and in adopting suggestions has been done. In cotton and allied textiles - where an ambassador was appointed as early as 1979 and "factory development councils" established in 30 plants in the same year - savings have been identified where agreed ideas have been introduced, work conditions have been improved and changes made in work patterns.

This appears to be exceptional.

More often, attempts to encourage

communications met hostility from both sides - as in the sectors for die-

sels, electronic capital equipment and mechanical banding - or found no formal mechanisms with which to work - as in construction, steelwork, distributive trades, gauge and tools and mining machinery.

Often, unions were weak or nonexistent, presenting difficulties for a tripartite approach. Elsewhere, as in food and drink, the NEDC found difficulty in identifying companies willing to support the initiative.

The paper comments that two of the difficulties found in the mechanical handling sector may have general applications. These are:

- Several managements held the view that a good union was a passive union and saw a potential threat to awakening employees' interests in the company. In a few cases they refused to let the ambassador make contact with union representatives.

- At several companies, union representatives mentioned their isolation from the union hierarchy.

These problems were all encountered in the 21 sectors where some progress had been made. The paper also lists a further six still "at the planning stage" and 11 where "no significant progress has been made."

The last group includes the building sector - construction is generally resistant to formal or informal communication mechanisms - where the project "got a hostile reception from management with lukewarm support from unions."

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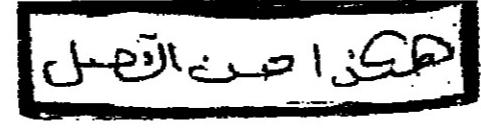
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## UK NEWS

Anthony Moreton examines a Scottish manufacturer's move into U.S. production

### Dawson buys growth, not glamour

AT FIRST sight the decision by Dawson International to buy J. E. Morgan Knitting Mills, the leading American manufacturer of thermal underwear, for \$20m seems a quiet move.

Dawson is a conservatively run Scottish manufacturer of some of the finest knitwear in the world, with names such as Pringle, Gladstone, Barrie, Ballantyne, Braemar and McGeorge in its stable.

Morgan Knitting Mills is far removed from the conservative glamour of Pringle and Barrie. It is a one-man band headed by 73 year old Mr John Morgan, and is concerned with thermal underwear, a small range of baby wear and leisure wear. The company was founded in 1945 by Mr Morgan and employs about 1,000 people in a number of factories around Homestead, Pennsylvania.

It is, however, a very strongly held company, with a third of the U.S. market for its products. Its customers include many of the triple A-rated names, led by the U.S. Government and including K-Mart, Sears Roebuck, J. C. Penney and Morgan Knitting Mills, the leading American manufacturer of thermal underwear, for \$20m seems a quiet move.

Sears Roebuck, J. C. Penney and Morgan Knitting Mills, the leading American manufacturer of thermal underwear, for \$20m seems a quiet move.

Mr Ronald Miller, chairman of Dawson, says Morgan fits in nicely with the Scottish manufacturer's aims. "It does not provide us with a glamorous product, but the company has a good history of providing rising sales and profits and has a superb one flow plant at Homestead."

"Although the company depends heavily on thermal underwear at the moment, from which it derives 85 per cent of its turnover it also has the capacity to get into the highly profitable and rapidly expanding leisure wear market, where there is real growth."

Since taking over as chairman in 1983 Mr Miller has put a new emphasis on the company's strategy. While staying in textiles, he wants to see the Kirkintilloch-based concern develop organically, strengthening its base by selected acquisitions in the major world economies, giving

Dawson production bases in countries with sound, growth-based economies.

The first step along this path was taken last year with the acquisition of KSW of Wilhelmshaven for £7m. Although relatively small, KSW has a strong brand name in its portfolio - Hubner Wolle - and is one of the largest spinners of hand-knitting yarn in West Germany.

America was a logical progression, and Dawson decided to "owl" through the U.S. looking at more than 300 companies. Morgan Knitting came to its attention in a roundabout way when a New York broker mentioned the company's name to Dawson.

As part of the process of establishing a foothold in the U.S. Dawson had already recruited a top executive, Mr Philip Kemp, who will become chief executive of Morgan Knitting.

The Morgan deal is important because Mr Miller likes the look of America. "This gives us a bridgehead into the States. We want to look at the market much more

closely and see where we might go from here. Morgan is a specialist company and so are we, so that is the way we shall go."

Those who want to see Dawson indulge in more takeovers in the U.S. will be disappointed if they expect quick actions. Exercising his native caution, Mr Miller says: "We are now on a learning curve in America. We shall thoroughly digest what we have before deciding to branch out further."

Mr Morgan welcomed the approach from the Scottish group - he had no obvious heir to whom to hand over and was keen to divest himself of active management. As a production man he had built a very sound manufacturing unit but his marketing skills were far less in evidence.

His products lack Pringle's design flair and their general presentation was insipid, unusual in America where marketing is so advanced.

Potential for expanding the market in the U.S. is obvious. Pringle has ample reserves to underwrite

such a move since it is cash-rich and has financed the whole of the acquisition on a share exchange and borrowing basis.

But perhaps the real potential in Morgan Knitting lies in its ability to easily enter the leisure-wear market. This is the area of greatest growth in sales of clothes - anoraks, balaclavas, jackets and separates.

Morgan has installed the most modern machinery, and now has 360 circular knitting machines and a policy, according to Mr Morgan, of "ultimately replacing all its older equipment with more efficient and productive machinery."

Moving into leisure-wear would reduce its dependence on a narrow sales season for thermal underwear, followed by stockpiling the rest of the year.

"We want to be bigger in the U.S." Mr Miller says, "and the best way to do this is to have a strong base there. Morgan has given us that base and we are very pleased with this move."

#### Financial Year 1983

#### SOCIETE GENERALE DE BELGIQUE

##### MAINTENANCE OF NET DIVIDEND OF BF 90 PER SHARE

##### TRANSFER TO RESERVES OF BF 163 MILLION

##### CAPITAL AND RESERVES AS AT DECEMBER 31 1983: BF 24,787 MILLION

The General Meeting of Shareholders held on 2nd May 1984 approved the Accounts for the year ended 31st December 1983. A net dividend of BF 90 on a total of 10,575,613 shares existing before the capital increase of November 1983 became payable on May 8 1984.

In the Annual Report, the Directors draw the attention to the intense activity, in 1983, in the financial markets in Belgium, particularly in the realm of rights issues.

The Société Générale played a leading role in this development; in accordance with the plan out-

lined in last year's report, it launched a major capital increase in November and raised BF 1.5 billion through a new share issue.

This capital increase has brought about an improvement in the financial structure of the Company. The ratio of own funds to fixed assets and investment holdings rose from 69% to 82% notwithstanding an increase of 8% in investment holdings.

After an analysis of the economic background and of the company's position in the most industrialised countries in 1983, the Annual Report proceeds to a review of the various companies comprising the Group, among which the Nouvelle Union Minière which continued in

1984.

This report is now available from Société Générale de Belgique, Information Department, Avenue Louise 20, B-1000 Brussels (Belgium), tel: 2/517-1676, as well as from Banque Belge Limited, 4 Bishopsgate, London EC2N 4AD, tel: 01-283 1080.

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### Channel 4 to invest in co-productions

BY RAYMOND SNODDY

CHANNEL 4, Britain's newest independent television network, has launched a series of co-financing programme deals with major European television companies. The company is investing up to 30 per cent of the production costs of programmes made in France or Italy in return for similar reciprocal investments in Channel 4 production.

Under the plan, which began earlier this year, Channel 4 is involved in three deals with RAI, the main Italian network, and two productions by Antenne 2, the leading French television channel.

The company envisages rolling three-year investment plans with

leading European television channels. The aim, according to Mr Justin Dukes, managing director, is to increase the diversity of quality international material available to the channel by helping to reduce costs.

He said the method would help to avoid bland "mid-Atlantic" co-productions, and hopes to establish similar arrangements with other European television companies.

In the latest ratings surveys, Channel 4 took nearly 7 per cent of the UK audience. It is also looking at the prospects for selling its programmes for cable and satellite television.

### Residual oil converted to gas in experiment

BY DAVID FISHLOCK, SCIENCE EDITOR

MORE THAN 160 TONNES of residual oil - the "bottom of the barrel" - has been converted to natural gas successfully in a £3m Anglo-Japanese demonstration of a new British technique for making substitute natural gas, British Gas says.

The demonstration, with experimental equipment in Britain and Japan, has been co-financed by Osaka Gas Company and the EEC, which between them contributed £1m.

The almost solid oil residue from refineries has been gasified in a fluidised bed of coke particles at high temperature and pressure.

British Gas researchers at the Midland Research Station, Solihull, have built a chemical reactor 25 cm in diameter, which they feed with the atomised oil and hydrogen gas.

The bubbling bed of red-hot coke

continuously converts the oil to a hydrogen-rich gas which is readily upgraded to the quality of natural gas.

A parallel demonstration near Solihull gives the collaborating companies confidence that the fluidised bed hydrogenator will scale up to commercial sizes.

This is a model reactor, 22m tall and 1.5m in diameter, designed to demonstrate the behaviour of the process in deep fluidised beds without actually converting oil.

Continuous "dry runs" of several days on the model have convinced the two companies that the process could be operated successfully on commercial reactors as big as 3m in diameter.

Osaka Gas has also been running the process on a semi-commercial plant with a reactor 1m in diameter.

The bubbling bed of red-hot coke

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## THE MANAGEMENT PAGE: Small Business

The small retailer

### A hazardous occupation

WHEN John White took over the village shop in Wormleighton, Herefordshire, he was told by a personable young salesman that no village store should be without a stock of bootlaces.

"I bought £100 worth," says White, "received a radio alarm clock as a reward from a grateful salesman and waited for trade to pour in."

"At the end of a year the clock no longer worked and I had sold just £10 of bootlaces, leaving another nine years to get the rest of my money back," says White, like many others moving into business on their own account, had to learn quickly from his mistakes. The average survival time of a village shopkeeper going into business for the first time is around two years.

In the event John White spent four years of hard work and low returns running his store; but at least he survived. He is now retail officer for the Government-funded Council for Small Industries in Rural Areas advising other village shopkeepers how to remain solvent and avoid falling foul of pernicious bootlace salesmen.

"The first thing we tell retiring doctors, lawyers and redundant schoolteachers seeking a new life running a village shop is not to do it," says White. "Many will end up losing their money. Few will do little more than just scrape a living."

An average village shop might expect to turn over around £60,000 a year, according to White. "On this basis, and allowing for a profit margin of about 16 per cent gross profits might be around £9,600.

"Out of this will have to come rent or mortgage repayments, transport costs, pay for relief staff, rates, heating, lighting, phone bills, plus other charges such as cost of the drift or advertising. After all this a shopkeeper will be lucky to achieve net profits of a couple of hundred pounds."

"Cost of local authority rates, electricity and other services are higher because they are connected to a business premises even though a large proportion of the charged money relates to living accommodation above or at the rear of the shop."

Cosira estimates that during the next five years at least half of the 12,000 village shops in England will have been forced to close at one time or another—some will never re-open, say the council.



"Packet of tea, tin of baked beans and have you any of those silicon chips the kids like?"

"The changing pattern of rural life means that village stores must adapt if they are to survive. The emphasis must be on quality and service," says White. "The delicatessen counter is a good way to compete with supermarkets. Products sold here often command prices higher than staples which supermarket, with their bulk-buying capacity, can sell more cheaply."

White, however, advises shopkeepers to research local markets carefully unless they want to end up with products that do little more than keep shelves warm.

Bill Booth, general secretary of the Nottingham-based National Association of Shopkeepers, says: "The problem is that we are asking people to behave like sophisticated retailers when many of them have no previous business experience."

"Maintaining a good cash flow is vital. The classic error is to keep raiding the till until there is nothing left with which to buy new stock."

Tales of disaster are legion. One shopkeeper was so overcome by his first week's takings of £1,000 that he blew the lot installing central heating, forgetting that he had to replace

the stock sold. He never recovered.

The idyllic dream of owning a business can start heading towards disaster even before trading starts. "Too many people underestimate the cost of running a small shop," says John Sutton, a former bank manager who is now a business consultant with wide experience of running small shops and finance director of a timber treatment company in Market Harborough, Leicestershire. He is also a member of the national executive of the National Association of Shopkeepers.

"Too many businesses start off under-capitalised. It can take several years of hard work before a shop will do much more than break even. Without sufficient capital behind it a store can quickly fail," says Sutton.

"The cost of buying a business can be expensive. Loans, usually from a bank or finance house, are generally for no more than 10 years and can command interest rates up to 31 per cent or more above bank base rates."

"A typical loan might also cover only 50 or 60 per cent of purchase price excluding stock," says Sutton.

John White argues that there is much the shopkeepers can do to help himself. Strict financial controls and diligent book-keeping are essential, he says. Shopkeepers can also band together to improve their purchasing power from suppliers.

"But even if they do all of these things some will still find it very difficult to make ends meet, he says. "Another source of income, possibly by acting as a sub-post office, may be better."

"One village shopkeeper I know started a successful second business curing bacon from local farms which he then sold to other village shopkeepers. If he had not had this second string to his bow he might not have survived."

"The finances of village shopkeepers are such that many of those now starting out will not survive."

"To avoid failure will require a lot of hard work, enterprise, skill and most of all the goodwill of customers who, if they want to keep a shop in their village, must remember to patronise it at times other than when they run out of frozen peas or a bottle of milk."

Andrew Taylor

### Rising cost of a guarantee

THE GOVERNMENT'S Loan Guarantee Scheme was given a "stay of execution" last week—but small business borrowers under the new revised scheme, which runs from June 1 to December 31, will have to fund higher interest payments and may find the banks more reluctant to lend than before.

There was considerable relief among bankers and lobbyists that the three-year-old experiment is not to be abandoned completely when the present scheme runs out on Thursday, as well as some satisfaction among backbench Tory MPs, who had run a local campaign to prevent Ministers scrapping the scheme. Reasons to the changes, however, ranged from mild complaints that the measure had been "watered down" to the more bitter observation that it has now been "emasculated".

David Trippier, the Small Firms Minister, explained that the changes are needed "to reduce the public expenditure cost" (last put at a cumulative £40m) and "to ensure that the potential beneficiaries of the scheme are more closely defined". In future, therefore, the Government will only guarantee 70 per cent of loans to the participating banks and institutions (up to a maximum of £75,000) compared with 80 per cent previously. And the premium levied by the Department of

Trade and Industry to cover losses will go up from 3 per cent per annum to 5 per cent on the reducing balance of the amount guaranteed (thereby placing a cost of 3½ per cent on the loans, in addition to the interest charged by the lender, against 2½ per cent previously).

What does this mean for a typical small business borrower borrowing £5,000 and repaying the proceeds over seven years (or 2½ quarterly instalments). Unfortunately the changes had not been fed into the DIT computer last week but a DIT official obliquely did some quick sums to illustrate the effects.

Under the present arrangements (ie, if a guarantee is approved before May 31) the first quarterly premium payment is £450, the second £334 and so on as the balance declines making a total of £6,525 over the term. After June 1, the first quarterly premium instalment will go up to £856, the second will be £633 and so on, making a total over the seven year period of about £49,500.

This, of course, comes on top of the interest payments and capital repayments made to the bank. As things stand these are not affected. But it seems likely that, in view of increased proportion of the loan on which they are carrying the risk (30 per cent instead of 20 per cent), the banks will consider increasing their own charges.

National Westminster at the moment is cheapest among the four major high street banks, charging 1½ percentage points over base; Lloyds charges 2 per cent over base, and Midland and Barclays 2½ per cent (the Co-op, however, is the best value at 1½ per cent over base).

Nobody at this stage is sure what the impact of the changes will be. A spokesman for the Committee of London Clearing Banks (CLCB) said lenders would continue to approve applications "only if they considered the business viable"—but in the short term at least there is bound to be a fall-off in numbers as the banks weigh up their position and implement suggestions from the Government on tightening up their appraisal.

Trippier himself estimates that monthly approvals could fall from the current average of 400 a month to perhaps 300 under the new scheme, while potential borrowers put off by the high cost could well opt for one of the banks' own lending schemes in return for pledging some personal security. (This specification is not required under the LGS.)

Longer term it is still anybody's guess what will happen to the LGS—a final decision should be taken before the end of this year.

Tim Dickson

### In brief . . .

**BUSINESS** in the Community (BIC) and the Confederation of British Industry Special Programmes Unit (SPU)—two organisations which have been discussing marriage for the past year or so—duly announced their engagement last week. Both have encouraged British companies to give financial and practical help to the communities in which they operate (much of it involving small business support) but in view of the potential overlap and apparent confusion in some quarters it was thought best to join forces.

Citing figures given in a recent Commons written answer, Dr Bernard Juby, the federation's national chairman, points out that "nearly one in four businesses employing fewer than six people has either underpaid or overpaid in recent months. In percentage terms cases checked and found either underpaying or overpaying have risen from 14 to 23 per cent this March." Juby added that the Government's own research suggests larger firms are also "confused" by the scheme, which has now been running for over a year. He made it clear that the federation will continue to campaign "that smaller employers should be exempt from this scheme."

IS IT worthwhile investing in an expensive numerically-controlled machine tool which will involve considerable changes in the organisation?

According to Professor John Sizer and Jim Finnie of Loughborough University, decisions are often ill founded and the indirect benefits of introducing NC machines on working capital requirements and other outlays tend to be ignored.

The two academics have thus developed a D.I.Y. manual entitled "Simplechange: evaluating the installation of NC machine tools" which they claim will be useful both to production directors or managers "and the financial managers of smaller manufacturing businesses which do not have well developed systems for appraising capital expenditure on new equipment."

It is published by the Institute of Cost and Management Accountants (ICMA) in association with the Machine Tool Industries Research Association and is available, price £12.50, from ICMA's Publications Manager, 63 Portland Place, London WIN 4AA.

LAST Tuesday's article on the new approved share option scheme appeared the same day as Parliament was discussing the relevant provisions of the Finance Bill in Standing Committee. John Moore, the Financial Secretary to the Treasury, announced that an amendment would be introduced at the Report stage permitting options to be exercised after three years, instead of five. T.D.

### Growth in popularity of franchising

FRANCHISED businesses in Britain should be viewed primarily as small firms, rather than managed outlets of larger companies.

This is one of the main conclusions of a new study by Professor John Staworth of the Polytechnic of Central London which describes the growth of franchising in the UK and relationships in several major companies between franchisor and franchise.

A franchise relationship can take various forms. Typically, however, it involves an independent businessman (the franchisee) operating under the trade name and business format of a larger organisation (the franchisor) in exchange for a continuing fee.

Franchising is frequently seen as a recent phenomenon imported from the United States, though Staworth points out 18th century brewers in Britain were almost certainly the real pioneers with their system of "tied" house agreement.

Certainly franchising is much more important economically in the U.S.—accounting for more than 30 per cent of retail sales and 10 per cent of gross national product—but it is gaining ground in Britain.

A survey by the British Franchise Association in 1982 showed that some 4,300 separate businesses had been created by the then 40 BFA members and that their then sales of £400m were expected to reach £500m by the summer of 1983.

Discussing the changes in the industry in the last few years, Staworth points out that the clearing banks have established a strong foothold and, importantly, "have defined franchised businesses as legitimate small businesses."

The survey detected a marked increase in the number

of franchise opportunities that potential franchisees consider, but it also identified "sources of potential conflict that could, on occasions, lead to the setting-up of independent franchise associations and even legal disputes between franchisor and franchisee."

Against that, the generally smooth day-to-day nature of franchise relationships emerged as far more typical."

"The generally high level of educational qualifications obtained by franchisees and the frequent reliance for their attainment on part-time study came through strongly."

\* A study of power relations and their consequences in franchise organisations. A report to the Economic and Social Research Council ESRC Project No. HR 7310.

T. D.

## Business Opportunities

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## THE ARTS

## Cinematic refuge from the rain

Rain concentrates the mind wonderfully at Cannes, drowning all cries of "Once more unto the beach, dear friends!" and any attempt to play truant from the latest Godard, Taviani or Gogoberidze. It was Penelope Houston, irrepressible editor of *Sight and Sound*, who spoke the fateful words three days into the festival. It had been cold and gusty so far, she pointed out, "but at least it hasn't rained". No sooner said than the Heavens opened and remained open for the rest of the festival.

Films of vast length — 24 hours of Wim Wenders's *Paris, Texas*, 34 hours of *Sergio Leone's Once Upon a Time in America* — promptly became seductive rather than forbidding, offering an asylum from treacherous umbrellas, trench foot and incipient pneumonia. Perhaps this advantage also helped gain Wenders's movie the Golden Palm for Best Film, although *Paris, Texas* is good enough to have won the top prize at any festival in any country in any recent year.

Wenders, always the least showy of the New German Cinema *underground*, now looks to be the one with the most staying power. In this dazzlingly imaginative film, Harry Dean Stanton plays the battered human vulture found wandering in the Texas desert, mute and amnesiac, at the film's opening; whereupon Wenders and scriptwriter Sam Shepard do a tale unfold of mystery, quest, passion, conundrum and buried tragedy, as Stanton's past is slowly disinterred, first by his brother (Dean Stockwell) and sister-in-law (Aurore Clement), scraping away the topsoil, and then by Stanton himself, his young son and his long-lost wife (Nastassja Kinski) who converge to effect the final exhumation.

Inspired by Shephard's "Motel Chronicles," the film has a trajectory that is quite magical: from discord to harmony, loneliness to communion, wounded silence to confessional loquacity. As in all Wenders's best work, there are rich layers of allegorical subtlety here too: human evolution and space travel, the last scenes take place in Houston) are rhymed with the conquest of emotional frontiers — and both in its size and its ability to fill that size with meaning and beauty, *Paris, Texas* is one of the great films of recent years.

*Once Upon a Time in America* goes all out for mythic grandeur but achieves lumbering grandism instead. Leone used to make high-style Spaghetti Westerns (*A Fistful of Dollars*, etc) but this is more like a bagel B-movie, vastly blown-up, being the 220-minute history of a Jewish mobster (Robert De Niro) during and after Prohibition, and his life of struggle, greed, betrayal, tragedy.

Comparisons with Godfather 2 are not invited, but they gatecrash the movie anyway, and a sourly elegiac nostalgia as it twangs along from childhood to adulthood to old age, krap up the vast cast (James Woods, Tuesday Weld, Elizabeth McGovern) in an epic poem of love and death. Despite the ambitious framework, the characters remain obstinately thin-weave, and the Marxist message about Capitalism equals corruption (also present but far more cleverly politicised in *Leone's Once Upon a Time in the West*) has all the subtlety of a blunt hammer and rusty sickle.

Also sprawling into long-windedness in the Cannes rain, as if re-hydrated like a Vesta meal, were Márta Mészáros's *Intimate Diary*, two and three-quarter hours of historical self-flagellation from Hungary, and Satyajit Ray's *The Home and the World*, a 140-minute serenade — sometimes soggy,



Harry Dean Stanton in "Paris, Texas"

sometimes inspired to India's east.

Mészáros shuttles "Julie," a sultry, rebellious teenage orphan, between assorted relatives in post-war Hungary, crafting a parable of her country's own pass-the-parcel fate as a plaything of dictatorship. The story has gravity and well-grained characterisation; but like most of today's political agony movies from Hungary it stops dead in the mid-1950s, as if all Communist block troubles

## Nigel Andrews completes his report from a damp Cannes

had ended with Stalin's death. Ray's film adapts a triangular love story by Tagore, set during the British partition of Bengal in 1905. The movie begins at a stupefyingly slow pace — smores blossomed around me and I myself blinked hard to retain consciousness — but patience is rewarded. The second half, with its credible passions and exquisitely coloured night scenes, from emerald greens to dark lemons yellow to icy blues, is as bewitching as anything Ray has done.

It was refreshing, none the less, to have Jerry Skolimowski's *Success Is The Best Revenge* jumping into Cannes at the festival's mid-point to show that firecracker energy and zany ellipses can also work to create a serious film. Michael York, Anouk Aimée and

Yves Montand collapses in the competition had as many ups and

## Obituary/Eric Morecambe

Eric Morecambe, who died yesterday aged 58, was the outstanding comedian of the post-War television era. With his partner Ernie Wise (of the short fat hairy legs he bought into the nation's drawing rooms).

As a double act, Morecambe and Wise were worthy successors to Laurel and Hardy and Abbott and Costello. Although in the first place Ernie was the comic and Eric the stooge, the roles were eventually and subtly reversed, as the comic who is not actually funny and Eric as the straight man who undoubtedly is.

Unlike other great comics of our day — Ken Dodd, Frankie Howerd, Max Wall — Morecambe and Wise were improved by television and able to hold their own. Eric's act played to the camera rather than to the studio audience became an art form in itself. He would turn from the hapless Ernie with an expression of naughty disdain and fix the lens with a wither-

downs as a San Francisco trolley ride. Ups included Lino Brocka's *Bayan Ko*, a simple but sulphurous little melodrama about industrial strife from the Philippines, and *The Bounty*, Roger Donaldson's film of Robert Bolt's revisionist script about Messrs Eligh and Christian and company. My spectacle here is fair-to-middling, but the treatment of Eligh as a mariner more malignant than malignant is well-argued and brilliantly acted by Antony Hopkins.

The Competition's down

included Vincent Ward's *Vigil*

from New Zealand, building a mystifying myth of maturation and re-invention around a tombstone, a young girl (Kathy Kay) amid majestic mountain scenery, and Jacques Doillon's *La Pirate* from France, in which Jane Birkin, Maruschka Detmers (Gordard's Carmen) and Philippe Leotard perform a batty bisexual farandole amid dialogue that has the authentic ring of mental derangement. "I didn't come to kiss you but to send you to your enemies," cries Birkin to Detmers, one point introducing the whole new concept in dental breakdown.

Outside the Competition, the most rewarding sidebar at Cannes has been that featuring films about film-makers. In

*The Way To Bresson*, that monkish veteran of French cinema stays firmly out of the limelight while his documentary portraits Jurrien Rood and Leo de Boer harness their runaway theories to clips from his old films; at least until the closing moments when Bresson himself appears, stooped, tousled-haired, and enchanting, and grants a brief interview from his monkish cell in the Carlton.

Nelly Kaplan's *Abel Gance* and his Napoleon yields rare and yeoman footage of Gance filming his masterpiece back in the 1920s and inventing more exotic things to do with the camera — mounting it on pulleys, strapping it to a horse — than are dreamt of in Bresson's austere philosophy.

And best of all there was Andrei Tarkovsky in *Donatella Baglio's A Poet of the Cinema*, where the Russian maestro wanders by a purring Italian stream answering questions from the unseen interviewees. When quizzed on his compulsion to film, which are generally glossed over in excerpt, Tarkovsky offers no glib answers or unscrabbling but some fascinating sidelining insights. And on larger questions his answers range from the colourfully tangential to the gunshot-direct: "What is love?" asks the unseen Signorina Baglio. "A catastrophe" is Tarkovsky's simple reply. At which the French audience, experts on the subject of course, burst into thunderous applause.

Elsewhere, the Cannes Com-

petition had as many ups and

downs as a San Francisco trolley ride. Ups included Lino

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himself appears, stooped, tousled-

haired, and enchanting, and en-

ables a brief interview from the

Carlton.

Walking along Piccadilly in the

rain on my way to look at the

Architecture Room at the Royal

Academy's Summer Exhibition

of John Betjeman. That day they

were burying him by the empty

sands of Trebetherick. Is it too

late to thank him for opening

our eyes to the architecture of

England, for making us see the

emotional power of the past and

more clearly, the wounds we

were often inflicting in the

present? I remember him

as an early meeting with him

when he was trying to present

the Rector of the glorious Arts

and Crafts church, Holy Trinity,

Sloane Street, from selling the

entire establishment to

America. It was that mixture of

incredulity and enthusiasm that

inspired others to action: Holy

Trinity was saved.

John Betjeman would have

understood it all and he helps

us to see England still as a

land where modern architects

work at their peril, it takes so

little to damage the sensitivities

of our towns and countryside.

The architecture room is

rather ominously called Airport

Reception Building. The joke is

that it could be almost anywhere

from a factory to a funeral home

and that is what made Betjeman

write, "the sad thing for archi-

tects is that their work has

been taken over by civil engi-

neers and the manufacturers of

prefabricated units. I do not

know what future

beyond theorising there is for

an architect today." But he did

not give up topiary, seeking archi-

ecture with humility to come

between us and the "human

ant-hill to which we may be

reduced."

## Architecture

Colin Amery

## John Betjeman remembered



Colin Amery

Max Loppert

## Donohoe and Janowski

Max Loppert

## Two Juliets/Covent Garden

Clement Crisp

Is Kenneth MacMillan's *Juliet* a girl awakening to the discovery of love or of sexual awareness? The question was posed in no uncertain terms at the end of last week when Alessandra Ferri appeared for the second time as Juliet and Ravenna Tucker made her debut in the role. Both young dancers are gifted; both argue their cases cogently; both offer radically differing views of the dancer's motivation, even of its dance impulse. Miss Ferri, from the moment she stepped on stage as Mary Vesey in last season's *Macmillan* — a "Macmillan dancer" — by the sexual punniness of her playing, by her intensity as an actress and her frankness in acknowledging the emotional tangential to the

# FINANCIAL TIMES

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## Mitterrand's initiative

PRESIDENT Mitterrand's initiative in calling for a new impetus in the integration of Western Europe deserves warm support from every responsible government. For over a decade, the European Community has been deadlocked by national obstinacy in defence of vested interests, without in practice satisfying those interests. The time has come to make a new effort.

There are three main reasons for the Community's stagnation. The first was the legacy of General de Gaulle, who fatally undermined the original assumption that the member states were engaged in a common enterprise of equals. The second was the stagflationary impact of the two oil shocks, which provoked nationalist reflexes in many member governments. The third has been the interminable quarrel over Britain's excess contributions to the Community budget.

With the passage of time, de Gaulle's legacy has waned: the French are less arrogant about their special position in the world. The nationalist reaction to the oil crises has given way to the realisation that Europe faces common problems from the hi-tech industries of Japan and the U.S. and from Washington's management of the U.S. economy. With reasonable luck and goodwill, the British budget problem should be disposed of for good at the forthcoming European summit at Fontainebleau.

If so, the decks will have been cleared for the member states to give serious consideration to a relaunch of the Community process.

### Endorsement

Some of the ingredients in President Mitterrand's speech to the European Parliament last week were more plausible than others. The idea of closer European security and defence co-operation, partly through a revival of the Western European Union treaty institutions, is already gaining momentum in a number of capitals; even Sir Geoffrey Howe, the British Foreign Secretary, has now given it a relatively warm endorsement.

At another level, a forward impetus has already been given to Euro 2000 collaboration by a number of high-technology projects, and more could be done

## Tax rules for overseas profits

peaked at Britain's shores. But when the Finance Bill reaches Royal Assent, it will have potential access to the earnings of British companies' subsidiaries overseas if their tax bill is less than half what it would be in the UK. Companies with lightly-taxed overseas subsidiaries are guilty of tax avoidance unless they can prove their innocence by meeting one of three complex escape clauses.

While the spirit of profit out of Britain is wrong, it is less clear that overseas profits, even if they are earned through what the Inland Revenue regards as a bona fide trade (and so fail its first escape clause) should be potential game for the British Exchequer. While there is a second escape route called the "motive test," companies argue it gives the authorities too much leeway. Motives are a matter for debate and one "wrongly-motivated" transaction by one subsidiary can land a multinational in the soup.

### Questions

The third escape route, the so-called "acceptable distribution" policy, is also questionable: if a company fails the above tests and a suspect subsidiary distributes at least half its profits back to Britain, it can escape the CFC levy. But why should it distribute back to Britain rather than to some other country where the multinational has an interest?

MPs still have time to ask two questions. Will the new CFC legislation raise enough revenue to justify its compliance and collection costs? The Revenue has yet to produce a convincing cost-benefit analysis. Second, could not a set of rules more narrowly focused on the few genuine offenders be devised?

Given all the worries, it might be best to delay the CFC legislation for another year. Britain has managed well without it for as long as companies have traded abroad. The suspicion in some quarters is that the Inland Revenue is really seeking a substitute for the sort of powers it enjoyed in the bad old days of exchange control. Ministers should be prepared to grant tax officials specific powers to counter specific abuses. The need for blanket new powers is unproven.

The second big worry is that the CFC rules introduce, through the back door, the first step towards an American approach to the taxation of companies' worldwide earnings. Until now, the British tax authority's jurisdiction has stop-

"THE European Parliament is undoubtedly a much more important body than it was five years ago . . . but I am not at all sure I can tell you why," a senior EEC official said last week, shouting to make himself heard above the end-of-term merriment in the members' bar of parliament in Strasbourg.

If those closely involved in European Community politics find the parliament difficult to assess, what on earth are the 210m potential voters to make of it? Opinion polls suggest that the first directly-elected parliament has not branded itself deeply into the public consciousness. The most recent Community-wide soundings showed that little more than 40 per cent of respondents thought the coming elections were an event of much importance.

Irrespective of whether the parliament is an irrelevance or an essential vehicle for the Community's political development, the campaign is already demonstrating one tangible result of direct elections: on television and radio, in newspapers and on the streets, issues and problems are being discussed in more than a merely national context.

Although the Community has no responsibility for defence, candidates in France, West Germany and the UK can be heard arguing the case for closer security co-operation in Europe. Socialists in all countries are campaigning for more effective industrial and employment policies at Community level and pledging renewed efforts to advance workers' rights. To their right, the various Conservative, Christian Democrat and Liberal parties are arguing for closer economic co-operation, the removal of barriers to trade and measures to stimulate investment and enterprise.

Unfortunately, many voters will take all this Eurotalk with a pinch of cynicism. The Community they are used to hearing and reading about is associated with political deadlock and

### The council has become more respectful

budget rows, with plant closures and job losses in steel, shipbuilding and textiles and apparently lacking an effective response to recession and unemployment. Above all, they will be asking what the European Parliament can do to change matters and why they should bother to vote at all on June 14 (in UK, Ireland, the Netherlands and Denmark) and June 17 (in the rest).

The questions will trouble many candidates across the Ten.

In the 1979 campaign it was

possible to urge the electorate

bring about the democratic

transformation of an institution

which could serve every

political prejudice. If you

wanted more political and

economic integration, then

it was the motive force.

If you preferred the status quo,

then you were bidden to send repre-

sentatives to Strasbourg who

would spike the federalist guns.

In any case, you needed elected

members in the new parliament

capable of defending your

interests as workers, business-

men, consumers and citizens.

Five years on, the waters are muddier and there is a record to be examined. On the mould is a respectable "no" mould—the regret of the candidates over unexciting one.

Pieter Dankert, the Dutch socialist president for the past two and a half years, summed it up rather neatly last week. People should come out and vote, he said, because the parliament is a "democratic gap."

National parliaments, with

the possible exception of the

Danish, are wholly inadequate

when it comes to scrutinising

and controlling what govern-

ments do in the community.

The EEC is now a formidably

active legislator, and without

the parliament, Dankert implied, citizens' rights would be poorly protected.

It follows from this that much

of the parliament's most impor-

tant work is largely unremarked.

It has no legislative powers to

speak of, but it is required to

scrutinise all of the European

Commission's proposals. It can

make amendments but neither

the commission nor the Council

of Ministers need take any

note.

In fact, the commission has

taken increasing account of the

Parliament's views and the

council, composed after all of

elected politicians with party

links to MEPs, has become more

respectful. The commission,

headed by Gaston Thorn, has

come to see the Parliament as

a useful ally in arguing for its

proposals with the council and

a potentially dangerous enemy

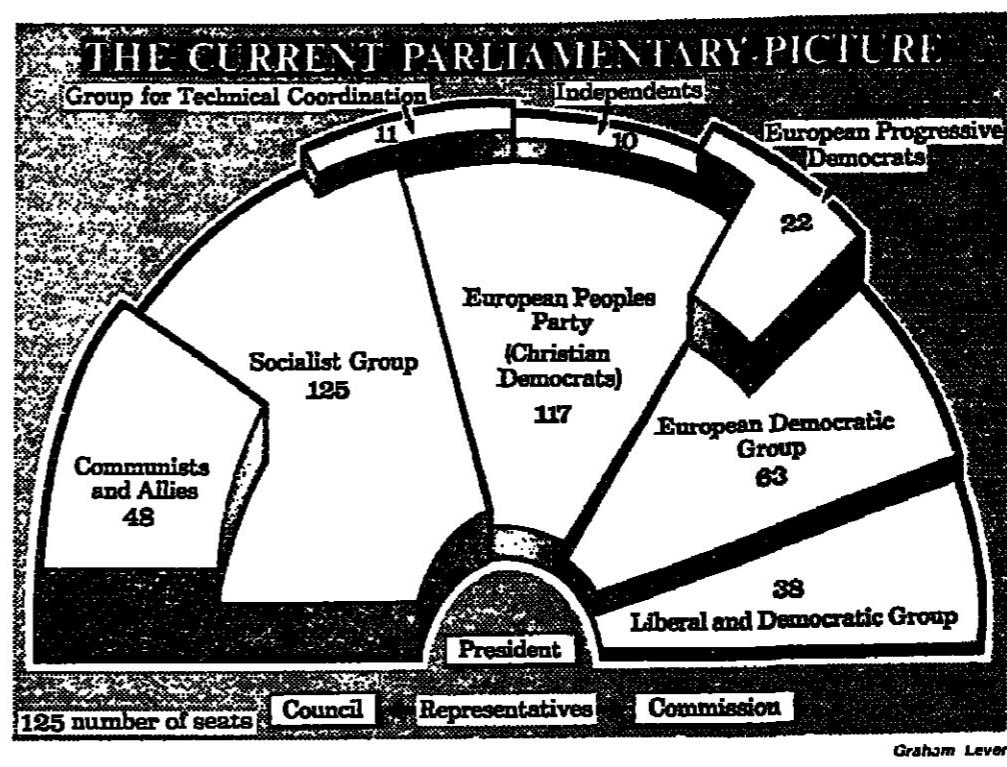
because of the Parliament's

power—so far unused—to dis-

miss the 14 commissioners.

## 84 European ELECTION

Europe goes to the polls in three weeks' time to elect a new Community Parliament. But just how important is the institution?



## Real progress, despite all the cynicism

By John Wyles, Common Market Correspondent

Most of the 61 United Kingdom MEPs who are not standing again can make successes in securing beneficial changes to proposed legislation. Joyce Quin, contesting Tyne and Wear for Labour, mentions amendments to fisheries proposals of benefit to fishermen in the North-East of England.

David Curry, defending Essex North-East for the Conservatives, has taken the food processing industry under his wing, while Britain's "Mr Agriculture," Sir Henry Plum, the Tory group leader, has exploited the perhaps too-wide open door which the farming interest has

in Brussels. Security first figured on its debating agenda in 1980, human rights violations in a dozen countries have been examined and condemned, and controversially, the Northern Ireland situation investigated.

The Rev Ian Paisley and John Hume are among many MEPs who have effectively used the parliament as a platform for concentrating international attention on specific domestic politi-

cal issues, while dozens have

launched personal campaigns of

one kind or another. Stanley Johnson, the Tory member for Wight and Hampshire East who is not standing again, scored a spectacular success by mobilising the parliament behind a ban on imported baby seal skins, which eventually became Com-

munity policy.

The other remarkable per-

sonal achievement of the par-

liament was Altiero Spinelli's

success in pushing through a

a draft treaty on European union.

The Italian communist's initia-

tive was in many respects the

clearest expression of the par-

liament's dissatisfaction with its

present powers.

The chances of it being ad-

opted by governments are re-

moted, despite President Mitter-

rand's saying last week that

France shared the spirit of the

initiative. But the provisions of

the draft treaty do serve to

highlight the parliament's case

for powers to initiate policy

proposals and for a greater

measure of influence over the

council.

Where it already has such

influence — through shared

powers in setting the budget —

the parliament has not always

acted consistently. Its rejec-

tion of the 1980 budget in sup-

port of a demand for a better

bargain between agricultural

and other spending set a theme

that has been tenaciously pur-

sued. But equally tenacious

support for extravagant farm

price rises undermined the

credibility of the parliament's

stance. Also, its pressure on

governments to reform the

budget and to provide in-

creased budget revenues has

been a significant political

factor both serving and com-

plaining the cause of a

permanent reduction in Britain's contributions. Whether the parliament's effectiveness would be enhanced by locating it in one place—preferably Brussels—has been intermittently argued by MEPs. It appears to have succeeded in taking its plenary sessions away from Luxembourg, but its secretariat is still there. Week after week people and documents move in anti-type procession to Brussels (for committee meetings) and to Strasbourg (for plenary sessions) and then back to Luxembourg.

The failure to conduct these elections according to a common electoral system is the fault of governments reluctant to change their existing systems and not the parliament. Proportional representation is the norm in continental Europe although it takes several different guises. Only in the UK will the number of seats won by the parties be seriously disproportionate to the pattern of votes cast.

Will the results matter? In the last parliament the centre-right groups, including the British Tories, have wielded a consistent majority. The result has been to soften demands for expensive new social policy initiatives, to blunt the potential impact of the Vredeling proposal on worker consultation and to ensure that human rights violations in East Europe are condemned as well as those in Chile and South Africa.

Undoubtedly, the first thing most politicians will be reading into the election results is their implications for the standing of each of the ten governments. In France Mme Simone Veil is leading a joint list of Gaullists and Girardiens with half an eye on the 1988 presidential elections. In Britain the results should measure the extent of Labour's recovery under Neil Kinnock and the continuing importance of the Liberal-SDP Alliance.

In West Germany the govern-

A PLUME of smoke billows from the exhaust stack of a dumper truck trundling along the waterfront at Liverpool's once defunct Albert Dock.

Above, a gang of men rolls on the spiderwork of scaffolding, restoring the historic structure into flats, offices, a wine bar and restaurant, a sign of the Government's special initiatives on Merseyside.

The 120 apartments are likely to be offered for between £40,000 to £75,000 when they come on to the market in two years. In the city with no budget, there appears to be no shortage of takers.

Half a mile away, in Lake Street, Mrs Irene Thorpe, a pensioner, stands stoically from the balcony of her flat, built in a five-storey, high-density tenement, one of half-a-dozen similar blocks making up Sussex Gardens. They were built 50 years ago, as housing for the poorer working class.

Sussex Gardens is due for demolition in four years. It demonstrates the striking contrast between the urban regeneration, which has brought the blossoms of the International Garden Festival, and the cancer within Liverpool's housing stock. Both are trademarks of economic stress.

In a year when the Post Office has issued special stamps marking urban renewal, such pockets of new city regeneration go hand-in-hand with persistent reminders of the failure to supply sufficient housing, not just in Liverpool, but in many of Britain's older cities.

In Liverpool, council housing and its cost is one of the biggest single elements in the city's

## Liverpool's housing crisis

# Where the run-down and the renovated rub shoulders

Nick Garnett reports on the cash problems facing the city without a budget



Down comes the Teetotal Rialto after the 1981 riots.  
Hugh Routledge

revenue budget when it once provided 40 per cent.

Almost 200,000 people out of Liverpool's population of 450,000 live in council dwellings. Some 23,000 of the 70,000 council properties need major expenditure, 8,000 people are on the council waiting list and 10,000 are seeking transfers.

Council house rents average £17 a week, possibly the highest outside Greater London.

"The capital allocation nowhere near meets need," says one senior housing officer. "Maintenance is underfunded and revenue expenditure is just plainly inadequate."

In Sussex Gardens, the block's internal stairs, permeated by a slightly haughty sweet smell, look like those of a correction centre. Pockets of rubbish, including shoes and a pair of trousers, have been trampled into the ground near the entrances and left, possibly for weeks — a mark of the apathy towards cleanliness and the environment which is prevalent in some parts of the city. Mrs Thorpe talks through a chink in the door: "My son says 'I must never let in strangers'." The landscape is marginally cheered by bright coloured bedding hanging drying from rods. A short walk up the hill and

the empty ground marks the site of the Rialto, burned down during the 1981 riots.

Mr Patrick Jenkin, the Environment Secretary, will be taking another look at housing conditions in Liverpool on a tour of the city next week. Standards of accommodation are one of two problems which confront the council and which would face commissioners if the Government is forced to bring them in to run the city.

The other is the way Liverpool's housing Direct Labour Organisation is run. The DLO, which employs 2,000 in repairing and building, faces problems including an inefficient organisation, widely scattered hours payments which differentiate between maintenance and construction labour, frequently bitter inter-union friction and a lack of management direction.

DLO needs 28 per cent extra manpower to cover absenteeism, sickness and holidays. Mr Ken Stewart, a junior by trade and chairman of the city's housing committee, says theft of materials and equipment has cost £500,000 in the past two years.

Many of these difficulties are rooted in a decade of hung councils. They might also have something to do with the traditional

productivity problems on Merseyside — particularly acute in Liverpool's grossly inefficient refuse disposal service — and the influence of Communist shop stewards.

There have also been complaints for many years about the standard of DLO workmanship. The labour group, seeking to find work for the DLO based on its conventional policy of no job cuts, dipped further into the revenue budget last year by placing voluntary redundancies.

British city is not the only British city with huge housing difficulties. Glasgow has 11,000 private houses with no bath or shower, 41,000 pre-war council dwellings that need rewiring and the 18,000 complaints about damp in the year were 5,000 up on the year before.

That council says it needs £27m just to keep its council dwellings habitable and water tight, but its capital allocation is £48m.

In Manchester, a magnificent 116m conference centre is being built out of the city's derelict central station, while the council considers whether to abandon 800 flats and maisonettes because of structural problems in the vast post-war Hulme development. The new National Museum of Photography has brought extra life to the centre of Bradford in West Yorkshire, but great swathes of dereliction have been eaten into the Ashington piazzas of Middlesbrough and Leeds Road. In the south, Hackney in east London, while the Liverpool budgetary crisis rumbles on.

Poverty and apathy frequently combine to produce litter and vandalism, helping self-inflicted wounds on an already sick body. Some outsiders complain that Liverpool has not done enough to help itself and has too much of the blight now so prevalent. "People who get up and go" is an occasionally expressed though unfair comment.

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**Reorganising the Stock Exchange**

From Mr D. Hunter  
Sir — Is it too late to place the responsibility for the reorganisation of the Stock Exchange on the Government, whose predecessors' legislation precipitated the call for revolutionary change? The Governor's newly appointed advisory committee is a small but welcome step in the right direction.

The legal profession was honoured by a Royal Commission which considered its activities: it was not left to the Law Society. As a result of its deliberations, some changes are taking place and they are doing so in the knowledge that they have been discussed and thought through by practitioners and end-users after wide debate. Parliament, too, has participated. Lloyd's scarcely saw an enviable example of D.Y.V.

If the Stock Exchange is to be worthy of a Royal Commission, it is surely worthy of a Governor's committee. Such a body using the Bank of England's authority would have a much greater chance of establishing the complete revolution which is understood to be required. The new advisory committee should be appointed by the Governor or

## Letters to the Editor

strengthened and promoted to this role.

The Stock Exchange is already split into various interest groups whose first concern is naturally self-preservation and not the public interest. Allegiance to the previous system ceases with its compulsory extinction.

The Stock Exchange has always been one of the successful components of the City of London despite exchange control regulations which hobble it until 1979. It should be allowed to remain an important part of the nation's financial structure.

The Stock Exchange council does not and cannot have the authority to impose these changes on the investment and financial community. Indeed, its suggestion that it will need statutory support to enforce its new rules, gives this point further emphasis.

Therefore, this vital responsibility should fall on those appointed by the Governor or

the Government to produce the improved system. Only then will the changes be accorded the respect which will be required if they are to create a thriving market, which London needs to remain a world financial centre.

In the U.S. the Government felt it necessary to supervise a far less radical change than that envisaged here.

D. H. Hunter,  
2, Mansell Road, SW3.

### Intellectual property rights

From Mr J. Adams

Sir — I would like to draw attention to some of the proposals contained in the Green Paper on intellectual property rights, an innovation which should give rise to serious concern. No one would disagree with the objects of the paper, which are to improve the system of intellectual property in order to encourage innovation, and to help in particular

small enterprising firms. Unfortunately the proposals as yet are not only unlikely to achieve that object but are quite likely to make the situation worse, to result in British inventors being exploited abroad with impunity.

The authors of the report wish to help small companies operating only in the domestic market by introducing a cheap alternative to the patent system. At present such a system exists for products as opposed to processes, in the form of copyright protection for three-dimensional objects realised from drawings. This protection attaches without registration of any kind and is therefore from the company's point of view costless. In place of this, the report proposes a "petty patent" system, in which applications can be registered without examination. The idea is, no doubt, that companies will draft their own claims and specifications (they can do this at present if they wish, but it needs expert knowledge). Such "petty patents" would enjoy the benefit of priority registration in other countries under the Paris Convention. Consequently, if the invention turned out to be unexpectedly valuable it would be possible within the priority time to file abroad. The problem is that the foreign filings depend upon the British application. If the claim is ill-drafted, the patent is likely to be worthless, and the invention will be freely exploitable by others. This is really the nub of the problem.

Claim drafting is a difficult subject. It requires both a knowledge of the technology involved and knowledge of the law. Claims mark out the boundary fence of the patentee's rights. The art is to push out that fence as far as possible without invalidating the patent. There is no cheap, easy, non-technical way around this problem, and the system proposed is quite likely simply to lead to the expert use of technology of value. For this reason the proposal to abolish the present agents' monopoly is equally misguided: they would no doubt continue to enjoy a de facto monopoly by virtue of their expertise anyway.

The Government is concerned to encourage innovation, and it would be best to consider Mr William Kingston's proposals for inventions which are rather than misguidedly tinker around with the existing intellectual property system. It is indeed an indica-

tion of the Green Paper's superficiality that these proposals are not discussed at all.

Other proposals contained in the Green Paper give cause for concern, but those mentioned here give rise to the greatest.

J. N. Adams,  
Keynes College,  
The University,  
Canterbury, Kent.

### Taxing profits does not make sense

From Mr J. Woodthorpe

Sir — A tax on profits never really did make much sense. Consequently, it is unlikely that the budget really did help (May 21). And if a tax on profits does not make sense, a sometimes-needed one related to turnover is even less likely to do so, since it would simply become a cost to the purchaser, and hence inflationary.

A much better approach surely would be to recognise that corporation tax is a low-yielding tax anyway, and to remove it altogether. In conjunction, companies would be required to distribute all profits to shareholders, who would then pay tax at their own personal or institutional rate on the dividends. Companies would choose their own depreciation policy, whether it be 100 per cent first year write-off or straight line or decreasing balance, but once having done so would be required to adhere to their choice.

A full distribution would accelerate capital mobility, and require companies to compete for new capital in the marketplace. It would also ensure that all expense and investment decisions were made against the simple test of profitability, uncomplicated and unsubsidised by involuntary joint venture with the Inland Revenue — i.e., the rest of us.

John Woodthorpe,  
54, Eaton Place, SW1.

### Allegations rejected

From the Press Attaché,  
Embassy of the Islamic  
Republic of Iran

Sir — In your issue of May 21 you printed an allegation made by the so-called People's Mujahedin Organisation, claiming that 400 political prisoners had been executed in Iran on May 1.

While rejecting all such allegations levelled against the Islamic Republic of Iran, the Embassy of the Islamic Republic of Iran in London, would like to register its utmost surprise of the publication by your newspaper of such slanderous and unfounded allegations.

If your newspaper makes a claim to impartiality in this respect, it will also reflect our response to the above-mentioned allegations.

M. R. Daryaei,  
27, Princes Gate, SW7.

Britain's most deprived ward. It is easy to forget the chronic immediate post-war housing conditions of many older conurbations. Down by the docks in Liverpool, some terraced streets were just 15 feet wide, allowing almost no light into the houses. Lavatories were communal latrines at the bottom of the road.

Things have improved, though people living in some deprived and distressed areas might be forgiven for not acknowledging that Liverpool's current housing quandaries reflect the three classic troubles of obsolescence, bad design and poor construction.

These manifest themselves in unwanted three and four-bedroom maisonettes situated five storeys up 16-storey blocks. The 1930s policy of class-based building — poorer tenement housing in the centre with attractive cottage-style council housing in the garden suburbs — is still with the city. So are the construction failures, including system building with damp and ventilation and damp problems.

Shaw Street in Everton is by no means one of the worst, but it provides a picture of Liverpool's housing problems. At the top end is a terrace of dilapidated but protected Georgian housing. Across the road, Radcliffe Gardens, built in the 1950s on the model of a Cornish fishing village, lies partly vandalised. Pedestrianisation created enclosed alleyways through which people walk with trepidation.

Further down, three massive tower blocks known as "The Piggeries" stand empty, the subject of legal action between

the council and the company to which the blocks were leased to be demolished.

That council says it needs £27m just to keep its council dwellings habitable and water tight, but its capital allocation is £48m.

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## Lombard

# A case for more disclosure

By David Lascelles

EVERYONE knows the size of the developing countries' debt problem: anything up to \$700bn according to the new IMF estimate. But the threat this poses to the banking system is not particularly helpful without a parallel estimate of the ability of the banks to withstand it. What is needed is some way of putting the debt crisis into a context shaped not so much by fear as by a measure of the banks' strength. The indication would, of course, be very rough and would overlook the fact that some banks are much more precarious than others. But the point of the exercise would not be to pinpoint vulnerable banks as got an idea of the size of the problem.

These totals would be subtracted from the BIS lending totals to give a net figure of what the banks are "in for" if any of these countries default. The indication would, of course, be very rough and would overlook the fact that some banks are much more precarious than others. But the point of the exercise would not be to pinpoint vulnerable banks as got an idea of the size of the problem.

Of course, there are objections to the scheme. Banks hate disclosing their provisions for fear of hurting public confidence and undermining their negotiating position with troubled borrowers. It would open the door to vindictive comparisons, and would be most firmly resisted by the U.S. banks, who not only have the largest exposures but also the smallest provisions.

On the other hand, if bankers are reluctant to reveal their own secrets, they like nothing more than learning their competitors'. The totals would allow individual banks to see how their provisions rank against the average, which might be useful given the very subjective judgments that provisioning demands of them.

The greatest danger in the scheme is that it could backfire by disclosing just how poorly provisioned banks are against developing countries' losses (it could show the exact opposite, of course, which would be comforting but unlikely). But rather like the long-running debate about hidden reserves, experience shows that fuller disclosure usually does more good than harm, and that it is healthy for the case for banking secrecy to be tested from time to time. In this instance, it can even be argued that the tax-paying public has a right to know because it has already been called on to meet up to the IMF's resources, and might well be asked to stump up more to ease a crisis for which the banks bear at least some of the responsibility.

We should then know that banks had made total specific

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**Mobil**



# FINANCIAL TIMES

Tuesday May 29 1984

Terry Byland on  
Wall Street

## No relief in ulcer drug race

**THE STRUGGLE** for dominance of the U.S. market for anti-ulcer drugs, which has already brought Glaxo Holdings across the Atlantic to challenge SmithKline Beecham, will not become any less fierce in the next five years, but will present new challenges to the gladiators.

The market is likely to be worth around \$621.7m this year selling to patients numbering some 27.5m, taking in those suffering from a wide range of stomach disorders, as well as from ulcers proper.

The bulk of sales - 96 per cent - still consist of the H2 receptor antagonists pioneered by SmithKline with its Tagamet drug, now challenged increasingly by Glaxo's Zantac.

But the market will change significantly towards the end of the decade. Its pace of growth is expected to slow dramatically from the 40 per cent rate of the past five years, which was achieved almost single-handedly by Tagamet. Moreover, the market mix is likely to change as patients, and hospitals, change to the new prostaglandin drugs which aim to circumvent side effects.

These new drugs may be more expensive but the U.S. Government is fighting hard to push hospital costs down. Increased competition in the market will exert similar pressures.

All these factors have influenced stock prices for the pharmaceutical groups with interest, or prospects, in this lucrative sector. Glaxo Holdings has not merely outperformed the Standard & Poor's 400 at the beginning of the year, but has edged forward, spurred on by the success of Zantac.

U.S. sales of Zantac are likely to reach about \$150.8m this year, or 27 per cent of the anti-ulcer drug market, according to Mr David Crossen of Sanofi C. Bernstein, the Wall Street brokerage house.

SmithKline's Tagamet will still hold its dominant position, with an estimated \$25.9m or 68 per cent of the market for 1984. But as recently as three years ago, Tagamet was 100 per cent of the market. Since January 1, SmithKline's stock price has dipped by just over 5 per cent compared with a 7.5 per cent dip in the S&P 400.

Other competitors for the anti-ulcer business can be regarded as non-existent for the moment. But this is about to change as the new drugs make their entry into the market place.

Mr Crossen believes that the new drugs will find it harder to break in than their manufacturers expect, especially since the growth rate of the market is likely to slow down to 12 per cent over the next four years.

G. D. Searle and Upjohn will lead the storming party of prostaglandin drugs, but they will be followed by products from Syntex and Hoffmann-La Roche among others.

But none of these newcomers seem to have even an outside chance of dislodging Tagamet or Zantac. Market analysts see the prostaglandin drugs taking up no more than 18 per cent of the market by 1988.

The grip on the market of the H2 receptor drugs marketed by SmithKline and Glaxo will be reduced by the arrival of the new drugs, which may also include anti-gastritis drugs from Merck and Marion Laboratories, the impact of which cannot yet be assessed.

But Tagamet and Zantac could still be holding a 74 per cent share in the market in 1988. In these circumstances, Tagamet's share would almost certainly be reduced as Glaxo's Zantac extends its presence. Bernstein's research put Glaxo's share of the 1988 market at 32 per cent, worth \$24.8m, and pressing hard on SmithKline's 38 per cent, worth \$28.8m.

But the fight for the minority 18 per cent of the anti-ulcer market still offers opportunities. The stock market clearly expects great things from the Arbecet drug to be produced by Upjohn, whose stock price has actually risen by nearly 10 per cent this year. Arbecet, together with a similar nasal solution product, is a key factor in Wall Street predictions that Upjohn's earnings could rise from \$5.2m a share of 1983 to around \$7.35 in 1988. Upjohn could be holding 4.3 per cent of the anti-ulcer market, worth to the company a total of \$3.2m.

The other beneficiary could be G.D. Searle, whose unpopularity on Wall Street has been signalled by a near 25 per cent drop in the stock price since January 1. Searle's Cytotec drug will be the first oral prostaglandin product to reach the market and could have a 2.5 per cent stake before the others arrive, increasing to more than 6 per cent by 1988, worth \$4.6m.

The prospects for growth in the U.S. medicare products field is providing an underpinning for pharmaceutical stocks which in many cases are vulnerable to any weakening in the dollar. Strength in the anti-ulcer sector could prove a valuable bonus.

## SELLING MISSION RUNS INTO OBSTACLE

## Reuters finds going tough in U.S.

BY CLIVE WOLMAN IN NEW YORK

**THE TOP** management of Reuters had a difficult time on last week's coast-to-coast selling mission to the United States.

Seeking to persuade fund managers to take up shares in the international news agency and business information group, they became embroiled in the technicalities of U.S. stock market regulations.

The Securities Exchange Commission, the market watchdog, ticked them off over possible infringements of its tough regulations governing share offerings.

According to officials at Morgan Stanley, the New York investment bank which is jointly underwriting the flotation, the SEC threatened to cancel the offering if there were any further suspected lapses.

Thus on Thursday the team, led by Mr Glen Renfrew, the managing director, and Mr Nigel Judah, the finance director, confronted warily about 40 of Chicago's fund managers, taking every precaution not to be seen talking up their share price.

According to Mr Dan Curran, of the First Options fund management group: "They seemed to be scared stiff when questioned about their sales growth."

The importance of the U.S. share offering to Reuters has been increased by the boycott of the simultaneous offering in the UK by the National Association of Pension Funds. The NAPF believes Reuters' multi-tiered voting structure is unfair to most shareholders.

The Reuters team had flown in just in time for a lunch presentation to investors at the elegant private members' Union League Club in Chicago's financial district. They followed the standard format of food, a five-minute film history of the company, a survey of the present and future, and questions.

The meeting was shorter (only 90 minutes) and more strained than expected, partly because Wall Street had been falling sharply that morning. "A lot of people were mesmerised by the market and did not ask enough questions," said Mr Bill Latimer of Lazarus Freres.

Some of the managers blamed the Reuters team. "I'd say they were kind of dry and so was the presentation," said Mr Michael Perlow of Westwood Management.

He was also not impressed by their management skills. "They

One exception was Mr Bill Berg-

should have been in the U.S. market long before they came," he said. "They should have been more aggressive."

But, he added: "They're going to have a hard time not doing well. They're in the right place at the right time. We have volatile markets and everyone seems to need all these crazy numbers they produce."

Ms Rita Spitz, of Harris Trust,

said: "It sounded too good at the presentation because they did not explain enough. But I understand much more by speaking to them afterwards. They have some capable people but it will be difficult to monitor them with the HQ in London."

Several fund managers found the style of the Reuters team jarring. "It was a machine-gun type of presentation," said Mr Al Shapiro of Harris Associates. "It was not casual. But maybe that's just a function of being English."

He and most of the other investors at the meeting agreed that it had made them more inclined to buy some of the shares, although few, if any, were willing to commit themselves yet.

The U.S. offering will account for nearly half the total offering from the company and its newspaper shareholders. When a striking price is announced this weekend, the sale is expected to yield between £200m and £270m (\$372.6m).

## Japanese financial reforms 'less severe' than expected

BY JUREK MARTIN IN TOKYO

**REFORMS** in the Japanese financial system, due to be announced within the next 24 hours in Tokyo and Washington, are less draconian than the Bank of Japan had at one stage feared.

This assessment was delivered yesterday by a senior official of the central bank in Tokyo. It suggests that the Japanese authorities are less concerned about their ability to manage the changes in their capital markets than some of the more extravagant claims of a major breakthrough, emanating from Washington.

The official said the main current factor holding down the yen against the dollar was the outflow of long-term capital from Japan to the U.S., drawn by high U.S. rates, and that therefore the policy answer lay mainly in Washington.

In the first quarter of this year, Japan ran a surplus on its balance of payments on current account - the broadest measurement of trade and financial flows - of \$4.6bn, but the long-term capital outflow in the same period amounted to \$5.3bn.

The package about to be unveiled will contain measures affecting

both the domestic capital markets and the ability of foreign financial institutions to participate in them, as well as promoting the wider use of the yen in overseas transactions. The U.S. Treasury has claimed that this will lead to a much more highly valued, and thus less competitive, Japanese currency.

Any multi-reserve currency system, the central bank official said, was "inherently unstable" compared with a regime in which a strong dollar was the lynch-pin. The problem at present, he added, was that "the dollar is strong but not necessarily sound."

The traditionally cautious Bank of Japan has long believed that de-regulation of the domestic markets, preferably gradual, should precede Euroyen liberalisation.

## German unions in Bonn rally

Continued from Page 1

But the biggest mark that IG Metall leaves on Bonn will be churning up mudflats which before the rally was an emerald lawn in front of the university, a Flanders field befitting what has become industrial

breakthrough - if any - will be achieved only at the talks between unions and employers which restart in Stuttgart today, covering the North Baden Württemberg region, where 25,000 engineering workers are on strike and 65,000 more locked out.

Both sides proclaim their readiness to strike a deal but the premise for it is not apparent, even between the lines of the stated negotiations.

Without agreement, the disruption will grow exponentially. By the end of this week more than 250,000 people in the components, car and other ancillary industries will be stopped.

The printers too are pressing their case for a 35-hour week. Yesterday 18,000 members of IG Druck, the militant print and paper workers union, stopped work, threatening scores of newspapers with emergency editions today, if any at all.

West Germany registered a sharp fall in its current account surplus in the first four months of this year, according to figures from the Federal Statistics Office yesterday.

Although Commodore has an

## Home computers run out of steam

Continued from Page 1

sioned with "toy computers that do very little," suggests Dr Juliusen.

The withdrawal of Texas Instruments, and more recently Timex, from the market created confusion among consumers.

Disappointment with IBM's PCjr home computer has added to uncertainty in the marketplace, and the financial problems of Coleco and Atari have compounded the problem.

"I'm still convinced that the consumer wants to buy a home computer, but there is dearth of products in the \$500 to \$1,000 range where most potential buyers fit," says Dr Juliusen. "There are a lot of mass merchants hunting for products, but the ones that have are not selling. It is a topsy-turvy market."

The computer industry has so far failed," says Atari's Mr Morgan, "to provide a compelling reason for consumers to buy home computers." His worry is shared by competitors at IBM, Tandy and Apple.

Atari does not plan any major home computer product introductions this year, according to Mr Morgan.

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## SECTION II – COMPANIES AND MARKETS

# FINANCIAL TIMES

Tuesday May 29 1984



### U.S. worries raise doubts on trend of loan conditions

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

RENEWED worries about the health of the U.S. banking system last week raised new doubts about the trend of loan conditions in the Eurocredit market.

Wafer-thin interest margins which have become the norm for top-rated borrowers this year suddenly seem rather risky after Thursday's savage sell-off of U.S. bank shares on Wall Street.

There may have been no apparent justification for the stock market behaviour, but it serves as a blunt reminder of the fragility of financial markets at the moment. If that fragility were ever to spill over into the interbank market, low-margin loans would become hard to fund at a profit for many banks and conditions might have to tighten.

Against this background a climate of unusual hesitancy pervades the Eurocredit market. Mr Stratis Papadistis, a senior Bank of Greece official, said on Wednesday his country would wait for a few weeks to let the market settle down before announcing its next borrowing. By Friday it was clear that other borrowers, too, were standing on the sidelines.

All are watching the progress of Denmark's \$1bn standby credit launched through Manufacturers Hanover last Monday on terms that provoked at best a mixed reaction. A strong body of opinion in the market argues that its facility fee of 0.05 per cent is simply too low to make economic sense.

The general shortage of new business means that the deal should hardly flop, but what counts more is the quality of the lead management group and the ease with which it is assembled – and that will only become clear in the course of this week.

The Danish loan follows hard on the heels of another tightly priced deal, the \$1.5bn back-up to Sweden's recent floating rate note issue in the U.S.

### Eurobond nervousness spurs flight to quality

BY MARY ANN SIEGHART IN LONDON

THE RELENTLESS slide in Eurobond prices continued last week amid increased nervousness over the stability of the world banking system and, in particular, of U.S. banks with a large exposure to less developed countries debt.

This nervousness has been in evidence to a certain extent since the Mexican crisis in the summer of 1982. But until the recent sharp rise in interest rates, most pundits felt that an ad hoc solution could be reached and that a world recovery would allow the debtor countries to reach the dollar sector.

Now investor attention is being focused more on the creditors than the debtors. The spate of rumours about Continental Illinois a fortnight ago was followed last week by stories about other U.S. banks, and especially those with large loans to Argentina.

As a result, the spread between the yields on bank bonds and those of top-rated sovereigns, supranationals and corporations has widened. The banks which have been the subject of the rumours have been particularly badly hit. Conti-

nental Illinois dollar bonds are yielding well over 16 per cent, while Manufacturers Hanover's paper is yielding more than 15 per cent.

In this sort of highly-strung market, there is often a flight to quality. This was in evidence last week in the dollar sector.

The new issues launched, two did conspicuously better than the rest. Export-Import Bank of Japan (guaranteed by Japan) and the Rockefeller Group (guaranteed by Aetna Life and Casualty) launched 13½ per cent bonds which sold well within their selling concessions. Both are rare triple-A rated borrowers.

Caisse Nationale des Telecommunications, by contrast, though it too is rated triple-A, paid ½ per cent more on its coupon and still found the bond languishing at a discount of more than 2 points. The reason

was that the New York market crumbled as the issue was launched and the name did not carry the rarity value that might have tempted investors regardless.

Coupons have now got to a point where borrowers are loath to borrow fixed-rate money (though some bankers remember their potential borrowers complaining last year they did not want to issue bonds while coupons were still in double figures).

The floating rate note market seems slightly healthier. Three banks launched new deals last week and all traded at discounts within their fees.

Continental European markets have caught the jitters too. In the D-Mark sector, last week's only scheduled issue – a DM 150m bond for the Council of Europe – was postponed twice.

In Switzerland, prices fell by nearly a point on the week – a substantial loss in that market, which tends to be less volatile than its dollar and D-Mark counterparts. Investors there are nervous and turnover is low.

### EURODOLLAR DEPOSITS

### Crisis payment forced upon major banks with problems

BY DAVID LASCELLES IN LONDON

NERVOUSNESS about U.S. banks may have held the world in its thrall in the last few days. But much of the drama was actually played out at some distance from America's shores in the trillion-dollar Euromarkets where U.S. banks raise their money, mostly through

Continental Illinois tottered on the brink and rumours swirled about other U.S. banks in trouble. They had calmed down by the weekend but trading was still said to be nervous and thin.

The market for Eurodollar deposits (which is largely conducted by the banks themselves) is, after the domestic U.S. market, the largest financial market in the world. It consists of three separate but closely linked parts: large deposits which banks and cash-rich institutions place with other banks for a fixed period, anything from a day to several months, and certificates of deposit (CDs) which banks sell to investors, who may re-sell them into a secondary market.

The markets are very much at the sharp end of the world banking system, and the ability of a big international bank to tap them – and on good terms – is crucial to its standing, which is why bankers are very touchy about them.

Traditionally the top U.S. banks have commanded the finest terms. These are the nine biggest banks which belong to the "run," the domestic market for top quality CDs.

Normally, they trade on identical terms, and dealers accept paper without asking who issued it. But at times of crisis, the market differentiates between banks and forces those with problems to pay more.

Last week a gap opened up between Manufacturers Hanover's paper and that of Morgan Guaranty, America's most highly regarded bank. But Manufacturers stayed on the "run." Two years ago, Continental was forced off it after the Penn Square fiasco.

Even so, dealers said it was hard to gauge how much differentiation there was because few banks were willing to sell CDs, and investors were only interested in the shortest possible maturities.

The next tier down consists of the big UK clearing banks plus the strongest non-run U.S. banks and top Continental European banks. The large Japanese banks, which are more recent arrivals, are also increasingly highly regarded. This tier pays up to ½ per cent more for its money than the top tier.

Below that are more tiers where banks pay bigger premiums for the lower they go.

"Tiering" becomes more obvious in a crisis as investors try to place their money with the soundest-looking banks.

### NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Avg life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS							
Inde \$‡	50	1999	15	3	100	Nikko Europe, Rht. Fleming, Mitsubishi Fin.	3.000
Credit Lyonnais †	300	1995	12	½	100	Credit Lyonnais Salomon Bros.	—
Ex Im. Bank of Japan ‡	75	1991	7	13½	100	Morgan Guaranty, LTCI	13.250
Santander †‡	30	1994	10	½	100	Com. Paribas Asia, Yamaichi Int'l	—
CIT †‡	100	1991	7	13½	100	CSFB, CSFB	13.750
Toyo Trust †‡	100	1998	15	½	100	CSFB, Toyo Trust Inst., Mitsubishi Fin.	—
Kinawat Benson (a)(b)†‡	150	1995	12	½	100	Sal. Bros.	—
Rockefeller Group ‡	100	1998	5	13½	99½	CSFB, Morgan Guaranty	13.322
CANADIAN DOLLARS							
Ryde Chamber	50	1991	7	14	100	Merrill Lynch	—
SWISS FRANCS							
Finland †‡	60	1990	—	—	100	UBS	6.000
PIN Assets †‡	70	1989	—	—	100	CS	6.000
Swiss Fed. Govt. Secs.	100	1994	—	—	100	SSC	—
Mazda †‡	100	1989	—	—	100	UBS	—
Nickelstein †‡	20	1989	—	—	100	Handelsbank	—
GOLDERS							
Jutland Tel. Co. †	50	1994	8	8½	100	Amro Bank	9.172
EIB	300	1994	8	8½	100	Amro Bank, ABN	—
Aegon ‡	100	1989	5	8½	100	Amro Bank, ABN	8.250
ECB							
EEC †‡	50	1991	7	11½	100	SBCL, CSFB, UBS Secs.	11.250
ESJ	40	1989	5	11½	100	CCF	—
YEN							
Shin-Etsu Chemical †‡	30	1988	—	13½	100	—	—
Toyohashi Co. †‡	50	1988	—	2	100	—	—
EIS	100	1994	—	—	100	—	—
Zajusti Vacuum †‡	20	1989	—	6½	100	Wirtschafts- und Privatbank	6.125

\* Not yet priced. † Final terms. \*\* Placement. § Convertible. † Floating rate note. Spread over 6-month Libor. (a) = \$8 million top. Note: Yields are calculated on AIBD basis.

This announcement appears as a matter of record only

**The Council of Europe Resettlement Fund**  
for National Refugees and Over-Population in Europe



£50,000,000  
11½% Bonds 1992

Issue price 100%

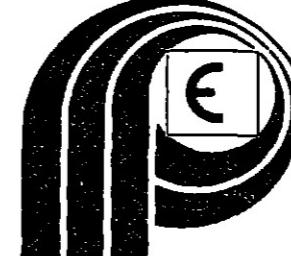
Hill Samuel & Co. Limited

Bank Brussel Lambert N.V. Banque Internationale à Luxembourg S.A.  
Banque Nationale de Paris Barclays Bank Group Baring Brothers & Co., Limited  
Berliner Handels-und Frankfurter Bank Commerzbank Aktiengesellschaft  
County Bank Limited Creditanstalt-Bankverein Crédit Lyonnais  
Daiwa Europe Limited European Banking Company Limited IBJ International Limited  
Kleinwort, Benson Limited Lloyds Bank International Limited  
LTCB International Limited Mitsubishi Finance International Limited  
Orion Royal Bank Limited N. M. Rothschild & Sons Limited  
Sanwa Bank (Underwriters) Limited J. Henry Schroder Wagg & Co.  
Société Générale S. G. Warburg & Co. Ltd. Wood Gundy Limited  
Yamaichi International (Europe) Limited

29th May, 1984

This announcement appears as a matter of record only

**European Economic Community**



ECU 60,000,000  
10½% Bonds 1991

Issue price 99¾%

Underwritten by

Caisse Générale d'Epargne et de Retraite/Algemene Spaar-en Lijfrentekas  
Amro International Limited Banque Internationale à Luxembourg S.A.  
Caisse des Dépôts et Consignations  
Caisse d'Epargne de l'Etat, Banque de l'Etat, Luxembourg  
Commerzbank Aktiengesellschaft Crédit Commercial de France  
Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft  
Hill Samuel & Co. Limited Istituto Bancario San Paolo di Torino Orion Royal Bank Limited  
Sparebanken Oslo Akershus Sparekassen SDS

Co-ordinated by  
Hill Samuel & Co. Limited

29th May, 1984

## U.S. BONDS

## Crisis of confidence over talk of bank liquidity problems

**THE TROUBLED U.S. financial markets** opened again yesterday following a much-needed extended week-end break from the fear, rumours and turmoil that characterised trading last week.

The credit market started the week in a now familiar rut, but on Thursday, a spate of strongly denied rumours about liquidity problems at several major U.S. banks—said to have originated in Europe—caused a crisis of confidence.

In a classic “flight to quality,” investors scrambled for some form of credit controls but this probably depends on the performance of the markets and the economy in coming weeks and on whether the Fed and the President would dare take such a drastic step in an election year.

Specifically there is new talk of a yield curve that the Fed appears to be narrowing. While the latest economic statistics tended to confirm the increasingly worrisome strength in the economy, and consumer prices showed a larger than expected 0.5 per cent increase in April, the credit and money markets appeared at times paralysed by fear.

At the close on Friday the yield curve still showed the hallmarks of a deeply troubled market. For example the yield differential between 3-month and 1-year government issues was a massive 1.6 basis points.

In contrast the spread between the current government 20-year issue, yielding 13.68 per cent, and the new 30-year long bond was a meagre 2 basis points with the long bond closing the week down 14 points at 984 to yield 13.70 per cent.

Otherwise, the U.S. credit markets also took a hammering led by municipal issues which closed the week down one to two full points following the revelation by the City of San Jose, California, of a \$60m loss on its government bond portfolio.

In the corporate markets prices were marked down by about a point in light trading. New issue activity remained light.

Paul Taylor

## Nippon Oil and Mitsubishi Oil in co-operation deal

By OUR FINANCIAL STAFF

**NIPPON OIL**, Japan's biggest oil distributor, and Mitsubishi Oil, the fifth largest, yesterday announced a wide-ranging co-operation agreement expected to produce a grouping with around 25 per cent of the domestic oil products market.

The deal is the latest and potentially most important in a series of tie-ups, mergers, and co-operation agreements among Japanese oil companies. The country's Ministry of International Trade and Industry is encouraging the links in order to rationalise a loss-plagued industry which it believes has

too much capacity and too many participants.

The agreement, which the companies said would help them cut costs, covers crude oil purchases, refinery marketing districts, and the sale and distribution of oil products.

They have also agreed on limited ownership of each other's stock, but have not yet decided on the extent of the cross-holding.

The companies will set up a joint committee to discuss details such as chartering and scheduling tankers, purchasing crude and using oil storage tanks jointly.

The committee will also discuss setting similar wholesale prices and banning intrusions into each other's prime marketing districts.

Mr Miles explained the expected fall in Swire Properties' profits would result from investment property sales down from HK\$131.8m in 1983 to an expected HK\$85m this year.

• Conic Investment, which with its private associate, Hong Kong's largest electronics company, has announced further delay in publication of its 1983 result. Trading in the group's shares was suspended on May 17 after an announcement that substantial debts owed by a major shareholder may be irrecoverable.

Swire Pacific's profits in 1984 of not less than HK\$1bn (US\$126m) which would represent a 14.9 per cent increase on 1983.

The forecast was made in a document detailing the group's HK\$1.24bn cash and shares offer for the 27.5 per cent stake in Swire Properties that it does not already own. The parent

also forecast that Swire Properties would generate consolidated profits of HK\$290m this year, a 12.2 per cent fall from HK\$330m in 1983.

Swire Pacific's profits in 1984 would come from strong growth at Cathay Pacific, the airline in which Swire has a 70 per cent stake, and improvements in industrial and trading activities. Profits from property businesses and shipping would be lower, Mr Michael Miles, Swire Pacific's chairman, predicted.

An unchanged third interim dividend of 3 per cent a share has been declared for a nine-months' total of 9 cents on earnings per share for the three quarters of 8.4 cents against 14.5 cents.

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An unchanged third interim dividend of 3 per cent a share has been declared

## INTL. COMPANIES &amp; FINANCE

## Nordic building materials groups to join forces

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

**Euroc** of Sweden and **Norcem** of Norway, two of the largest building materials groups in the Nordic region, are joining forces in order to improve their competitiveness in international markets.

In deals worth more than SKr 300m (\$87.3m) in total, the two companies are acquiring substantial minority shareholdings in each other, and each will have representation on the other's main board.

Euroc is to pay Nkr 119m to purchase 49.500 new shares in Norcem for SKr 17.5m giving Euroc a holding of 15 per cent.

At the same time Euroc is to issue 510,000 new shares to Norcem for SKr 17.5m giving the Norwegian company a hold-

ing of 13 per cent. The stake is later to be expanded to 15 per cent.

Mr Sven Borelius, Euroc's chief executive, said the deal represented one of the most comprehensive industrial co-operation agreements made between Norwegian and Swedish companies.

"The co-operation is aimed above all at new international projects such as cement terminals and production plants and the development of new products for the construction market," he said.

Both companies are aiming to increase their international trading activities through the co-operation and the deal will also bring Euroc closer to the

Norwegian offshore oil and gas industry.

Norcem is already a small shareholder in the Norwegian oil companies Saga and NOCO (Norwegian Oil Consortium) and it recently acquired a 26 per cent stake in the Norwegian Aker group, which specialises in offshore fabrication.

Euroc, which is also in engineering and trading, still gains more than 50 per cent of its SKr 4.7bn turnover from building materials. It is the only cement producer in Sweden, as is Norcem in Norway. Norcem derives around two-thirds of its Nkr 3.4bn turnover from building materials and is one of Norway's biggest industrial concerns.

The cement unit is also aiming to increase its international trading activities through the co-operation and the deal will also bring Euroc closer to the

## Steinberg expected to raise stake in Disney

By Our New York Staff

**THE STRUGGLE** for control of Walt Disney Productions is likely to come to a head today when Mr Saul Steinberg is expected to launch his long-awaited move to increase his stake in the film and entertainment group.

Wall Street believes that the Marriott hotel chain is considering joining Mr Steinberg in a bid for 49 per cent of the Disney equity, which would cost about \$900m. The stock market expects a bid of up to \$70 per share for the Disney stock, which closed ahead of the Memorial Day weekend at \$67½ after a day of heavy trading.

Mr Steinberg's private company, Reliance Holdings, already has 12.2 per cent of the Disney common stock and last week received clearance from the Federal Trade Commission to increase the stake to 49.9 per cent. Still in doubt, however, is whether Mr Steinberg would settle for 49.9 per cent or use this as a base for a full bid.

In a move to thwart any unwanted takeover, the Disney board agreed last week to link itself with the Bass brothers of Texas by purchasing for \$200m Arvida, their private, family-controlled company, which has substantial land holdings in Florida.

## Group given 60 days to bid for MGIC

By Terry Byland in New York

A MANAGEMENT group which is considering making a buyout offer for MGIC Investment, the mortgage insurance subsidiary of Baldwin-United, is believed to have been granted 60 days to put together its proposal before a Masters Commission of the Arkansas and Indiana courts rules on any rival offer.

Baldwin, which filed for bankruptcy protection last September, paid \$1.2bn for MGIC.

Mr Victor Palmeri, chairman of Baldwin, said the Milwaukee-based group would seek "at least \$1bn" for MGIC. Ford Motor Credit, the financing subsidiary of the Detroit motor group, denied rumours that it has offered \$800m.

## Volvo unit blames consultants

BY DAVID BROWN IN STOCKHOLM

**SCANDINAVIAN** Trading Corporation, the troubled oil trading and oil and gas producing unit of Volvo, has blamed the huge over-valuation of oil and gas properties in its Scanditroll unit on major miscalculations by consultants.

Scanditroll has been transferred to Bankers Trust Company of the U.S., which held the oil and gas properties as collateral against a \$105m loan. STC will withdraw from oil production and become a strictly trading operation.

Volvo has already made a pro-

vision in its 1983 balance sheet of some SKr 500m (\$62m) to cover its agreement to underwrite the Scanditroll disposal.

The over valuation of Scanditroll's assets cost STC SKr 703m. It can run further losses of SKr 740m last year in its trading operations, it was stated.

Volvo, which has an 81 per cent stake in the company, has been forced to pump in some SKr 760m in new equity in the past year to ensure STC's creditworthiness. The affair has been an embarrassment at a time when the motor group's profits

have otherwise developed very positively.

As expected, over half the STC board has been replaced and the number of Volvo representatives increased.

The company made a pre-tax profit of SKr 35m during the first quarter this year on turnover of SKr 6.9bn and is on the road to recovery, said Mr Jan Danielson, STC's managing director.

STC is also moving ahead with plans to launch its profitable finance subsidiary on the stock market, he said.

## EIB announces terms of record bond issue

By Walter Eells in Amsterdam

**THE European Investment Bank (EIB)** yesterday announced the terms of a record F1300m bond issue that is expected to give a considerable boost to the faltering Dutch bond market.

The 10-year issue, lead-managed by Amsterdam-Rotterdam Bank with Algemene Bank Nederland as co-lead manager, has a coupon of 8.75 per cent, 0.25 points higher than a state loan earlier this month and has been priced at 99½ to yield 8.84 per cent.

## Italcementi net earnings show advance of 75%

By ALAN FRIEDMAN IN MILAN

**ITALCEMENTI**, the cement company controlled by Sig. Carlo Pesenti, has reported a 1983 net profit of L52bn (\$12.4m), up 75 per cent on the previous year.

Sig. Pesenti is the 77-year-old Monte Carlo-based financier who is currently under investigation by Milan magistrates along with Archbishop Paul Marcinkus, chairman of the Vatican Bank.

The two men are being investigated for possible illegalities in connection with a L50bn loan made by the Vatican Bank in 1972 to Sig. Pesenti's Ital-

mobiliare holding company. Italmobiliare controls Italcementi among other companies.

The cement company recorded a 1983 turnover of L910bn, up from L860bn the year before.

Italcementi's 1983 investments were reported to be L600n against L56bn in 1982.

Sig. Pesenti, who was the largest single shareholder of the now collapsed Banco Ambrosiano, is understood to be considering the sale of his last major bank holding—Banca Provinciale Lombarda.

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In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months 29th May, 1984 to 29th November, 1984 has been fixed at 12½ per cent per annum and that the coupon amount payable on 29th November, 1984 will be U.S. \$648.47 per Note of U.S. \$10,000 and U.S. \$6,484.72 per Note of U.S. \$100,000.

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Agent Bank

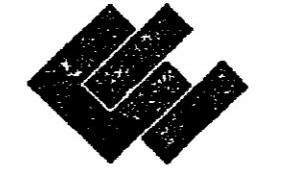
## TIME-LIFE OVERSEAS FINANCE CORPORATION N.V.

Notice to the holders of 10½% Notes due January 26, 1990, of Time-Life Overseas Finance Corporation N.V.

The 1983 annual financial report of Time-Life Overseas Finance Corporation N.V. and the 1983 Annual Report to Shareholders of Time Incorporated, the Guarantor of the 10½% Notes and the parent company of Time-Life Overseas Finance Corporation N.V., may be obtained at the office of Chemical Bank, 180 Strand, London, WC2, the Fiscal Agent for the 10½% Notes.

These securities having been sold  
this announcement appears as a matter of record only.

March 1984



£100,000,000

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Mitsubishi Finance International Limited

Samuel Montagu &amp; Co. Limited

Nomura International Limited

Orion Royal Bank Limited

## REUTERS

### Abridged particulars

Application has been made to the Council of the Stock Exchange for the B Ordinary (Limited Voting) Shares of Reuters Holdings PLC, issued and now being issued, to be admitted to the Official List.

## Reuters Holdings PLC

### Offer for Sale by Tender

by

S. G. Warburg &amp; Co. Ltd. and N. M. Rothschild &amp; Sons Limited

of 57,000,000 B Ordinary (Limited Voting) Shares ("B Shares") of 10p each (or such other number as may be determined as mentioned in the prospectus) at a Minimum Tender Price of 180p per share.

S. G. Warburg &amp; Co. Ltd. and N. M. Rothschild &amp; Sons Limited have arranged the underwriting of this Offer for Sale in respect of 57,000,000 B Shares. The underwriters include:

Lazard Brothers &amp; Co., Limited Nomura International Limited Potter Partners Swiss Bank Corporation International Limited

Arrangements for a simultaneous offering in the United States of America are being made by:

Merrill Lynch Capital Markets Morgan Stanley &amp; Co. Incorporated

Share Capital	Issued and now being issued fully paid
Authorised £	£
10,500,000	in A Ordinary Shares of 10p each.....
42,000,000	in B Ordinary (Limited Voting) Shares of 10p each.....
1	in one Founders Share of 1.....
52,500,001	39,345,588

Applications for the B Shares now being offered for sale must be received by 5.00 p.m. on Friday, 1st June, 1984 except that applications despatched by post and received not later than 10.00 a.m. on Saturday, 2nd June, 1984 will be treated as valid.

Copies of the Prospectus with Application Forms, on the terms of which alone applications may be made, may be obtained from:

S. G. Warburg &amp; Co. Ltd.

33 King William Street

London EC4R 9AS

Cazenove &amp; Co

12 Tokenhouse Yard

London EC2R 7AN

Bank of Scotland

3rd Floor

55 Old Broad Street

London EC2P 2HL

and at the following branches of Bank of Scotland:—

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P.O. Box 346 Colmore Row Birmingham B3 2BY

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P.O. Box 207 40 Corn Street Bristol BS1 7AJ

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P.O. Box 346 Colmore Row Birmingham B3 2BY

P.O. Box No. 357 17 York Street Manchester M60 2AU

P.O. Box 207 Throgmorton Street London EC2R 7HT

P.O. Box 346 Colmore Row Birmingham B3 2BY

P.O. Box No. 357 17 York Street Manchester M60 2

## UK COMPANY NEWS

**Simon Eng. sees further progress**

**PROVIDED** THERE are no undue delays on large contracts, 1984 should produce a further improvement in the trading performance of Simon Engineering, says the chairman Mr Harry Harrison.

Economic recovery will gradually present more opportunities to group companies, and "their performance recorded during the recession clearly suggests that they will be able to take advantage of them," he claims.

The recent UK budget should help to improve competitiveness but time will be needed to judge how far it will stimulate investment and exports.

At the end of 1983, cash balances were a "healthy" £59m and the balance sheet remains strong, "giving ample support to our plans for future expansion," the chairman tells shareholders.

He points out, however, that a proportion of these funds represents prepayment on long-term contracts which cannot be committed to long-term investment.

In the year, the group turned in a turnover of £271.3m (£362.57m) and a pre-tax profit of £21.72m (£20.66m). The dividend is 14p (13.25p) net.

Mr Harrison says the contribu-

**11% rise for Radio Clyde in first half**

In its first announcement of results since coming to the USM last February, Radio Clyde, the Glasgow-based commercial radio station, has reported a 10.9 per cent increase in taxable profits, up from £319,229 to £354,050, in the half year to March 31.

There will be an unchanged interim dividend of 1.25p. The total last time was 3p.

The result was struck on turnover which increased from £2.12m to £2.32m and is stated after deducting an assumed liability to IBA secondary rental and to Exchequer levy.

The improved turnover was due to a 17.76 per cent increase in advertising revenue offset by a reduction in revenue to Clyde Television. This subsidiary is being closely monitored after a £45,553 loss.

The tax bill showed little change at £168,000 against £166,000, and an extraordinary debit of £78,000 related to the cost of joining the USM and a provision against leasing costs.

Ordinary holders' funds were disposed of, and a suitable provision has been made to cover the costs.

Simon Croftshay (solvent recovery plant) is being dis-

posed of, and a suitable provi-

sion has been made to cover the costs.

The directors state that it would not be prudent to predict results for the year as a whole at this stage.

**COMPANY NEWS IN BRIEF**

Revenue before tax of Nineteen Twenty-Eight Investment Trust for the year to March 31, 1984 advanced from £3,16m to £3,33m. After tax of £1.26m (£1.22m) the net balance emerged at £2,07m (£1.98m) from earnings of 5.67p (5.56p) per 25p share and the final dividend is 3.5p net for a 5.5p (5.3p) total at a cost of £2m (£1.9m). The net asset value per share rose from 157.5p to 179p over the 12 months.

\* \* \* Taxable profits of Western Docks Tea Holdings for 1983 showed little change at £53.325 against £54.156, and the dividend is being held at 4p net.

Profits after tax were down from £33,066 to £20,654, while earnings per £1 share showed a decline from 2.3p to 0.8p. There was no extraordinary debit of £3.575 at this time.

Following the requirements of the new Companies' Act and SSAP 20, profits before tax are shown so as to exclude any

adjustments made on currency fluctuation, as these are now credited to profit and loss account reserve direct. Comparative results have been revised, reduced profit on ordinary activities by £100,883.

\* \* \* Pre-tax profits of Assam-Dearas Holdings totalled £182,000 for 1983, against £161,000 previously.

The net result was lower at £103,000 (£124,000) and earnings per 25p share fell to 6.2p (6.15p). However, the dividend is unchanged at 6p.

Below the line there was extraordinary debit this time of 15.4p to 1.65p.

\* \* \* Isle of Man Enterprises, an operator of holiday accommodations, has increased its losses of £50,372 against £52,026 in the six months to April 30, 1984.

There is again no tax. Loss per 20p ordinary amounted to 4.16p (4.29p).

This advertisement is issued in compliance with the Regulations of the Council of the Stock Exchange in London. It does not constitute an offer of, or an invitation to subscribe for or otherwise to acquire, any shares in Amer Group Ltd.

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AUTHORISED	ISSUED
13,548,600	
A-shares of FIM 20 each	
Restricted	4,207,200
Free	600,000
4,451,400	
K-shares of FIM 20 each	
Restricted	1,382,400
	6,189,600

The Council of the Stock Exchange in London has admitted the free A-shares of Amer Group Ltd to the Official List. The free A-shares are also listed on the Helsinki Stock Exchange. Particulars relating to Amer Group Ltd are available in the statistical service of Etel Statistical Services Limited and will be available during normal business hours on any week day (Saturdays and public holidays excepted) up to and including 12th June, 1984 from:-

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Gp 3: 01-280 2830

**Coats Patons' world sales 10% ahead at four months**

AT THE AGM of Coats Patons, Mr W. D. Coats, the chairman, said that world sales for the first four months of the year were 10 per cent above those for 1983 and in line with budgets.

In the U.S. home seving products and hand knittings had been weak, but die-casting had been strong, as had all its precision engineering operations in other parts of the world.

Overall results had been in line with expectations and the board remained confident that 1984 would show continued improvement in the company's business. This, he said, confirmed expectations of a further increase in group profits for the current year.

At the Weir Group the chairman Viscount Weir said the company, the largest steel producer in the UK, had experienced a strike lasting more than four weeks in March and April which, he pointed out, clearly would have had an adverse effect on first-half profits.

Accordingly, he said, the interim dividend was likely to be affected by the same considerations as applied last year.

However, he still stood by his original view that the impact of some of the improvements in profit for the full year.

Shareholders at the Fogarty annual meeting were told by M.C.R.W. Fleet, the chairman, that sales of household textiles continued, not to reflect the seasonal occupancy of retail units. However, in the final seasonal upturn in the second half he was hopeful of a satisfactory outcome for the year.

Mr John Rohan, chairman of the Rohan Group, said at the AGM: "I am happy to emphasise that your group is well positioned in terms of strength and management on the ground to capitalise on opportunities as they are occurring

in the market place.

Mr Morrison Supermarkets' chairman, Mr K. D. Morrison, told members at the annual meeting that sales for the first quarter of the current financial year were showing an increase in excess of 20 per cent. This he said, after allowing for inflation, "reflects a reasonable volume gain through existing stores and a healthy contribution from our new ones."

Mr John Redgrave, chairman of Walter Lawrence, said at the AGM: "After three months management accounts the group's order books are still satisfactory. We are encouraged by house sales and by the performance of our manufacturing division and are therefore confident of another satisfactory outcome to the year."

Mr J. Michael Pickard, the chairman of Granada, said at the annual meeting that the accounts showed a significant recovery from the position twelve months ago.

He added: "We are proceeding with the modernisation of our business and we expect a satisfactory return to profit for the spring/summer season."

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**BOARD MEETINGS**

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held at stock exchanges and are open to the public.

Admiral Financial Trust, Hardanger Properties, Lorraine International, Park Holdings, Union Steel Corporation (of South Africa).

Finals-Alkien Home, Allied Lyons, Anglo American, British Aerospace, Capita and Counties, Cobra Emerald Mines, Consolidated Murdoch, Courtaulds, Eastern Transport, Finsbury Investments, Fratton Harbours, Gold Mining, Inchcape, Maurice James, Remond Rubber, Southwest Resources, Zandstra Gold Mining.

FUTURE DATES

Interims-City Site Estates, Edinburgh Financial Trust, Hardanger Properties, Lorraine International, Park Holdings, Union Steel Corporation (of South Africa).

Finals-Alkien Home, Allied Lyons,

Anglo American, British Aerospace,

Capita and Counties, Cobra

Emerald Mines, Consolidated Murdoch, Courtaulds, Eastern Transport, Finsbury Investments, Fratton Harbours, Gold Mining, Inchcape, Maurice James, Remond Rubber, Southwest Resources, Zandstra Gold Mining.

BASE LENDING RATES

A.B.N. Bank ..... 9.5%

Allied Irish Bank ..... 9.4%

Amro Bank ..... 9.5%

Henry Ansbacher ..... 9.4%

Associates Cap. Corp. .... 9.5%

Banco de Bilbao ..... 9.4%

Banco Popular BM ..... 9.4%

RCCJ ..... 9.4%

Bank of Ireland ..... 9.4%

Bank of Cyprus ..... 9.4%

Bank of India ..... 9.4%

Bank of Scotland ..... 9.4%

Barclays Bank Ltd. .... 9.4%

Beneficial Trust Ltd. .... 9.4%

Brenton Holdings Ltd. .... 9.4%

British Bank Mid East ..... 9.4%

Brown Shipley ..... 9.4%

C.L. Bank Nederland ..... 9.4%

C. E. C. Cotes ..... 9.4%

Com. Bic N. Est. .... 9.4%

Consolidated Credits ..... 9.4%

Robert Fraser ..... 9.4%

Gardiners Bank ..... 9.4%

Guinness Mahon ..... 9.4%

Hambros Bank ..... 9.4%

Heritable & Gen Trust ..... 9.4%

Hill Samuel ..... 9.4%

C. Hoare & Co. .... 9.4%

Hongkong & Shanghai ..... 9.4%

Kingsnorth Trust Ltd. .... 9.4%

Knowles & Co. Ltd. .... 9.4%

Lloyds Bank ..... 9.4%

Midland Bank ..... 9.4%

Morgan Grenfell ..... 9.4%

National Bk of Kuwait ..... 9.4%

National Girobank ..... 9.4%

National Westminster ..... 9.4%

Norwich Union ..... 9.4%

People's Tst. & Sv. Ltd. .... 9.4%

P. S. Reuter & Co. .... 9.4%

Prudential ..... 9.4%

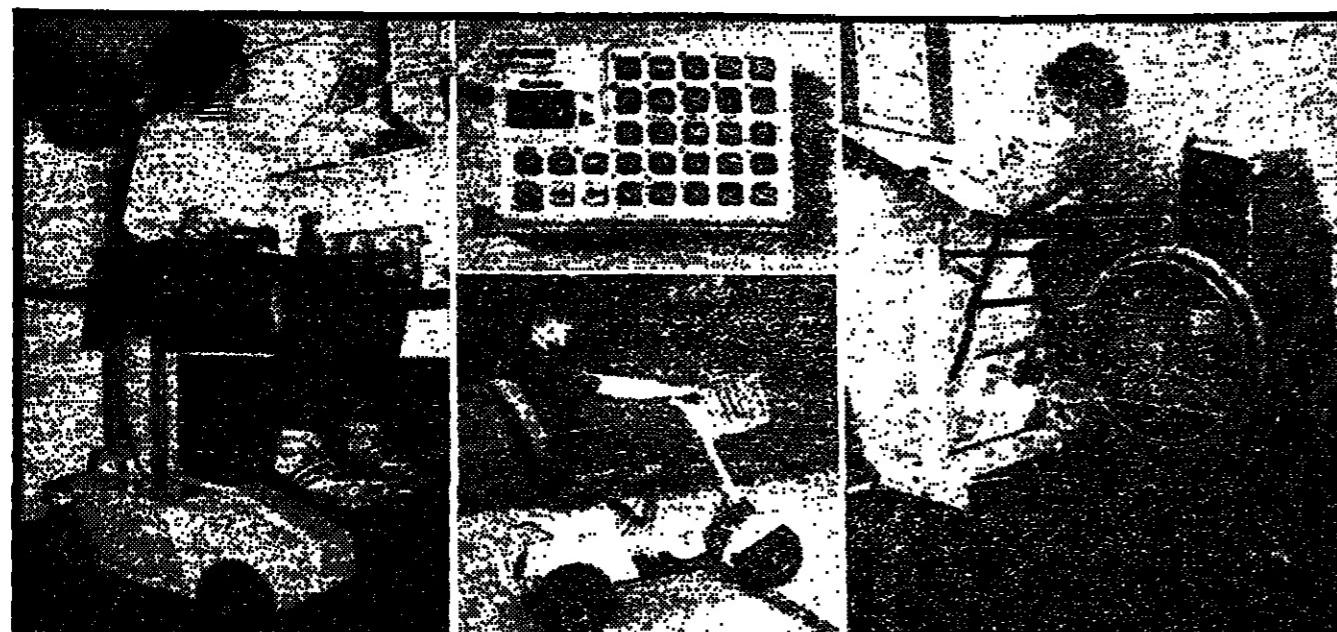
Reliance ..... 9.4%</

## TECHNOLOGY

EQUIPMENT DESIGN CONTRIBUTES TO BETTER WORKING LIVES

## Hardware for the handicapped

BY HENRY MARA



A combination of mechanical and computer techniques can provide answers to the problems of helping the disabled live full and useful lives. Top centre: the Canon UK Communicator and below it the Downs Surgical "Rova" which climbs three inch kerbs. Freestanding and built-in powered jacks help raise the disabled to the heights.

Two YEARS ago, the UK Department of Trade and Industry initiated a bold and humane experiment. It bought computerised equipment for 50 handicapped people, set them up in "home working units" and found them employers.

The payoff has been, all the feedback suggests, satisfied employers, fulfilled workers and the development of a range

The pay-off has been satisfied employers and fulfilled workers

of hardware and software for the handicapped with substantial export potential.

The DTI showed off its achievements earlier this month at an exhibition "The Concerned Technology" in Brighton, which set out many of the new devices designed to help the disabled make a worthwhile working contribution.

Typical of the innovations on show was "Beeb Control" from Eddie Systems of Gloucester, a device which can be linked to a BBC computer to enable someone who cannot operate the manual keyboard to control the

machine either with the pressure of their hand or head or with a switch—even the flicker of their eyelids can be used.

Visual aids for the deaf and dumb are becoming more sophisticated. C Speech from SCI Instruments of Letchworth transforms the speech of a deaf person into patterns on a computer video screen; matching the sound to a pre-set pattern can produce clearer speech.

Canon UK was showing its Communicator, a pocket calculator sized gadget which extrudes messages on paper tape and which can be used by both deaf and dumb; for the poor sighted John Heathcote of Tiverton in Devon has a closed circuit television system which projects and magnifies words and figures.

Electric scooters appeal to handicapped people who would otherwise have to use wheelchairs and they are also popular with asthmatics and sufferers from arthritis and heart disease.

These 4 mph machines can be kept at the office and ridden along shopping concourses. They include the Downs Surgical "Rova" (£3,500), "Chair Up" of Wimborne, Dorset, showed a self propelled

Budget Scooter (£495) which executive style chair with the same capacity but using an electrically driven jack (£1,778). "Chair Up" also makes for Carters of Westbury, Wiltshire, a device which lifts a whole wheelchair so that the user can reach the top drawer of a filing cabinet.

But in general, wheelchair design is very backward in the UK. Not only the archaic chairs issued free by the DHSS, but

In general wheelchair design is very backward in the UK

also those shown by the most respected manufacturers in the UK. The orthopaedist and designer of a wide variety of seating, Dr Bernard Watkins has described these wheelchair designs as "an anatomical insult." He said: "We need a marriage of the talents of people like Flight Equipment and Engineering of Chesham who are doing revolutionary things in the aircraft industry, with someone who understands the human body."

"Be sure to include actual wheelchair users and you will have the kind of think tank that will come up with the answers we need."

IF VIDEO cable TV, satellites and DBS seem a jungle to anyone trying to orientate themselves, videotex must seem like Bedlam. It may be simple enough for the cognoscenti—such as the 42,000 now connected to Prestel in the UK—but for the other 50m-odd, even the word videotex is full of mystery; as indeed it might be if those who thought it would never begin to take off in the consumer market are being proved wrong.

There are plenty of other names to add to the communications barrier, such as Homelink, Micronet 800, Club 403, Farmlink, Lawtel and—perhaps for those in desperate need of help—Simpatico.

To get the terminology a little sorted out for readers who have reached this far, videotex (in Britain) is the generic word to cover television text systems whether they are transmitted as part of the broadcast service (via teletext) or relayed, by wire, effectively connecting the viewer to a distant computer (via videotex), of which Prestel is the publicly offered service provided by British Telecom via telephone lines, but there are many other private systems too.

In other parts of the world, the word videotex is being confusingly applied to denote video-data; teletext remains the same; but in consequence no other word is used to embrace all systems.

As further clarification, names such as Homelink and Lawtel describe Prestel services offered by so-called information providers (IPs)—who range from building societies to newspaper groups. It may be easy to guess that Lawtel offers the legal profession access to a wide variety of law reports, case information, and so on; Homelink with some semantic sense provides Prestel consumers with direct access to a range of financial services—including the ability to actually transfer money. Simpatico is much less obviously a noticeable service section, as Personal Hearsearch and Interests (but it is not clear exactly where the line would be drawn at accepting Hearsearch messages from those with very special interests).

Despite the confusion caused by the terminology, and in spite of much cynicism two or three years ago, videotex in Britain is alive and well—and it would become. Prestel is no less impressive, with 15.2m frame accesses per month (that is, 362 per terminal).

There is other good news about videotex which reverses the view of two or three years ago. Both Prestel and teletext are trail-blazing British developments, putting us well ahead of the rest of the world. But inevitably came the competition, especially from France with Teletel and Antiope (videotext and teletext respectively) and Canada and Telidon. As is so often the case, it began to look as though the British would be squeezed out in world markets, particularly because the rival systems offered potentially better graphics.

Nonetheless, the British developments have recovered from early challenges and about 98 per cent of all world videotext installations now follow the British standard (of which about one half are in the UK anyway).

The reason for the success of the UK standard is due in large measure to the lower cost of decoders for the terminals. But Britain's drive with teletext has set an example unequalled in the rest of the world, subsequently encouraging many countries—especially in Europe—to follow suit, even to the extent of using British teletext software.

The British Government, through the Department of Trade and Industry, must take some of the credit for this. Not only has it provided financial support and tax incentives to get teletext and videotext established, but it has been a catalyst in getting the industry coordinated. Some might say rather enviously that it is a pity that the overall Minister responsible, Mr Kenneth Baker, cannot do as much for the film industry which also comes under the DTI.

Another myth has been demolished too by other recent statistics. The average teletext viewer watches for 15 minutes per day, two hours per week—and a typical teletext set is not the white elephant some predicted

## Video &amp; Film

BY JOHN CHITTOCK

**FORTUNE SYSTEMS**  
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Software  
Translation  
by computer

COMPUTER-AIDED translation in six directions between English and French, German, Spanish or Portuguese is offered by some software called Microcat from The Professional Connection, Fareham, Hampshire.

Developed by Weidner Communications Corporation in the U.S., the program runs on the IBM PC XT personal computer.

The human translator does not vanish however. The source text is entered via the keyboard, together with any words not already in the program's core directory. Once Microcat has finished producing its raw translation at up to 2,000 words per hour, the human translator edits and polishes the text.

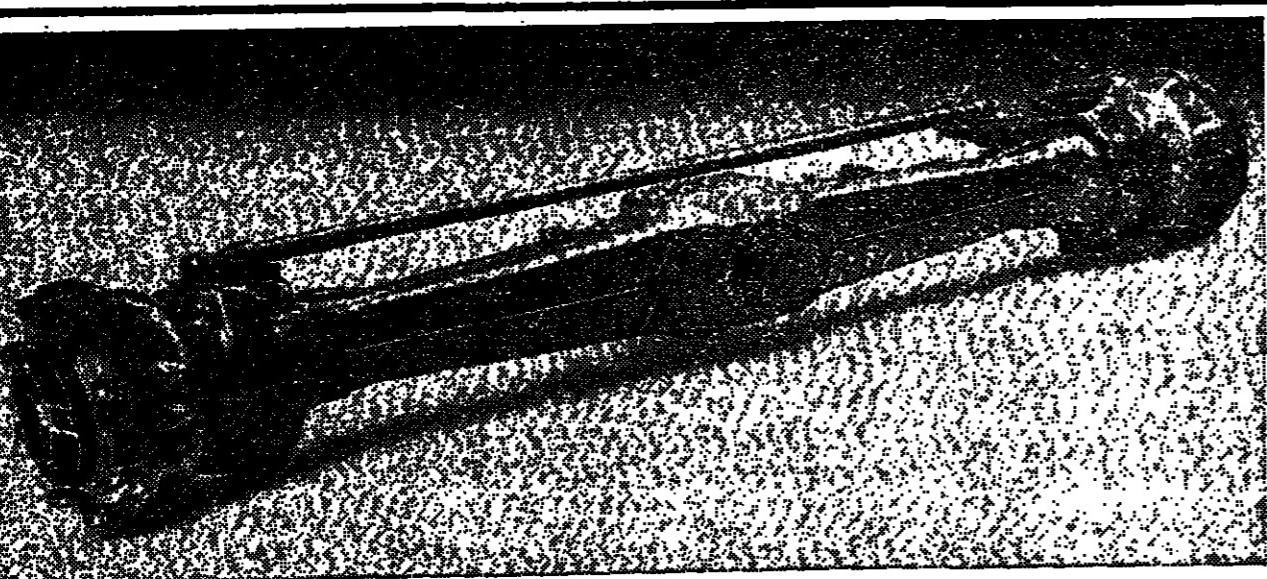
It is claimed that the productivity of the human translator is increased from an average of about 1,200 words a day to over 1,000 words an hour. More on 0329 230870.



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## Videotex—what's in a name

IF VIDEO cable TV, satellites and DBS seem a jungle to anyone trying to orientate themselves, videotex must seem like Bedlam. It may be simple enough for the cognoscenti—such as the 42,000 now connected to Prestel in the UK—but for the other 50m-odd, even the word videotex is full of mystery; as indeed it might be if those who thought it would never begin to take off in the consumer market are being proved wrong.

There are plenty of other names to add to the communications barrier, such as Homelink, Micronet 800, Club 403, Farmlink, Lawtel and—perhaps for those in desperate need of help—Simpatico.

To get the terminology a little sorted out for readers who have reached this far, videotex (in Britain) is the generic word to cover television text systems whether they are transmitted as part of the broadcast service (via teletext) or relayed, by wire, effectively connecting the viewer to a distant computer (via videotex), of which Prestel is the publicly offered service provided by British Telecom via telephone lines, but there are many other private systems too.

In other parts of the world, the word videotex is being confusingly applied to denote video-data; teletext remains the same; but in consequence no other word is used to embrace all systems.

As further clarification, names such as Homelink and Lawtel describe Prestel services offered by so-called information providers (IPs)—who range from building societies to newspaper groups. It may be easy to guess that Lawtel offers the legal profession access to a wide variety of law reports, case information, and so on; Homelink with some semantic sense provides Prestel consumers with direct access to a range of financial services—including the ability to actually transfer money. Simpatico is much less obviously a noticeable service section, as Personal Hearsearch and Interests (but it is not clear exactly where the line would be drawn at accepting Hearsearch messages from those with very special interests).

Despite the confusion caused by the terminology, and in spite of much cynicism two or three years ago, videotex in Britain is alive and well—and it would become. Prestel is no less impressive, with 15.2m frame accesses per month (that is, 362 per terminal).

There is other good news about videotex which reverses the view of two or three years ago. Both Prestel and teletext are trail-blazing British developments, putting us well ahead of the rest of the world. But inevitably came the competition, especially from France with Teletel and Antiope (videotext and teletext respectively) and Canada and Telidon. As is so often the case, it began to look as though the British would be squeezed out in world markets, particularly because the rival systems offered potentially better graphics.

Nonetheless, the British developments have recovered from early challenges and about 98 per cent of all world videotext installations now follow the British standard (of which about one half are in the UK anyway).

WHILE THE PRICE OF A PRESTEL TERMINAL IS £450, THE PRICE OF AN OLYMPIC CHAMPION IS A LOT LESS.



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Closing prices May 25

# NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month High	Low	Stock	Div. Yld.	P/E	Ss	100s	High	Low	Close	Prev. Close	Chg.	Per Ctg.	12 Month High	Low	Stock	Div. Yld.	P/E	Ss	100s	High	Low	Close	Prev. Close	Chg.	Per Ctg.	12 Month High	Low	Stock	Div. Yld.	P/E	Ss	100s	High	Low	Close	Prev. Close	Chg.	Per Ctg.
203	121	AAI	1.45	22	23	100	121	119	120	120	+1	+1%	120	120	AAI	1.45	22	23	100	121	119	120	120	+1	+1%	120	120	AAI	1.45	22	23	100	121	119	120	120	+1	+1%
211	121	ACCA	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	ACCA	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	ACCA	1.59	22	22	100	121	119	120	120	+1	+1%
222	121	AMFC	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AMFC	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AMFC	1.59	22	22	100	121	119	120	120	+1	+1%
223	121	AMFCP	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AMFCP	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AMFCP	1.59	22	22	100	121	119	120	120	+1	+1%
224	121	AMG	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AMG	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AMG	1.59	22	22	100	121	119	120	120	+1	+1%
225	121	AMR	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AMR	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AMR	1.59	22	22	100	121	119	120	120	+1	+1%
226	121	APL	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	APL	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	APL	1.59	22	22	100	121	119	120	120	+1	+1%
227	121	AVX	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AVX	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AVX	1.59	22	22	100	121	119	120	120	+1	+1%
228	121	Axon	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	Axon	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	Axon	1.59	22	22	100	121	119	120	120	+1	+1%
229	121	Accelab	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	Accelab	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	Accelab	1.59	22	22	100	121	119	120	120	+1	+1%
230	121	AdmD	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmD	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmD	1.59	22	22	100	121	119	120	120	+1	+1%
231	121	AdmE	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmE	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmE	1.59	22	22	100	121	119	120	120	+1	+1%
232	121	AdmF	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmF	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmF	1.59	22	22	100	121	119	120	120	+1	+1%
233	121	AdmG	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmG	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmG	1.59	22	22	100	121	119	120	120	+1	+1%
234	121	AdmH	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmH	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmH	1.59	22	22	100	121	119	120	120	+1	+1%
235	121	AdmI	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmI	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmI	1.59	22	22	100	121	119	120	120	+1	+1%
236	121	AdmJ	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmJ	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmJ	1.59	22	22	100	121	119	120	120	+1	+1%
237	121	AdmK	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmK	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmK	1.59	22	22	100	121	119	120	120	+1	+1%
238	121	AdmL	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmL	1.59	22	22	100	121	119	120	120	+1	+1%	120	120	AdmL	1.59	22	22	100	121	119	120	120	+1	+1%
239	121	AdmM	1.59																																			

## **AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES**

*Closing prices May 25*

**Continued on Page 24**

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Continued on Page 24**

**Continued on Page 24**

These figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest one day. Where a split or stock dividend amounts to 25%

ng day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and yield are shown for the new stock only. Unless otherwise indicated, rates of dividends are annual distributions based on

*d. rates of dividends are annual disbursements based on latest declaration.*

dividend also extra(s). b-annual rate of dividend plus  
c-dividend c-liquidating dividend. cl-called d-new yearly  
e-dividend declared or paid in proceeding 12 months. q-de-

**Dividends declared or paid in preceding 12 months.** g—declared in Canadian funds, subject to 15% non-residence tax. h—declared after split-up or stock dividend. i—dividend for this year omitted, deferred or no action taken at last annual meeting.

this year, omitted, deferred, or no action taken at latest dividend meeting, k—dividend declared or paid this year, an accumulative issue with dividends in arrears, n—new issue in the

The new issue will distribute 47 awards. The new issue in the 52 weeks. The high-low range begins with the start of trading and next day delivery P/E-price-earnings ratio. r-dividends are paid or paid in prepayment 12 months plus a stock dividend.

ured or paid in preceding 12 months, plus stock dividends  
stock split. Dividends begins with date of split. sis-sales. 1-  
end paid in stock in preceding 12 months, estimated cash

the date in stock in processing 12 months, estimated base on ex-dividend or ex-distribution date. u-new yearly high/bounding halted. vi-in bankruptcy or receivership or being re-organized under the Bankruptcy Act. o securities suspended by

ised under the Bankruptcy Act, or securities assumed by companies, wd-when distributed, wi-when issued, ww-warrants x-ex-dividend or ex-rights xdis-ex-distribution

Dividends on shares of all rights were ex-distributed without warrants. y-ex-dividend and sales in full, yld-yield does in full.



## WORLD STOCK MARKETS

### EUROPE

#### Becalmed in absence of a lead

MANY European centres found themselves becalmed yesterday in the absence of a lead either from London or Wall Street.

Frankfurt was further troubled by the continuing metalworkers' dispute which saw trade unionists demonstrating in Bonn in support of their demands for a 25-hour working week and unemployment compensation for workers locked out.

Shares ended mixed, though steady after uneven and trendless trading, and the Commerzbank index slipped 1.9 to 1,005.5 in a market dominated by professional traders.

*Motor shares were mixed with Daimler-Benz managing a 20 ptg rise to DM*

Wall Street was closed yesterday to mark Memorial Day while London was closed for the Spring Bank holiday.

588, but BMW fell DM 2.40 to DM 382.10 and Volkswagen DM 1.80 to DM 189.70.

Bonds held steady in listless trading and the Bundesbank sold a nominal DM 7.7m of paper to balance the market after Friday's purchases which totalled DM 3.4m.

A reluctance to adopt new positions left Paris mixed to slightly lower. The Stock Exchange Association was unable to provide an accurate trend indicator because of a computer failure.

One feature was, however, provided by Creusot Loire, the engineering group which has filed for protection from its creditors. It fell FFr 5.20 to FFr 25.

Brussels turned in a sluggish performance and the SE index fell 1.21 to 151.81.

In the retail sector, Delhaize was unchanged at BFr 4,630 as it reported that domestic sales rose 8 per cent in the first four months of 1984.

A reversal of last week's downward trend was seen in Amsterdam where the ANP-CBS index added 2.3 to 157.1.

Akzo led the gains, rising Fl 4.70 to Fl 89.30 while Hoogovens added Fl 2.60 to Fl 52.10.

Bonds were flat amid a total lack of trading interest.

Zurich also turned marginally higher after last week's declines. Crédit Suisse paced the banking sector with a SwFr 15 rise to SwFr 2,215 while Swiss Bank Corporation rose SwFr 5 to SwFr 340 and Union Bank SwFr 10 to SwFr 3,400.

Milan turned lower amid the deepening crisis in the Gulf.

A lower trend was also seen in Stockholm in thin trading.

### HONG KONG

AN INCREASE in local interest rates was shrugged off in Hong Kong and the stock market rebounded, though in very thin trading.

The Hang Seng index rose 16.52 to 919.81, after Friday's 20.21 fall, in turnover that was down to HK\$96.83 from the previous session's HK\$264.7m.

Swire Pacific "A" added 40 cents to HK\$15.80. The conglomerate forecast 1984 net profit up at least 14.9 per cent in a document detailing its HK\$1.24bn cash and shares offer for the 27.5 per cent stake in Swire Properties that it does not already own.

### SINGAPORE

EARLY strength, derived from the completion of the United Malays National Organisation party elections, was not sustained in Singapore.

A \$S1.10 rise by Esso to \$S15.80 was largely responsible for a 5.37 advance in the Straits Times industrial index to 958.12, but falling issues outpaced rises by nearly three to one in turnover that eased to 7m shares from Friday's 9.7m.

### AUSTRALIA

HIGHER pre-weekend bullion prices gave gold shares a boost in Sydney, while mining and oil shares also moved ahead.

The All Ordinaries index reversed last week's slide, adding 3 to 678.0.

Gains were recorded among banks, which were hard hit last week in the fallout from nervousness over their U.S. counterparts.

### SOUTH AFRICA

A CONTINUATION of Friday's sharp gains in gold shares was seen in Johannesburg in mainly local trading, due to the closure of the London and U.S. markets.

Randfontein added R5 to R195 while in other sectors, Anglo-American advanced 30 cents to R22.55, De Beers 8 cents to R9.30 and Impala Platinum 10 cents to R19.90.

Industrials, however, were quietly mixed.

### CANADA

Gains among the oils, financial services and metals sectors led Toronto higher but trading volume was low, reflecting the market holidays in the U.S. and UK. Gold issues, which had provided much of the impetus for a market advance on Friday, eased slightly.

Montreal was also ahead with advances recorded by industrials, utilities and banks.

### TOKYO

#### Sidelines provide safe haven

A WAIT-AND-SEE mood dominated the Tokyo stock market yesterday and prices took a moderate downswing in the thinnest trading seen this year, writes Shigeo Nishizuka of *Nippon Keizai Shinbun*.

The Nikkei Dow market average fell 11.32 to 10,116.04. Volume shrank to 135.4m shares, compared with the year's previous low of 141.13m, recorded on February 20. Losses outnumbered gains 340 to 292, with 138 issues unchanged.

Investors held to the sidelines, wary of rumoured financial difficulties of major U.S. commercial banks and the tense Middle East situation. Margin debts running at record levels also dampened activity, as did the closure of the London and New York markets for public holidays. Investors were awaiting Tuesday's market moves in New York before taking new action.

On the trading floor, Aoki Construction topped Y1,000 at one point, however, boosted by investors' hopes for the company's gold development in Brazil, but closed the day at Y995, up Y15. Marubeni, a major trading house engaged in gold mine development in Alaska, rose Y3 to Y380.

Blue chips made a steady start but later eased with Hitachi posting a small gain of Y2 to Y840. Matsushita Electric Industrial shed Y20 to Y1,730 and Kyocera Y100 to Y5,650. However, Canon advanced Y30 to Y1,210.

Dainippon Pharmaceutical, which moved ex-rights, finished at Y4,020, well above the theoretical price. Conversely, Mochida Pharmaceutical lost Y140 to Y260.

Pacific Metals was the most active stock with 6.37m shares changing hands, rising Y18 to Y235 on projections that a recovery in the market for stainless steel will mean an improved performance for the business year ending in November.

Banks came under small-lot selling pressure, with Sumitomo Bank dropping Y35 to Y965 - below Y1,000 for the first time in about 2½ months.

A hesitant mood was also dominant on the bond market with the yield on the benchmark 7.5 per cent government bond, maturing in January 1983, edging down slightly to 7.465 per cent, compared with Saturday's 7.500 per cent.

But the yield on the 6.1 per cent government bond, with four to 4½ years remaining to maturity, rose to 7.450 per cent from 7.430 per cent.

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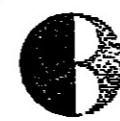
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## Company Notices

### JOINT ANNOUNCEMENT

#### TRANSVAAL CONSOLIDATED LAND AND EXPLORATION COMPANY, LIMITED WITH BANK COLOSSAL, LIMITED

(Both companies incorporated in the Republic of South Africa)  
Members of the Barlow Rand Group



### FINANCING OF THE NEW KHUTALA AND MAJUBA COLLIERIES

In 1982, Transvaal Consolidated Land and Exploration Company, Limited ("TCL") was awarded contracts to supply coal, from resources owned by TCL, to two new power stations which will be constructed by the Electricity Supply Commission ("ESCOM") in the eastern Transvaal. Two collieries are being established for this purpose and are expected to operate for 40 years.

**KHUTALA COLLIERY:**  
The first colliery, called Khutala, is situated on the Bombardier-Colego coal field and will supply coal to the Kendal power station. Production of coal by the mine is scheduled to commence in 1987 and rise to approximately 12.2 million tons per annum in 1992. The property is part of the Barlow Rand Group and the No. 5 seam has been excluded from the contract with ESCOM and will be exported in terms of a long-term allocation of 2.5 million tons per annum granted to TCL under IV-A of the Government export programme.

**MAJUBA COLLIERY:**  
The second colliery, called Majuba, is situated near Amersfoort and will supply coal to the Majuba power station. Production is planned to commence in 1988 building up to 11.8 million tons per annum by 1994.

### JOIN VENTURE ARRANGEMENTS

The directors of TCL and Witbank Colliery, Limited ("Withbank") have reached agreement, in principle, in regard to development and operation of the two mines by way of a joint venture. A wholly-owned subsidiary of TCL will have a 30 per cent participation in the joint venture, while the remaining 70 per cent will be taken up by a wholly-owned subsidiary of Witbank. TCL will assign the use of the Eskom contracts, its export allocation and its coal rights to the joint venture.

### FINANCIAL EFFECTS:

The total capital expenditure to be incurred on the development of the Khutala and Majuba collieries (including the mining of coal from the No. 5 seam for export), over a period of 10 years, is estimated at R1 175 million in current money terms.

Initial resource will fund the main portion of capital expenditure, the balance being provided by borrowings which have to a large extent been arranged.

In comparison with the position that would have prevailed upon both TCL and Witbank will derive enhanced long-term benefits.

Minimal financial benefits will be derived by TCL and Witbank over the next two years from the development of the collieries but improved earnings per share should be obtained by both companies thereafter.

Johannesburg  
May 26, 1984

### US\$100,000,000 Hydro Quebec

#### 11 1/2% Debentures due 15th June 1992

Debentures covering US\$5,000,000 have been purchased on the market to satisfy the Purchase Fund due 15th June 1984.

### RAISONNÉE FRANÇAISE DU CAPITAL EXTRAITUR

Public Limited Company Capital: FF 660,000,000 Registered Office:

21, boulevard Haussmann, 75009 PARIS R.C.S. PARIS B 532 067 936

#### 10% DEBENTURES 1975-1985

FF 100,000,000

Abonnement à la vente de 100,000 FF 100,000 per debenture. Numéroté et daté du 15th June 1984 au tarif de FF 100,000 per debenture.

270 to 435.

All previously drawn bonds were paid.

## Contracts & Tenders

### NOTICE INVITATION TO TENDER FOR FIELD AND FACTORY EQUIPMENT AGRICULTURAL SECTOR LOAN

### GUYANA SUGAR CORPORATION LIMITED

Tenders are hereby invited from suppliers for provision of field and factory equipment to be acquired under the referenced loan. The Inter-American Development Bank is partially funding a rehabilitation programme under Law 1983-003, the Sugar Rehabilitation Act, 1983. Details of the loan, liability with respect to origin of goods and services will be determined pursuant to the rules applicable for the use of the fund.

Tenders will be invited for the following equipment which are divided into lots indicated in the contract documents:

**FIELD EQUIPMENT**  
Lot 1 — Three (3) Diesel Generating Sets  
Lot 2 — Six (6) Front End Wheel Loaders  
Lot 3 — Seven (7) Double Wheel Rotary Ditchers

Specifications contained in the Tender Document permit offers of alternate equipment having similar characteristics and provide equal performance and quality to those listed.

Tender Documents can be obtained at the Office of Guthrie Export Services Limited, 63-69 New Oxford Street, London WC1A 1DG or Guyana Sugar Corporation Limited, 22 Church Street, Georgetown, Guyana. Requests for tenders should be submitted in writing and accompanied by crossed cheque in favour of The Guyana Sugar Corporation Limited.

Tenders shall be in English and delivered in plain sealed envelopes which in no way identifies the tenderer to the following address:

The Chairman  
Central Tender Board Committee  
Guyana Rehabilitation Programme  
Agricultural Sector Loan  
c/o Mr. G. H. Williams  
Main and Urquhart Streets  
Georgetown, Guyana  
South America

Tenders close at 12.00 hours (2 pm) Guyana time on Wednesday, August 16, 1984. Tenderers or representatives may be present at the opening of the tenders.

E. S. O. Hanoman  
Finance Controller  
Guyana Sugar Corporation Limited  
22 Church Street  
Georgetown, Guyana  
South America

## Public Notices

### GOLDEN FARMS LIMITED COMPANY NUMBER 566513

NOTICE IS HEREBY GIVEN pursuant to Section 56 of the Companies Act 1981 that the holders of the shares of Golden Farms Limited, a company registered in England, of capital £1,000,000, are invited to make payment for the shares of the said company at £1.00 per share on or before 23rd May 1984. The Secretary and Auditor of the said company are respectively the registered office of the company at 40 High Street, Street, Somerset. Any creditor of the Company may at any time within the first week from the date of this notice require payment of the amount due by giving notice in writing to the said company.

RICHARD CLARK, Secy.











Financial Times Tuesday May 29 1984

## INDUSTRIALS—Continued

	Stock	Price	Last	Net	Cw	Grs	P/E
Shields	Plc						
July	May-MacGraw Co.	240	8.4	3.87	2	3.51	10
Aug.	Nov-MacGraw 100	127	26.1	9.2	0.1	0	
Oct.	May-MacGraw 101	227	26.1	9.2	0.1	0	
Apr.	May-MacGraw Group	55	9.4	2.5	3	0.75	52
Oct.	Oct-MacGraw Corp	257	27.2	1.5	3	0.5	31.2
Oct.	Oct-MacGraw Corp 11	257	27.2	1.5	3	0.5	31.2
Oct.	Aero-Marine	79	12.5	1.2	2	0.61	11
Feb.	Oct-Marine Ind.	46	12.5	7.1	1.7	1.46	287
Dec.	Oct-Marine Ind 100	125	12.5	7.1	1.7	1.46	287
Jan.	July-Marshall's Hosiery	52	12.5	2.5	2	0.58	10
Nov.	May-Marshall Black	222	5.75	—	—	—	
Jan.	June-Marshall Black 74%	140	5.75	—	—	—	
Nov.	June-Marshall Black 100	204	8.3	0.4	0.4	0.4	
April	Judicial Clovers	17	—	—	—	—	
July	May-Matson Lines 2/2	17	—	—	—	—	
Jan.	Dec-Matson Lines 100	142	4.2	0.2	0.2	0.2	
July	May-Matson Lines 100	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 101	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 102	142	4.2	0.2	0.2	0.2	
Apr.	May-Matson Lines 103	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 104	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 105	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 106	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 107	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 108	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 109	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 110	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 111	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 112	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 113	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 114	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 115	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 116	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 117	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 118	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 119	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 120	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 121	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 122	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 123	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 124	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 125	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 126	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 127	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 128	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 129	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 130	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 131	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 132	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 133	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 134	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 135	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 136	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 137	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 138	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 139	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 140	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 141	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 142	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 143	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 144	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 145	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 146	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 147	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 148	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 149	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 150	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 151	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 152	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 153	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 154	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 155	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 156	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 157	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 158	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 159	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 160	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 161	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 162	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 163	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 164	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 165	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 166	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 167	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 168	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 169	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 170	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 171	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 172	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 173	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 174	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 175	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 176	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 177	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 178	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 179	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 180	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 181	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 182	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 183	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 184	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 185	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 186	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 187	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 188	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 189	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 190	142	4.2	0.2	0.2	0.2	
Jan.	May-Matson Lines 191	142	4.2	0.2	0.2	0.2	
Oct.	May-Matson Lines 192						

# CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

### Several opposing factors

BY COLIN MILLHAM

The dollar and sterling fell sharply last week as both currencies suffered a loss of confidence and it was suggested that if any currency was to benefit from the present situation it would probably be the D-mark.

Interest rates were the main factor depressing the dollar, amid comments that the U.S. banking system could put a limit on any upward move in rates, and that if several banks apart from Continental Illinois were experiencing trouble the Federal Reserve might be forced to inject so much money into the New York money market that interest rates would fall substantially.

The Federal Open Market Committee met last week and

although the details are not yet known, probably took no decision with regard to monetary policy against a background of possible growing inflationary pressure and fears of loss of confidence among investors in the U.S.

There were several opposing factors influencing most of the major currencies. The D-mark was regarded as the main beneficiary from any flight from the dollar, but had to contend with the effects of the German metalworkers' strike on the major engineering companies.

A desire by Japan and the U.S. to open up capital markets in Tokyo and create a wider international role for the yen led to strong demand for the Japanese currency and

the underlying position of the yen looks very strong. But fears about world oil supplies as a result of the attacks on shipping caught up in the war between Iran and Iraq were not favourable for the currency.

Although the yen gained ground on the depressed dollar during the week it lost ground to the Deutsche Mark.

Sterling gained some support from concern about the oil supply situation, but this was rather limited, while the pound was not helped to any great

extent by speculation about a possible rise in London clearing bank base rates. The disappointing result of talks between the National Union of Mineworkers and the National Coal Board was partly responsible for pushing sterling to a record low against the dollar in New York on Wednesday.

**in New York**

Spot \$1.3830-3840 81.3835-3880  
1 month 0.95-0.96 dis 0.94-0.97 dis  
2 months 1.04-1.05 dis 1.03-1.06 dis  
12 months 3.40-3.50 dis 3.35-3.65 dis

E forward rates are quoted in U.S. cents discount

#### FORWARD RATES AGAINST STERLING

Spot 1 month 3 month 6 month 12 months  
Dollar 1.3850 1.3875 1.3927 1.4011 1.4203  
D-Mark 3.7725 3.7825 3.7883 3.7908 3.8000  
French Franc 1.0000 1.0000 1.0000 1.0000 1.0000  
Swiss Franc 3.1125 3.0995 3.0700 3.0267 2.9426

Japanese Yen 320.75 320.05 318.22 318.18 308.05

#### BANK OF ENGLAND TREASURY BILL TENDER

	May 25	May 18	May 25	May 18
Bills on offer	£100m	£100m	Total Accepted	£98,465m
Total of	£291.45m	£255.00m	Rate of discount	8.8843%
Minima	£100m	£100m	Average yield	5.9803%
Allocated bid	£97.76	£97.765	Yield at offer	5.9062%
Allocation at	67%	55%	at next tender	£100m
minimum level				

1. UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.  
2. Belgian rate is for convertible francs. Financial franc 59.40-50.50.  
3. Six-month forward dollar 1.60-1.65 dis, 12-month 3.45-3.50 dis.

#### THE POUND SPOT AND FORWARD

May 25	spread	Close	One month	% p.a.	Three months	% p.a.
U.S. Dollars	1.3820-7-3880	1.3845-1-3885	2.23-0.25 dis	2.24	2.20-0.26 dis	2.24
Canadian	1.3820-7-3880	1.3850-1-3850	0.98-0.99 dis	0.99	0.98-0.99 dis	0.99
D-Mark	1.3820-7-3880	1.3850-1-3850	2.41	2.41	2.41	2.41
Belgium	76.30-77.00	76.80-76.90	13-21 dis	2.25	2.25	2.25
Denmark	13.75-13.89	13.82-13.84	1-20 dis	1.07	1.05-1.06 dis	1.07
Ireland	13.75-13.89	13.82-13.84	1-20 dis	1.07	1.05-1.06 dis	1.07
W. Germany	3.7650-3.7900	3.7675-3.7775	1-20 dis	2.45	2.45	2.45
Portugal	1.92-25-194.00	192.50-193.50	117-275 dis	11.75	11.75	11.75
Spain	21.00-21.25	21.50-21.50	22-105 dis	6.14	6.14	6.14
Italy	21.00-21.25	21.50-21.50	22-105 dis	6.14	6.14	6.14
Norway	10.70-10.75	10.73-10.75	3-70 dis	2.93	2.93	2.93
France	11.55-11.64	11.60-11.64	3-70 dis	3.32	3.32	3.32
Sweden	11.55-11.64	11.60-11.64	3-70 dis	3.32	3.32	3.32
Japan	31.95-32.00	31.95-32.00	1-20 dis	1.12	1.12	1.12
Austria	26.25-28.55	26.25-28.55	4-70 dis	2.45	2.45	2.45
Switz.	3.0025-3.1175	3.0705-3.1175	1-70 p.m.	5.39	5.39	5.39

Six-month forward dollar 1.60-1.65 dis, 12-month 3.45-3.50 dis.

#### OTHER CURRENCIES

May 25	£	\$	€
<b>Note Rates</b>			
Argentina Peso	85.55-56.88	48.42-48.49	Austria
Australian Dollar	1.5560-1.5580	1.1105-1.1115	Belgium
Brazil Cruzeiro	2.1454-2.1571	1.8500-1.8588	Denmark
Canada	1.3820-7-3880	1.3845-1-3885	13.75-13.89
Finland	1.3820-7-3880	1.3845-1-3885	13.82-13.84
Greece	8.7510-8.7514	8.7510-8.7514	1-20 dis
Hong Kong Dollar	10.6120-10.6200	10.7410-10.7450	1-20 dis
Iran Rials	8.85-8.90	8.85-8.90	1-20 dis
Kuwaiti Dinar	0.4095-0.4105	0.4095-0.4105	1-20 dis
Luxembourg Franc	3.7650-3.7900	3.7675-3.7775	1-20 dis
Malaysia Dollar	3.1915-3.1925	3.2005-3.2095	Portugal
New Zealand Dollar	1.3820-7-3880	1.3845-1-3885	1-20 dis
Saudi Arab. Riyal	4.8755-4.8800	5.3205-5.3210	1-20 dis
Singapore Dollar	2.9028-2.9145	3.0120-3.0140	Switzerland
South African Rand	8.1020-8.1040	8.1020-8.1040	1-20 dis
U.A.E. Dirham	0.8085-0.8090	0.8720-0.8730	Yugoslavia

\* Selling rates.

#### EMS EUROPEAN CURRENCY UNIT RATES

ECU	Currency	% change	amounts from	% change	divergence	Index %
central rates	May 25	against ECU	central rates	adjusted for	divergence	Index %
Belgian Franc	44.9028	+1.43	+1.26	+1.5447	+1.5447	100.00
Danish Krone	8.1020	-0.21	-0.17	-0.17	-0.17	100.00
German D-Mark	2.2184	-0.24	-0.41	-0.41	-0.41	100.00
French Franc	8.6755	+0.06	-0.01	+0.06	+0.06	100.00
Dutch Guilder	2.5295	-0.32	-0.29	-0.29	-0.29	100.00
Irish Punt	0.8750	-0.21	-0.21	-0.21	-0.21	100.00
Italian Lira	1.4023	-0.31	-0.31	-0.31	-0.31	100.00
Belgian Franc	44.9028	+1.43	+1.26	+1.5447	+1.5447	100.00

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

#### EXCHANGE CROSS RATES

May 24	Pound Sterling	U.S. Dollar	Deutsche mkr	Jpanese Yen	French Franc	Swiss Franc	Dutch Guild	Italian Lira	Conv.	Belgian Franc	Fin.	Yen	Danish Krone
U.S. Dollar	1.7252	1.3855	5.7733	320.8	11.605	5.1133	4.2600	254.0	1.782	1.3845	1.3885	166.85	1.5550
Deutschmark	0.7252	0.5733	1.7252	21.50	2.945	1.2875	1.0200	186.00	0.7475	0.5733	0.5733	10.50	0.7252
Japanese Yen	1.1178	0.8118	1.1178	88.02	0.8075	1.187	0.6178	61.87	0.4755	0.3820	0.3840	259.50	0.7252
French Franc	0.5321	0.4495	0.5321	10.13	0.5251	0.5622	0.4150	20.11	0.5485	0.4495	0.4495	1.0000	0.5321
Dutch Guilder	0.4288	0.3860	0.4288	7.56	0.3860	0.4288	0.3150	1.58	0.4288	0.3860	0.3860	1.0000	0.4288
Italian Lira	1.0164	0.6933	1.0164	10.47	0.6933	1.0215	0.5100	12.14	0.4288	0.3860	0.3860	1.0000	0.4288
Belgian Franc	1.3011	0.9028	1.3011	21.05	0.9028	1.3011	0.7100	21.05	0.4288	0.3860	0.3860	1.0000	0.4288

## SECTION III

XIII

## FINANCIAL TIMES SURVEY

# WORLD BANKING

## Part two: THE BUSINESS OF BANKING

THE WORLD debt crisis may have dominated the headlines over the past couple of years. But many bankers might argue that their toughest battles lie a lot closer to home than the cities of Latin America.

The near failure of Continental Illinois, the collapse of Schroeder Muenchmeyer Hengst, even the heavy losses that Midland Bank took through its California subsidiary, Crocker National Bank—each in its way was more costly than the blackest prediction about LDC debt.

Add to that the bracing winds of financial deregulation that are sweeping through many countries and it is easy to see why the banking community would feel it was living through interesting times, even if it had never heard of Brazil.

Many of the strains, of course, have resulted from one of the worst recessions since 1945. As so often happens, banks tend to be hit hardest just when the recovery comes, because that is when their clients' finances are most tightly stretched.

Even though the U.S. economy began improving last year, that was precisely when things were toughest. A total of 45 banks failed in the U.S. in 1983—the highest number since the Great Depression—and another 25 had gone by mid-May this year.

In the UK, where the recovery also got under way last year, banks had to make their largest-ever provisions against bad debts. So did banks in many other countries.

Small wonder that the number of Triple A banks left in the world has shrunk to less than a dozen and that bank supervisors have been forced to take a more active role, pressuring banks to beef up their capital, improve reporting standards and be more tight-fisted about dividends. Balances sheeting up again, now becoming stronger for the first time since the late 1970s.

The worst shocks were fortunately isolated ones which exposed bad management and the nervousness of the financial markets rather than fatal flaws in the system. Continental

make it harder for banks to build up massive exposures to tottering industrial giants by roundabout means.

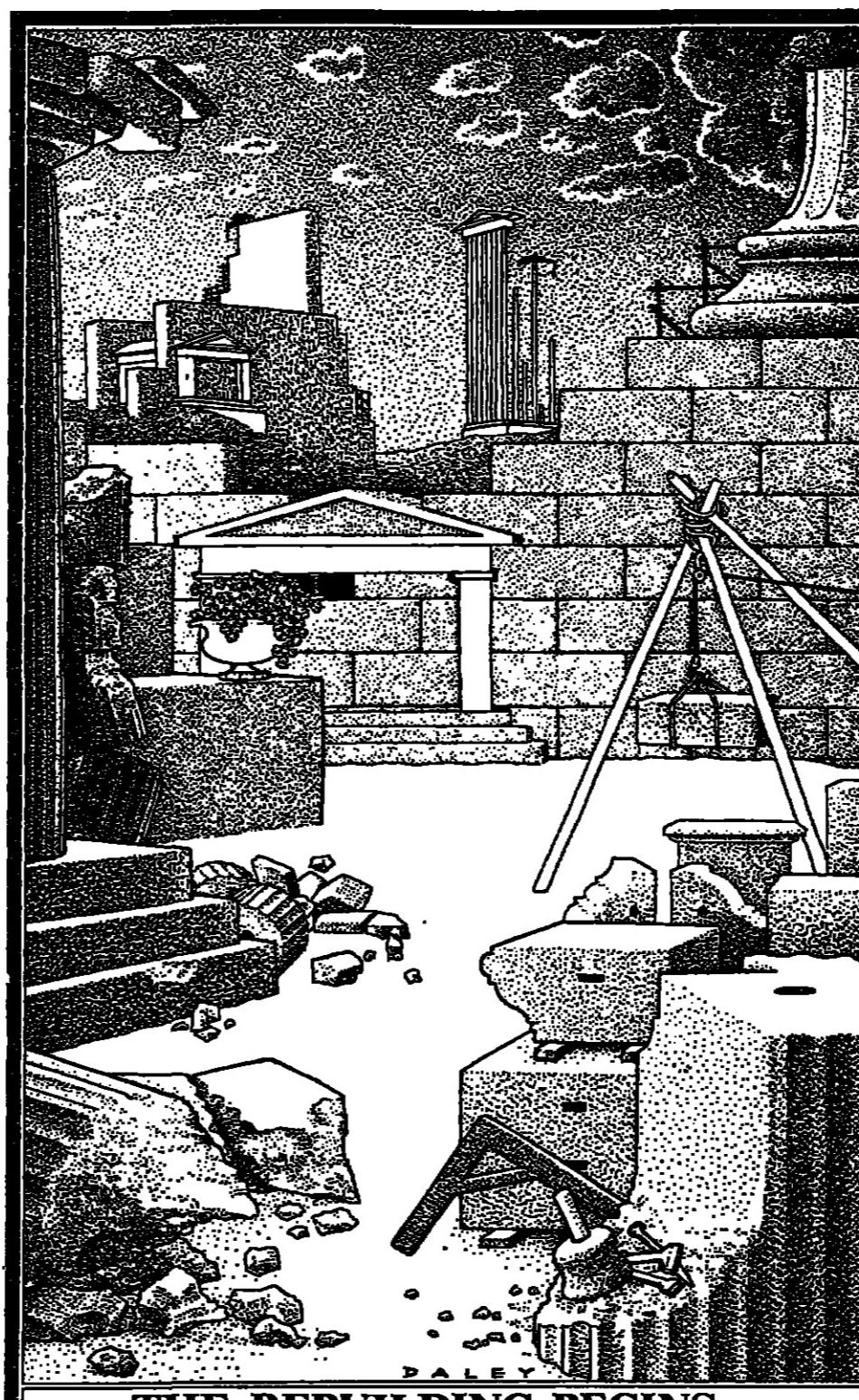
Given all these traumas, it may seem surprising that bank profits were reasonably good last year, with double-digit increases well above inflationary records by most of the major international banks.

Some people have argued that this indicates that banks were not setting aside enough reserves to cover their bad debts, not "suffering" enough, particularly in the U.S., where banks have preferred to treat their Third World problem loans as "non-accruing" (not yielding interest) rather than as losses to be written down.

Who is to say whether such adequate bad debt reserves? Supervisors in several countries now tell their banks how much they should write off—another sign of the more involved role they play. They do in the U.S., too—but as yet only for minor problem countries. There is understandable reluctance to take this process too far, however. Banks do not need to be "annihilated," or, if so, they might do better to stay outside the international loan business.

But there is more to the profits picture than that. Banks

CONTINUED ON  
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THE REBUILDING BEGINS...

Purged of some of their excesses, better capitalised and set in a more benign climate, the world's banks have reason now to be more optimistic after the stormy periods of recent years. Already post-crisis recovery patterns are beginning to emerge.

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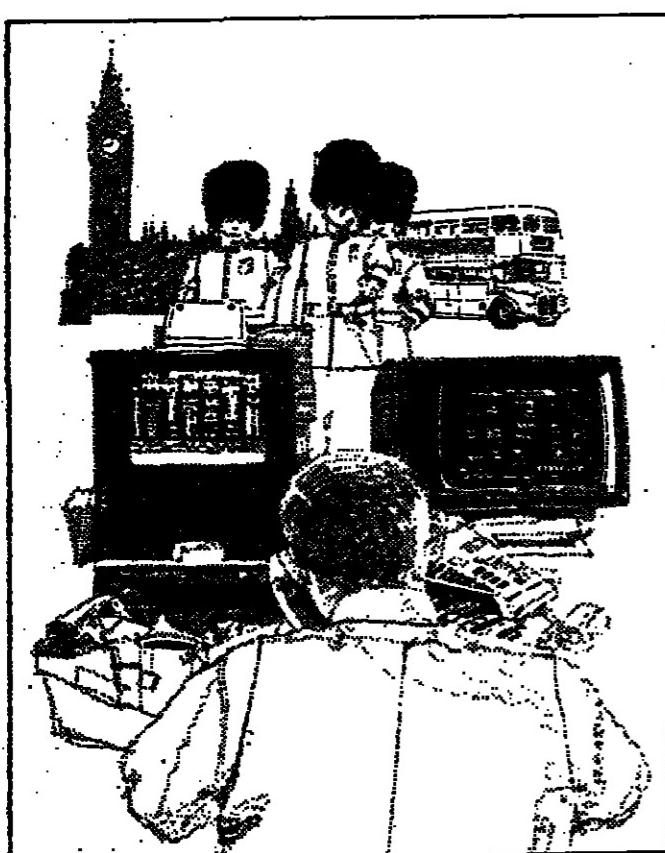
Part One of this Survey appeared on Monday, May 21



It's a direct SWIFT link for account inquiries and adjustments. Through this direct SWIFT link, your requests are handled quickly and efficiently. If additional assistance is needed, our representatives are on-the-spot in London to give you personal attention.

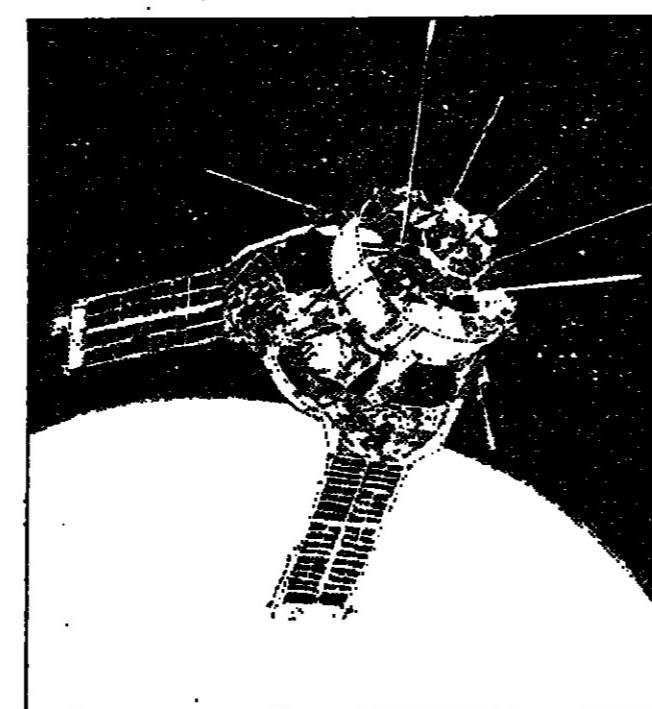


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We are committed to providing you with high quality banking services and products—in a timely, accurate way. But more important is the way we provide these services. We strive, always, for a consistency that you can count on. And a loyalty you will find exceedingly difficult to match.

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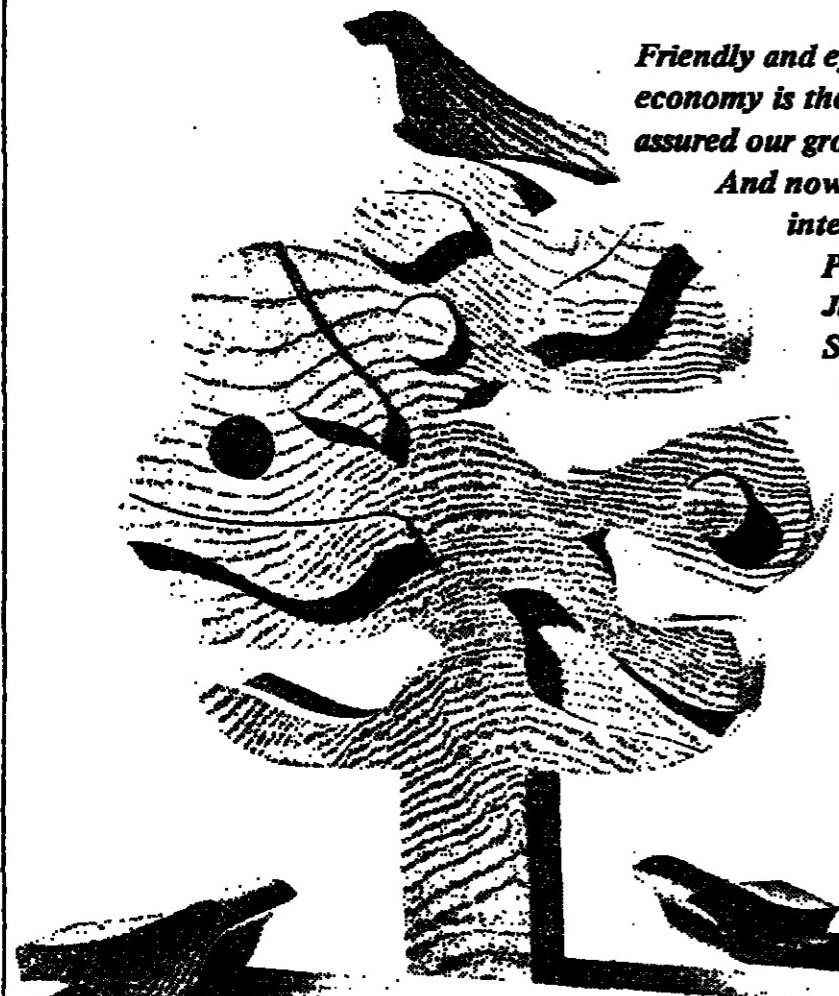
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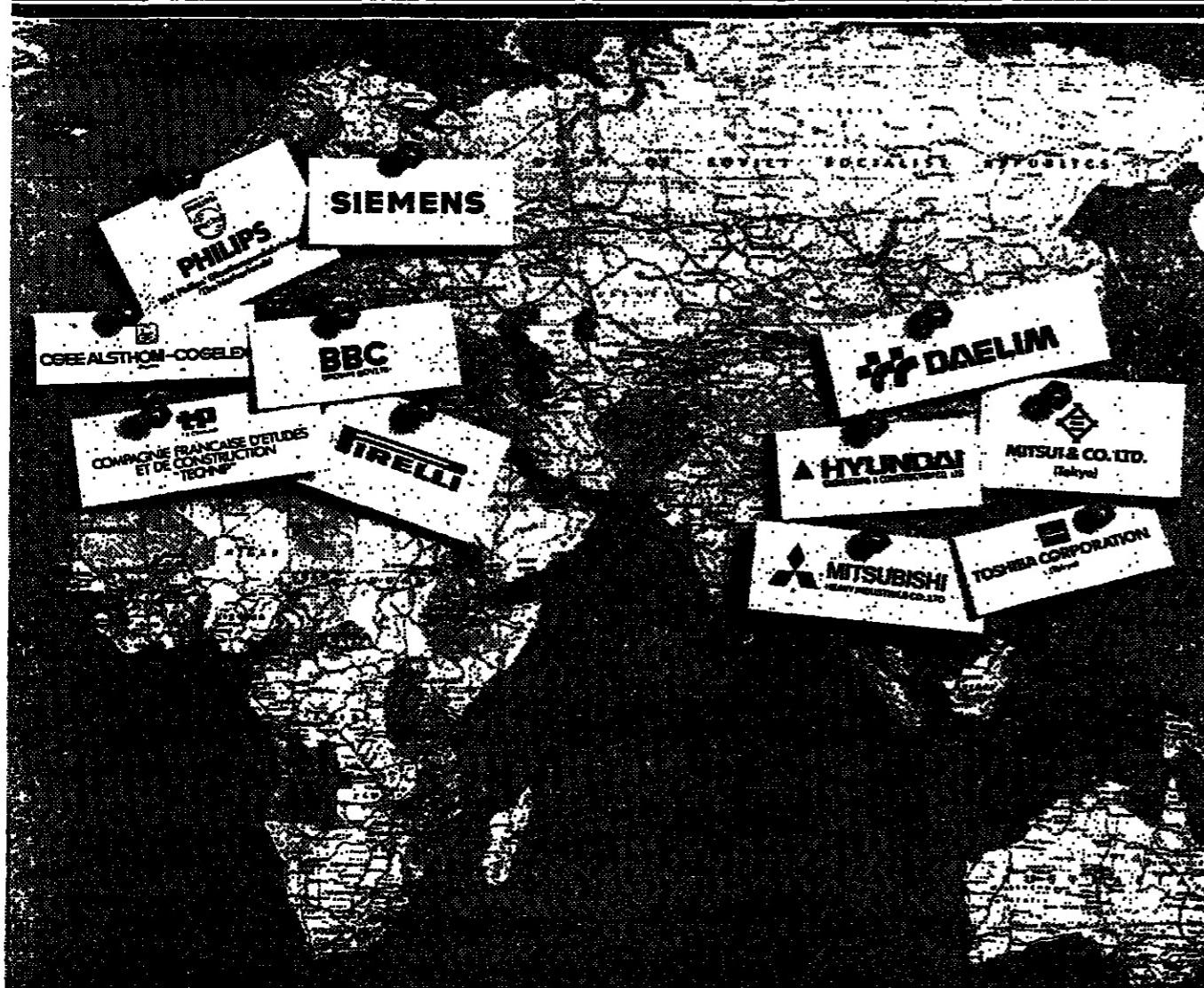
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# UK mergers bring a conflict of interest

WHEN BRITISH officials recently examined one of the many banking-securities mergers that are rapidly transforming the U.K. financial scene, they found no fewer than 13 potential conflicts of interest.

The combined group (officials won't say which one) was active in banking, insurance, stockbroking, market-making and investment management. As one official pointed out, it was on three sides of the investment market at once: as investor, broker and market maker.

"They did not just have dual capacity," he said. "They had triple capacity." He might have added that the group had a fourth capacity as well that of investment adviser.

This does not mean that the merger will be stopped; the British Government still hopes to create some kind of regulatory framework that will allow the UK financial services revolution to go ahead with safeguards against conflicts.

But it highlights one of the big hurdles that the industry will have to leap not just in the UK but in every other major banking markets as well before the day of the all-round financial conglomerate arrives—if that is indeed where it is headed.

There is little doubt that the revolution is reaching a critical stage for the banks. The euphoria that greeted the early deals in the U.S. between stockbrokers, insurance companies, department stores and almost anybody who cared to join (except banks) has evaporated.

The process of change seems to have got bogged down in a legislative quagmire, created partly by the hostility of special interest groups but also by the argument that "they didn't pass Glass-Steagall for nothing."

It now seems unlikely that the Reagan Administration's Bill will allow banks to enter new fields like insurance, real estate development and bond underwriting, widening the lead that the non-banks have already built up over the banks, will get through this session. This is as frustrating for banks with grand ambitions as it is for U.S. bank supervisors who have to administer laws that have all but collapsed, so shot through with holes.

The picture is complicated, however, by the parallel debate over scrapping interest rate controls, a bridge that the U.S. has already crossed.

Although these countries' commercial traditions are highly diverse, the issues can be boiled down to:

● Should banks be allowed to enter any line of business they choose—or does their status as takers of other people's money make them special?

● If they are free to enter new fields, how should conflicts of interest be prevented and how can the risk of loss be contained?

● If they are not free to enter new fields, should banks be compensated for their obvious and growing handicaps vis-à-vis the investment community, which also takes in people's money but is less heavily regulated?

● To what extent do objections to deregulation stem from genuine concern about the safety of the banking system, or from special pleading?

The view that banks are special seems strongest in the U.S., particularly among regulators. Mr Gerald Corrigan, president of the Minneapolis Fed, argued the case last year,

"because they offer current accounts, provide liquidity for other institutions and act as a transmission belt for monetary policy, we should not be indifferent to the scope of financial services offered by banking organisations," he said.

**Deregulation**

DAVID LASCELLES

Similar rows are brewing in Canada and Japan, where bank laws are closely modelled on those of the U.S., and where aggressive institutions are making claims similar to those in the U.S. In Japan, being made by U.S. banks which deliberately ignore the niceties of local banking conventions—to the pleasure, it may be said, of Japanese bankers glad to see others be the pioneers.

The decision earlier this year by the Ministry of Finance in Tokyo to allow Vickers da Costa, the London stockbroker recently acquired by Citicorp, to keep its Japanese trading licence was a landmark because it gives a bank, for the first time, direct access to the Japanese securities markets.

Some might say Japan was bullied into allowing it by the U.S. Certainly, the Ministry will not allow the floodgates to open. But that development, plus the U.S. banks' simultaneous assault on the Japanese business, mean that Japan too, is being forced to grapple with the Gordian knot of deregulation.

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**Relaxed view**

Such views delight the anti-deregulation brigade and are another reason why change is in the air.

The UK takes a more relaxed line. The Bank of England has been actively encouraging banks to form securities groups, though more to enable them to compete with well-capitalised U.S. and Japanese securities firms than out of well-formed convictions that that is where the banks' future lies.

Mr John Fforde, a former adviser to the Bank's Governor, has said bank securities operations might have to be insulated from the rest of the bank from loss, and perhaps even from entering the securities business.

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## Banking business developments

## WORLD BANKING 15

Here and on the following page FT correspondents highlight six key areas of banking and finance

## Quest for new sources of finance

**TRADITIONAL METHODS** of trade and export financing are becoming less and less attractive now that the industrialised countries are committed to stop subsidising them.

The higher premiums which export credit agencies are now forced to charge to offset their losses arising out of the world debt crisis is a further drawback. All this coincides with the lack (or shortage) of hard currency and poor credit ratings of importing countries which are suffering external debt problems.

Banks and exporters are thus being forced to turn to alternative forms of financing—some of them old, some of them new. They include forfeiting, barter or counter trade, multicurrency financing and use of the domestic and Eurobond markets.

It is hoped that eventually borrowers will accept floating-rate finance instead of the fixed-rate long-term financing they have grown used to. More use is also being made of aid funds particularly in combination with export credits as "crédits mixtes" despite U.S. Government objections.

One method which has gained in popularity is forfeiting, the non-recourse discounting of trade bills or promissory notes guaranteed by the importer's

## Trade and export finance

MARGARET HUGHES

bank in his own country. At the exporter's request a bank buys at a discount the debt which the exporter has arranged with his foreign customer once the deal has been concluded.

The bank concerned either holds on to them, assuming responsibility for collecting the payments when they fall due, or it sells them on to a secondary market provided by forfait specialists.

## Good reasons to be cautious

CONTINUED FROM FRONT PAGE

have also been waging war against costs, paring staff, shut down marginal operations and turned to better earnings from other businesses like foreign exchange and securities trading.

Ironically, Latin America also remains highly profitable because loans that are still performing carry generous spreads, and many banks have large local businesses there.

Citicorp, for example, reported net income of \$22m on its \$18.516m of Latin American assets last year, a bigger return than it received on its nearly double \$30.461m assets in Europe, the Middle East and Africa. One reason is that a good part of these earnings was in Brazilian cruzeiros which, as a competitor points out, "are not quite the same thing as the wish to remove protective

Forfeiting originated in Europe as a means of guaranteeing repayment of export debts with Comecon countries. But it is now being used more and more in the U.S. and other industrialised countries to the extent that it is now estimated to be a \$10bn market. It is most appropriate for medium-term transactions of two to five years involving the shipment of manufactured goods.

It gives the importer access to credit which might not otherwise be available to him and gives the exporter a quicker return on his goods than conventional export credit agency-backed financing while freeing him from any further financial responsibility for the transaction. The exporter does not have to bother about collecting payments, etc.

Its use may, however, be limited in those debt-burdened countries where domestic banks are either unable or unwilling to guarantee importers' trade bills. For these countries, barter, trade and counter purchasing and variations of them are increasingly important tools for financing exports—to the extent that some banks are becoming directly involved and setting up their own trading divisions

This form of trade financing also owes its origins to trading with the Eastern Bloc countries, but is becoming an increasing factor in trade between developing and industrialised countries. GATT estimates that 8 per cent of international trade is now conducted in some form of bartering although others put the figure as high as 40 per cent.

Liquidity problems associated with importing countries has also revived the use of confirmed irrevocable letters of credit (CILCs). Normally, exporters prefer not to demand payment because of the implied mistrust of the customer but nowadays they are being forced into it as a means of both protecting themselves from possible Government intervention and avoiding the risk of haggling over delayed payments, etc.

## Difficulties

Under a confirmed CILC there is the additional security that an "advised" bank (i.e. the exporter) confirms that it will honour the drawings on the irrevocable credit.

But the present difficulties in export financing are not confined to trade with developing or debt-burdened countries

Exporters also face problems in the financing of their sales to the industrialised world.

Since the industrialised countries agreed to phase out the subsidy element in export credit they have often become more expensive than market rates particularly when exports go to the "relatively rich" and "intermediate" group countries are involved.

In an attempt to alleviate the problem, export credit agencies have developed a low interest rate currencies scheme (LIRCs) which allows government to support loans in those currencies where the market rates are below those of the Consensus for exports to relatively rich countries. But this scheme has not proved to have little appeal.

Banks are therefore looking at alternative sources of fixed-rate finance and in particular the possibility of financing exports on a "pure cover" basis. Under this arrangement the export credit agency would still extend the guarantee but would not provide any interest rate make-up.

The interest rate would be a matter of negotiation between the bank and the borrower and be market-related. The obstacle that has still to be overcome is that of providing the long-term fixed-rate export credits that buyers require from their correspondent banks which have to raise funds which banks have to raise at both floating rates and on a short-term roll-over basis.

Banks have yet to come up with any alternatives which have been put into practice. One mechanism which seemed close to getting off the ground was the use of Eurobond or domestic bonds markets using "pure cover." In theory, issuing a bond backed by a government guarantee would provide the borrowers in the "relatively rich" category of countries with a cheaper source of funds.

There would also be a cost saving by eliminating the specific bank guarantee premium. But the insurance premium required for "pure cover" would still have to be paid, and note that these premiums have been increased in recent years making it easier for banks to monitor and manage their funds including their compensating balances.

As a result there is much greater evaluation of interbank relationships, with respondent banks requiring a broader and more efficient service from their correspondent banks. They, in turn, are having to evaluate the costs of providing these services and making more and more explicit pricing for each service.

## Sector receives fresh lease of life

**CORRESPONDENT BANKING**—the banks' own banking system—has long been the old maid of international banking. But over the past two years or so it has taken on a new lease of life as banks rediscover the attractions of their correspondent banking relations—forced as they are to look elsewhere for profits now that credit margins have been pared and lending opportunities are fewer.

Correspondent banking, hitherto a fraternal, loosely-managed business traditionally based on personal contacts, is now being regarded as a highly competitive, aggressively-managed area of banking.

Banks now see it as a separate profit centre and are setting up special divisions under senior management to handle their relations with other banks.

Career correspondent bankers are being trained for this particular job. Even financial journals are hiring people to write specifically about correspondent banking.

Hitherto, reciprocity was the name of the game. Respondent banks were content to leave their free or compensating balances with their correspondent bank. These balances more than met the cost of the services which they required from their correspondent banks, which in turn had access to low-cost funds on which they earned interest.

Then came the era of high interest rates, which initially turned correspondent banking into a highly profitable business because of the high returns the participative banks were able to earn on their free balances. Newcomers were also attracted into the business.

Impact

But it wasn't long before the respondent banks began to look hard at the large holdings of non-earning balances they had with their correspondent banks. The technological revolution accelerated the process, making it easier for banks to monitor and manage their funds, including their compensating balances.

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## Correspondent banking

MARGARET HUGHES

The impetus for improved efficiency has also come from outside the banking industry—from corporate clients whose needs are, after all, the main driving force of correspondent banking. This aspect of banking has developed from the expansion of world trade, with most of the services which the banks provide each other ultimately meeting the needs of customers involved in trading with or investing in countries other than their own.

U.S. banks, in particular, have seen a sharp reduction in their free balances, which have been reduced by over two-thirds to less than half in the past four years. This trend is also being felt in Europe with more services being charged on a fee or commission basis, but to a lesser degree.

Compensating balances still remain the main mechanism of payment for correspondent banking services in Europe. But these services are being more explicitly charged and priced as banks place more emphasis on making each service profitable in its own right irrespective of how it is paid for.

Correspondent bankers are also realising the advantages of payment by fees or commissions, which are both quicker and more stable than free balances. There is also greater awareness that charges should be oriented towards markets and customers rather than products, related, given that the needs of markets and customers vary widely.

New technology has enabled corporate treasurers to become more fully informed. They are now conversant with a much wider range of financial techniques, such as hedging, swaps,

options and financial futures. This, combined with the treasury and cash management services which they can obtain from their banks, enables them to maximise their funds better.

As a result, companies are now demanding a much wider and more complex range of services from their banks. This in turn is reflected in the services provided within correspondent banking.

In meeting these needs technology has become as crucial to correspondent banking as it is to the corporate treasurer. As the division heads of one of the leading players in the field put it: "Correspondent banking is now a system dominated game." Ironically, it is those very systems that have lost the correspondent banks their lucrative free balances and forced them to re-evaluate their services as well as their costing and pricing.

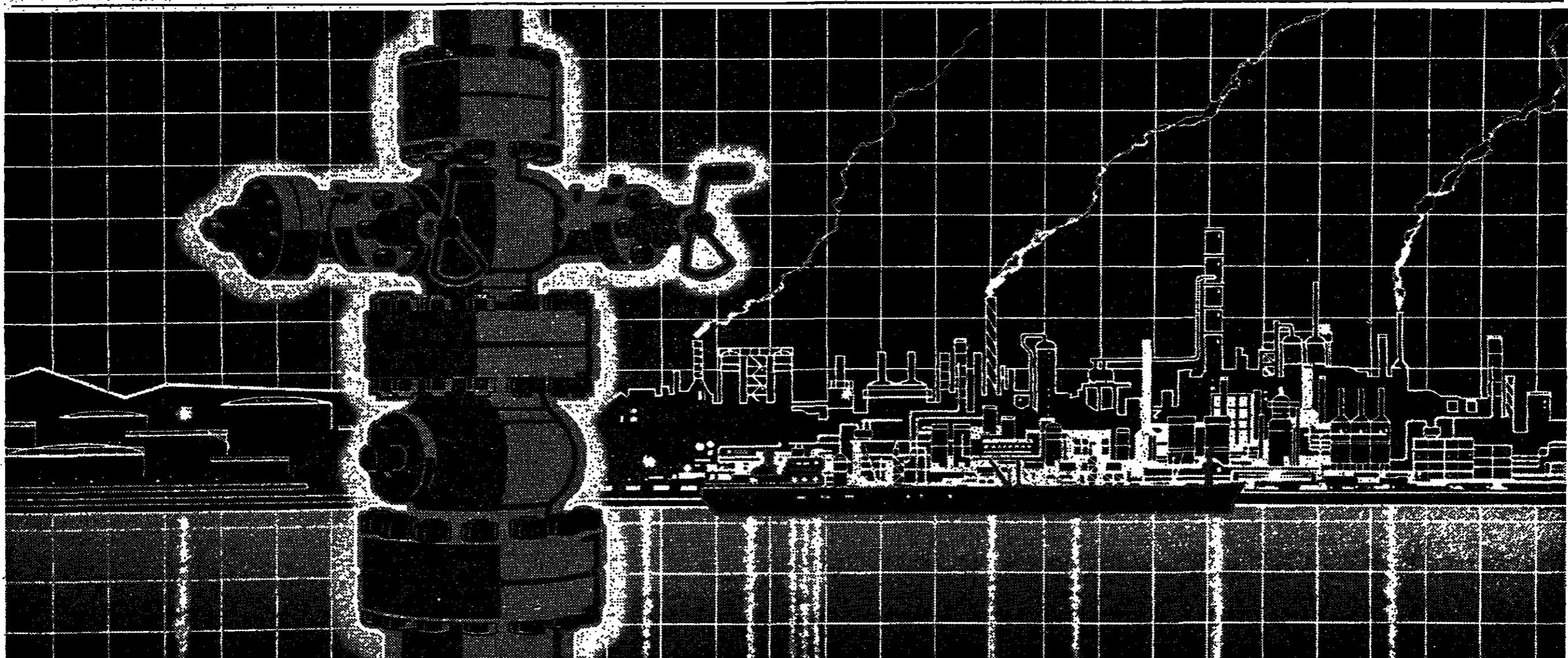
## Services

Given the broad range of services now required within correspondent banking, not all banks will be able or even want to provide them. Fewer still will be prepared to invest in the technology now needed to provide these services. It is significant that Midland Bank, very much the bankers' bank in London, has been in the forefront of technological advance on the funds transfer side.

Midland was the first of the UK clearers to introduce an automated funds transfer system providing corporate treasurers with a direct link through their own computer terminals to Midland's own automated payments system, itself linked to international wire transfer systems such as SWIFT.

Midland Bank also accounts for 33 per cent of the volume and 35 per cent by value of the transactions now handled by CHAPS, the UK clearing house automated payment system. Midland expects CHAPS to have a "very significant" role in correspondent banking too.

Once it becomes the main UK clearing system, probably in about a year's time, all sterling transactions, whether domestic or international in origin, will be settled through CHAPS. It will then be a key link in correspondent banking.



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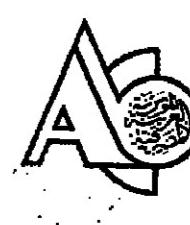
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## WORLD BANKING 16

# Living by their wits without privileges

TRADITIONALLY they sat in quiet, dignified, panelled rooms talking with authority to leaders of industry and commerce and relying on their contacts, experience and ingenuity to fix a deal here and dream up a clever scheme there.

Today, more and more, they are forced to earn a living on a crowded trading floor, amid the shouts and the shirt-sleeves, relying on their sensitivity to market trends to make a dealing turn or to syndicate a loan. It is not so comfortable but if done properly it can be a lot more profitable.

In New York they are called investment bankers, their role rigidly separated from true banking for the past 50 years by the Glass-Steagall Act. London's equivalent merchant bankers have been less hampered by regulation; but commercial logic has also dictated that they should progressively move out of the pure lending business, where they are rarely competitive nowadays, with the big commercial banks.

With the promised opening up of the London Stock Exchange to outsiders—already merchant banks like Warburg, Morgan Grenfell and Samuel Montagu have bought minority stakes in London brokers or jobbing firms—the London merchant banks are clearly moving in the same general direction as the New York investment banks.

No two are precisely alike in emphasis. But they concentrate on those areas of the financial marketplace where individual skills are of paramount importance. The securities, cash and money markets, precious metals, corporate finance advice and investment management are the type of areas where they are most at home.

## Influence

Merchant banks do not, however, have any precisely defined zones of influence. Such tangible privileges as they once had in London—such as specially favourable discount rates at the Bank of England—have been whittled away. They have to live by their wits; and they are under constant attack from several directions. For instance, US securities houses, the best example being Merrill Lynch—have turned themselves into broad financial conglomerates, combining specialist skills with the

## Merchant banks

BARRY RILEY

kind of massive distribution capability which the investment banks have never enjoyed.

More commonly the threat comes from the big commercial banks, which are reluctant to be shut out of some of the most profitable areas of activity. In the UK, Barclays is buying a major stake in the future of the stock market through the dual purchase of Wedd Durlacher and De Zoete and Bevan, adding to an already existing merchant banking subsidiary, while New York-based Citicorp is becoming a major player on the world's capital markets.

Nearly all the merchant banks on both sides of the Atlantic are in the throes of a strategic rethink. In a narrow sense this is due to deregulation in various forms, but technological change probably presents a more fundamental challenge.

Telecommunications have become much more efficient and vastly cheaper in the past two decades. Telephone markets have sprung up in securities, foreign exchange and liquidity, largely superseding trading floors except in specialised futures markets. This process has rendered many traditional institutional demarcations obsolete.

National frontiers, too, are frequently leapfrogged. The European market, though largely located in London, is entirely international, and some of the big US investment banks are now shuffling bond inventories around the world through successive time zones centred

on Tokyo, London and New York. The same pattern is beginning in equities.

The securities markets are increasingly becoming the core business of the investment and merchant banks. Once these banks were dominated by the big individual deal-makers, shadowy but powerful individuals who obtained much of their business through long-standing relationships—by knowing the right people, even sitting on clients' boards.

But the amazing rise to prominence of Salomon Brothers, from modest origins as a bond trading house, has typified the change in the business environment. Salomon has successfully attacked the corporate finance business from the market trading end, where it has great expertise in packaging and pricing new issues, rather than through the traditional old boy network.

Other New York houses have also been building up their trading operations, though at Lehman Brothers, where tension between the traders and the traditional corporate finance men led to a boardroom struggle and the sale of the firm earlier this year to the American Express group.

## Merger

The absorption of Lehman into a larger group, following the earlier merger of the partnership of Salomon into the listed company Phibro-Salomon, emphasises the need for new capital which follows from the development of the role of investment and merchant banks into securities market-making on a major scale.

The number of remaining partnerships on Wall Street is dwindling, and although many London merchant banks are public companies, their shares are often tightly held and the requirement for large lumps of new capital will call for painful decisions.

One route is through takeover by larger organisations, with an obvious threat to the sanctity of management. The other is to stay independent but accept a much more limited and specialist role. Many banks on both sides of the Atlantic are now agonising over which road to travel.

FEW ASPECTS of a bank's business are as vulnerable to the vagaries of government as leasing, because of the key role played by tax levels. But there is no doubt that the UK Government's recent decision to phase out capital allowances was a bombshell which has had repercussions well beyond Britain.

The securities markets are increasingly becoming the core business of the investment and merchant banks. Once these banks were dominated by the big individual deal-makers, shadowy but powerful individuals who obtained much of their business through long-standing relationships—by knowing the right people, even sitting on clients' boards.

Not only has it landed UK banks (including numerous UK subsidiaries of foreign banks) with as much as £1.6bn in extra tax payments over the next few years. It has also cost the two largest British banks, Barclays and National Westminster, their prized triple A rating on the U.S. credit markets because of the severe impact it will have on their balance sheets and capital ratios.

The banks always claimed that they passed on to their leasing customers some 30 per cent of the tax benefits.

If the Chancellor did in his March Budget was to eliminate, over two years, the set-up that has permitted banks to use capital allowances obtained from their leasing business to defer, *ad infinitum*, substantial tax liabilities.

It would not have been so bad if the banks had made a full provision for these liabilities—if only for the sake of prudence. But they never expected to pay it, so they

set aside only the minimum that accounting conventions demanded: 25 per cent. Now, they have to find the remaining 75 per cent.

This problem would not have occurred in the U.S., where banks have to make full provision for deferred tax.

Sir Donald Barron, chairman of Midland Bank, complained that UK banks "have a particular reason to feel aggrieved. They were subject to a special tax in 1981 because it was alleged—wrongly—in the independent report of the Institute of Fiscal Studies made clear that they had a beneficial tax position."

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ment, and replace special tax breaks with a general reduction in corporation tax from 52 per cent to 35 per cent.

Removing the leasing advantage also advances another cause: the equalisation of tax treatment between banks and building societies, which is one of the present government's aims.

The only consolation for the banks is the fact that the tax benefits are small.

If the Chancellor did in his March Budget was to eliminate, over two years, the set-up that has permitted banks to use capital allowances obtained from their leasing business to defer, *ad infinitum*, substantial tax liabilities.

The Thatcher government takes a different view. It wants to reduce the appeal of capital over labour to raise employ-

ment from reserves into the profit for deferred taxation, or taking a bit out of profits every year for the next 10 years or so. After some wrangling, and prodded by the Bank of England to take a common line, they agreed on the once-for-all transfer even though this will strain capital ratios.

The stock market was terrified that it would mean a string of rights issues, and bank stocks plummeted. But the Bank of England has promised to understand and that danger seems to be passing. The banks have all reassured their shareholders that their balance sheets can take the strain.

The exact amounts the banks will have to pay depends on how much new leasing business they can put together between now and April 1986, when the allowances disappear. Not surprisingly, there has been a scramble for deals since the new rates were set.

The Thatcher government had the choice of "taking it on the chin" by making a huge once-for-all transfer on their balance

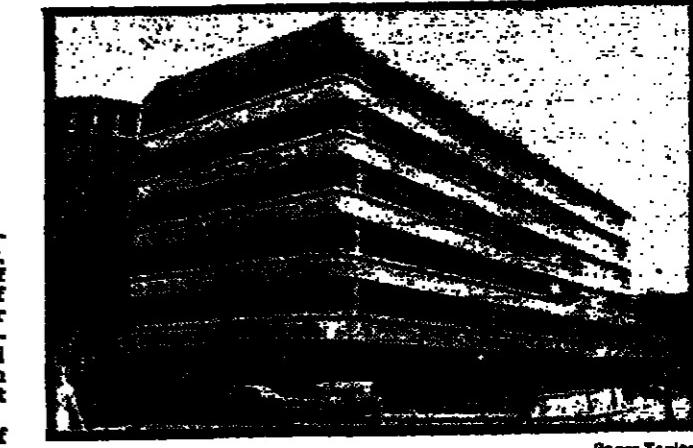
health of UK companies and the growing availability of other forms of finance.

But the leasing industry itself, of which the banks account for three-quarters, is putting on a brave face, claiming that there are reasons other than tax why companies lease rather than buy equipment and these will survive.

The Equipment Leasing Association said: "Leasing flourishes in other countries without a generous system of accelerated depreciation."

Even so, the changes will have a major effect on the post-tax profitability of the UK banking industry at a time when deregulation of Britain's financial markets will be putting new pressures on them. Non-bank leasing companies also feel they have been hit by a measure that was primarily designed to make banks pay more tax, so they feel bitter.

Coincidentally, the Irish Government proposed a similar change this year, but it has agreed to a compromise that will restrict the benefits of capital allowances to leasing income so that banks cannot use it to shelter revenues from other parts of their business.



Roger Taylor

The Copenhagen Handelsbank's headquarters in London.

Like many consortium banks, Aralbank had to draw on a large credit line established by its owners because of funding difficulties. In fact such lines have become almost commonplace in the past few years, partly as a result of pressure from bank supervisors that parental responsibility for consortium banks be clearly established.

In fact 1983 was a tough year for consortium banking, which has always prided itself on being rather profitable. Scandinavian Bank faced with large loan difficulties in Switzerland had to make heavy provisions which cut profits from £13.2m in 1982 to £10.2m last year.

Lubra Bank, which belongs to the breed of consortium banks owned by major international banks and has consistently been one of the most profitable, saw earnings fall from \$8.3m to \$3.1m in the same period because of large Latin American loan provisions. The bank is also highly conservative.

Although profit falls were far from universal, 1983 results reflected the fact that consortium banks are chiefly in the international, loan business, often with heavy concentrations, in which they were specifically set up to service. Aralbank, the Arab-Latin American venture, for example, has two-thirds of its loan portfolio in Latin America and not surprisingly suffered because of it.

Others, like the London- and Brussels-based EBC group, managed to keep profits rising but saw their balance sheets shrink as they cut back their loan commitments.

Several London-based consortiums have also been—or will be—hit by the Thatcher Government's decision to phase out capital allowances. This will force them to pay taxes on their leasing business which they expected to defer.

Mr Adel Latif Benani, general manager of UBAF, the Paris-based Arab consortium, recently summed up the dilemma facing banks like himself: "They operate only as wholesale banks" and therefore lack a deposit base and a domestic market. Their dependence on the money markets can make them vulnerable during periods of liquidity squeeze and could also restrict their growth, especially since their ability to increase their capital in a permanent way is rather limited."

The answer, said Mr Benani, was for consortiums to carve out niches for themselves but to do it in a coordinated way so that they do not duplicate each other's efforts.

# Profitability a more critical factor

IT IS A SOURCE OF ENDLESS FRUSTRATION TO CONSORTIUM BANKERS THAT PEOPLE THINK THEY WORK IN A DECLINING INDUSTRY.

EVERY TIME A CONSORTIUM BANK DISAPPEARS, USUALLY THROUGH A BUY-OUT BY ONE SHAREHOLDER, THERE ARE RUMOURS OF MORE IMPENDING DEMISES AND NOT WITHOUT REASON. BETWEEN 1979 AND 1981 THE NUMBER OF CONSORTIUM BANKS IN LONDON—WHERE THE BULK ARE BASED—FELL BY A FIFTH, FROM 29 TO 23.

## Consortium banking

DAVID LASCELLES

THE PAST 12 MONTHS WAS THE BUY-OUT BY DEN NORSKE CREDITBANK, NORWAY'S LARGEST BANK, OF NORDIC BANK, AMID REPORTS OF MANAGEMENT RIFTS. THE OTHER SHAREHOLDERS, SVENSKA HANDELSBANKEN, KANSASAI OSAKE PANKKI OF FINLAND, AND COPENHAGEN HANDELSBANKEN, HAVE SINCE SET UP THEIR OWN IN LONDON.

MR JAAKKO LASSILA, CHIEF GENERAL MANAGER OF KANSASAI, WHICH IS ABOUT TO OPEN ITS LONDON BRANCH, SAID: "WE FEEL THE TIME HAS COME TO GO ON OUR OWN. IT WAS AN AMIABLE PARTNERSHIP." HOWEVER, AS POINTS OUT, THE GROUP IS STICKING TOGETHER TO TACKLE THE U.S. MARKET WHERE NONE HAVE ENOUGH LOCALLY-BASED BUSINESS TO GO ALONE.

LAST WEEK THE LONDON INTERSTATE BANK WAS BOUGHT OUT BY ITS DANISH SHAREHOLDER, SPARE-KASSEN SDS.

SCANDINAVIAN BANK, ONE OF THE LARGEST CONSORTIUM BANKS WITH ASSETS OF £2.5bn, HAS ALSO LOST ITS TWO DANISH SHAREHOLDERS, DEN DANSKE BANK AND DEN DANSKE PROVINSBANK. BUT MEMBERSHIP SEEMS TO HAVE STABILISED THERE. UNION BANK OF FINLAND, AN APPARENT CANDIDATE FOR DEPARTURE SINCE IT IS ALSO ABOUT TO OPEN A LONDON BRANCH, WILL STAY IN, ACCORDING TO MR BO HARALD, VICE-PRESIDENT INTERNATIONAL.

MR GARRET BOUTON, THE CHIEF EXECUTIVE OF SCANDINAVIAN BANK AND NEW CHAIRMAN OF THE ASSOCIATION, CLAIMS THAT AS THE 15TH LARGEST BANK IN THE UK, IT HAS BEEN FOR THE LARGEST SCANDINAVIAN PRESENCE IN LONDON, A FACT WHICH MEMBERS CAN IMPRESS ON THEIR CLIENTS.

MAKING UP FOR THE REDUCTION IN NUMBERS, THOUGH THERE HAVE BEEN NEW ENTRANTS. THE CENTRAL SAVINGS BANKS OF SWEDEN AND FINLAND, SWEDBANK AND STOPPENBANK, RECENTLY SET UP FENNOSCANDIA, WHILE A GROUP OF ITALIAN BANKS HAS JUST LAUNCHED ITAB. THERE ARE ALSO REPORTS OF A POSSIBLE JORDANIAN BANK.

THE MAJOR DEVELOPMENT IN THESE BANKS WERE FAR FROM UNIVERSAL. 1983 RESULTS REFLECTED THE FACT THAT CONSORTIUM BANKS ARE CHIEFLY IN THE INTERNATIONAL, LOAN BUSINESS, OFTEN WITH HEAVY CONCENTRATIONS, IN WHICH THEY WERE SPECIFICALLY SET UP TO SERVICE. ARALBANK, THE ARAB-LATIN AMERICAN VENTURE, FOR EXAMPLE, HAS TWO-THIRDS OF ITS LOAN PORTFOLIO IN LATIN AMERICA AND NOT SURPRISINGLY SUFFERED BECAUSE OF IT.

OTHERS, LIKE THE LONDON- AND BRUSSELS-BASED EBC GROUP, MANAGED TO KEEP PROFITS RISING BUT SAW THEIR BALANCE SHEETS SHRINK AS THEY CUT BACK THEIR LOAN COMMITMENTS.

THE RISK BURDEN WHICH THE BANKS ARE TAKING ON IN LIMITED REOURSE FINANCING IS CONSIDERABLE. A FALL IN MARKET PRICES, AS WITNESSED IN THE OIL INDUSTRY, CAN SOON ENDANGER A PROJECT'S ABILITY TO GENERATE SUFFICIENT REVENUE TO SERVICE THE LOAN.

AS WELL AS TAKING ON MORE RISKS, BANKS ARE ALSO HAVING TO BE MORE INNOVATIVE IN THE PROJECT FINANCING. THIS IS LARGE DUE TO THE EROSION OF SUBSIDISED EXPORT CREDITS, WHICH HAVE TRADITIONALLY COVERED SOME 85 PER CENT OF THE FOREIGN CURRENCY ELEMENT OF PROJECT FINANCING.

BANKS ARE MAKING GREATER USE OF BLISTER AND MULTILATERAL SIDES IN PUTTING TOGETHER THEIR FINANCIAL PACKAGES. ONE DEVELOPMENT WHICH IT IS HOPEFUL WILL IMPROVE THE SECURITY OF PROJECT FINANCING IN THE DEVELOPING WORLD IS THE WORLD BANK'S NEW CO-FINANCING FUND.

ALTHOUGH IT FALLS SHORT OF THE CROSS-DEFAULT CLAUSE WHICH THE BANKS HAD BEEN LOBBYING FOR, THE NEW SCHEME, INTRODUCED JUST OVER A YEAR AGO, HAS BEEN USED FOR THE FINANCING OF FOUR PROJECTS TO DATE, TWO OF THEM IN HUNGARY.

THE NEW FORMULA WILL ALSO BE USED IN THE FIRST-EVER CO-FINANCING OPERATION FOR A COUNTRY WHOSE DEBT IS BEING RESCHEDULED. THIS IS THE \$800M EQUIVALENT LOAN GUARANTEED BY THE WORLD BANK FOR COMPANHIA VALE DO RIO DOCE, A LEADING BRAZILIAN MINING COMPANY, FOR THE FURTHER DEVELOPMENT OF ITS CARAJAS IRON ORE PROJECT. THE WORLD BANK PARTICIPATION WILL BE \$7.7M.

TO ENCOURAGE COMMERCIAL BANKS TO CONTINUE LENDING TO DEVELOPING COUNTRIES, THE WORLD BANK NOW PARTICIPATES DIRECTLY IN THE COMMERCIAL FINANCING OF A PROJECT IN ADDITION TO PUTTING UP ITS OWN SEPARATE LOAN.

PREVIOUSLY THE COMMERCIAL AND WORLD BANK LOAN WERE UNDERTAKEN IN PARALLEL. THIS EARLIER SYSTEM, INTRODUCED IN THE MID-1970S, HAD ONLY LIMITED SUCCESS WITH CO-FINANCING ACCOUNTING AT MOST FOR 2 PER CENT OF COMMERCIAL BANK LENDING WHILE ONLY SOME 12 PER CENT OF WORLD BANK PROJECTS HAD ANY PRIVATE SECTOR CO-FINANCING.

WITH THE WORLD BANK PARTICIPATING DIRECTLY IN THE COMMERCIAL BANK CREDIT, THE AIM IS TO PROVIDE GREATER SECURITY TO THE BANKS ON THE ASSUMPTION THAT BORROWERS WOULD BE UNWILLING TO DEFAULT ON SUCH A LOAN FOR FEAR OF ENDANGERING THEIR ACCESS TO OTHER FORMS OF WORLD BANK FINANCING.

THE WORLD BANK ALSO HOPES THAT COMMERCIAL BANKS WILL PUT CO-FINANCED LOANS INTO A SPECIAL CATEGORY WHEN SETTING THEIR COUNTRY LENDING LIMITS, THE OVERALL AIM BEING TO ENSURE THAT DEVELOPING COUNTRIES HAVE ACCESS TO CAPITAL MARKETS FOR THE FINANCING OF THEIR PROJECTS.

CUMBERSONE

THE NEW SCHEME IS ALSO DESIGNED TO MAKE LOAN REPAYMENT TERMS MORE REALISTIC BY EXTENDING THE MATURITYS BEYOND THOSE NORMALLY AVAILABLE IN COMMERCIAL BANK LENDING. THE WORLD BANK ALSO HOPES THAT IT WILL ULTIMATELY HELP BORROWERS TO GET FINER MARGINS, ALTHOUGH THE BANKS HAVE SO FAR NOT AGREED.

Indeed, some banks contend that, far from being cheaper, the syndicated loans involving direct World Bank participation will be more costly, both in terms of time and margins, because the loan documentation follows World Bank rather than commercial bank procedures—making it both slow and cumbersome.

## Navigator

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## WORLD BANKING 18

## Offshore Centres

Quality and soundness are increasingly sought after in offshore centres, as FT correspondents report here

## Singapore as 'Zürich of Asia'

OF ALL the Far East's putative offshore banking centres, Singapore and Hong Kong still stand head and shoulders above their neighbours in importance and are easily maintaining their world rankings in terms of assets.

Singapore—widely dubbed the Zürich of Asia—is now reckoned to be the world's largest offshore banking centre, after the Bahamas.

This is a reflection of the island state's geographical location, which allows it to exploit its time zone advantages, and the strenuous efforts of the Singapore Government to provide the sort of well-ordered environment which nourishes the modern "financial supermarket".

At the end of 1983, total assets and liabilities of the Asian dollar market—the regional equivalent of the Euro-dollar market which on Singapore stood at about US\$112bn. This compares with a figure of \$137bn for the Bahamas and \$54bn for Hong Kong, which is on a par with Bahrain.

London, not technically an "offshore" centre, has assets of some US\$830bn.

Expansion of the Asian dollar market in recent months has been irregular and slower than in the past because the international debt crisis has reduced lending opportunities and made bankers more cautious. But if it has been faster than in Europe, not least because of the better economic performance of many Asian-Pacific countries.

Thus, assets growth in 1983 of 7.7 per cent was well down on 1982's 20.4 per cent and the 5.6 per cent rise shown in 1981.

Statistical breakdowns show that around 65 per cent of total assets are interbank loans, two thirds of them made outside Singapore. Some 36 per cent of assets are of 30 days' maturity or less.

Singapore therefore retains its standing as a funding centre for the region, a safe home for surplus funds and short-term deposits.

Hong Kong, for its part, remains the region's premier banking and financial centre, surpassed in importance only by Tokyo, and is the undisputed South East Asian leader in terms of loan syndication and funds management.

Singapore has in the past year continued its efforts to chip away at this position. Tax incentives for loan syndication and fund management have been welcomed as a step in the right direction, but the practical results have been slow in coming.

Partly, this is because the loan syndication business itself has been slow, but to some Singapore's tight regulations are also irksome. Equally, the

The Philippines' \$25bn debt crisis, precipitated by the capital outflow which followed opposition leader Benigno Aquino's assassination last August, was one.

Citibank's decision to freeze foreign currency deposits in its Manila branch was another. The implications of both are still unfolding.

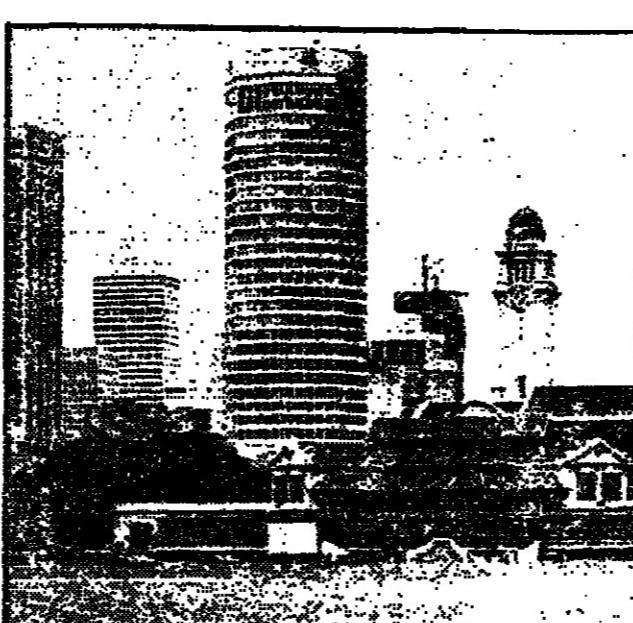
Less seriously, but importantly, Indonesia, Malaysia, Thailand and South Korea have all been the object of careful attention by their own governments and by bankers to assess their respective debt positions and credit worthiness.

Each country has taken action to stay on the side of caution, and all have successfully come to the markets this year as a result, thereby adding to the confidence generally felt about the region compared to either Latin America or Africa.

Meanwhile, Singapore and Hong Kong are close to setting up their own financial futures exchanges to add to their international standing, while Malaysia is already operating its own commodities futures exchange. The Singapore International Monetary Exchange (Simes) is expected to be operational by July, once its unique "mutual offset" link with Chicago is approved.

Hong Kong's exchange aims to embrace the contracts on its existing commodity futures exchange and a new stock index futures contract based on the local Hang Seng index.

Malaysia's commodities ex-



Financial district, Singapore

### The Far East

CHRIS SHERWELL  
in Singapore

Incentive for fund management deliberately exclude investment in Singaporean or Malaysian stocks—a disadvantage which underlines how the island state refuses to expose the Singapore dollar to unnecessary pressures through the volatile local stock markets.

#### Even footing

With the two countries now on a par, even footing, institutions will probably choose where to do offshore business on the basis of factors such as convenience and personalities as much as the differing regulatory climates. But the truth also is that the two centres remain complementary as well as competitive—and popular belief is that uncertainties in Hong Kong relating to Britain's handing over negotiations with China will not necessarily rebound to Singapore's disadvantage.

None of this means that there have been no shocks for international bankers in the region.

change is under a cloud because of the controversy that led to the recent temporary suspension of palm oil trading, but hopes to add a tin contract to the palm oil and rubber contracts already in existence.

To be factored into these Asian offshore developments is the role of Japan. Japanese banks have been slow to expand in the region compared with their U.S. or European counterparts, although their participation in issuing certificates of deposit or in the floating rate note market has been aggressive. The more important

question concerns deregulation of Japan's own financial services industry and its domestic financial markets.

Here it is clear that Japan's capital markets are becoming more accessible to outsiders.

Banks are to be allowed to raise more money in Tokyo through sales of certificates of deposit, and there will be easier access to the Samurai bond market.

This recognition of the need for change could have significant implications for other offshore centres in the Far East, and developments are being watched closely.

## Generous policy on bad debts

LUXEMBOURG'S 114 banks continued to enjoy a quiet boom in profits last year. According to provisional estimates from the Grand Duchy's Monetary Institute, operating profits of the banking sector rose by about 15 per cent in 1983.

This followed a year of very sharp increase. In 1982, profits leapt from LuxFr 36bn to LuxFr 57bn as banks began to enjoy higher interest margins, as well as a rapidly increasing rate of return on fixed rate lending as interest rates generally fell.

### Luxembourg

PETER MONTAGNON

the depreciation of the Luxembourg currency against a soaring dollar. Measured in dollar

terms the increase in banking business was very small indeed. How have banks managed to boost their profits without taking on large amounts of new business?

One answer lies in Luxembourg's exceptionally generous policy towards provisions for bad and doubtful debts. Many banks find that they can apply their entire operating earnings to such provisions.

At one and the same time, this reduces their immediate tax burden and provides the banks with cost-free funds to finance their loan portfolio. It means a profit bonus so long as the provisions do not have to be unwound.

Luxembourg's authorities consider that such an approach is perfectly reasonable. Officials argue that a provision will

either have been necessary to cover a debt that actually turns sour—in which case making the provision in the first place was perfectly sound banking practice. Or the debt will be repaid. In that case, the provision must be unwound and tax paid on the earnings from which it was made. That way, the tax authorities are still guaranteed their slice of the cake in the end.

But the diversion of profits to provisions has now become such widespread practice in Luxembourg that many banks are now clearly over-cautious against bad and doubtful debts.

In other words, some of the large profits now being made but not declared by banks in the Grand Duchy could easily be eaten up in future years by deferred taxation.

It is because of this that banks are far from inclined to sit on their laurels, and are still casting around carefully for ways of securing their long-term business future.

This is where the stagnation of overall business volume emerges as a rather worrying point. Figures for the first few months of this year have not been published but unofficial estimates suggest that there has been little further growth in total balance sheet footings.

The figures seem to confirm the widely held view in Luxembourg that as a centre it has reached more or less its maximum capacity as a wholesale banking and money market centre.

#### Premier centre

Luxembourg started out as an offshore banking centre for German banks, which still make up the largest single national contingent of banks with about 30 institutions represented.

It is also the premier centre for Euro-Denmark business with over 40 per cent of lending denominated in German currency. From that it has developed as an international banking centre whose main purpose has been the financing of European corporations.

Luxembourg banks have never been deeply involved in sovereign lending to developing countries. Lending to Latin America accounted for just under 10 per cent of their total assets at the end of last year.

Now, however, banks in Luxembourg are coming under increasing pressure to develop retail banking services, particularly for wealth private clients.

The authorities have done much to accommodate this trend. Gold trading in Luxembourg is free of value added tax; bank secrecy rules have been tightened; holding company law has been changed to allow the formation of investment funds; and Luxembourg has also altered its law to allow banks to carry fiduciary deposits from large customers on an off-balance-sheet basis.

Few bankers actually expect that investment banking will ever outweigh wholesale banking in terms of business volume and profits, but in a modest way Luxembourg is now firmly set on the path of becoming a mini-Switzerland with the provision of services such as portfolio management.

Every step in this direction is a positive one for Luxembourg itself. It ties the banks and their customers to the place and Luxembourg, with its ailing steel industry has grown to depend on the banks. They provide 15 per cent of its total tax revenue and employ 5 per cent of its workforce.

Even so, the island is going through a period of budgetary stringency, and the temptation to ease admission rules or raise taxes has been growing.

## Jersey thrives on foreign currency

IN A turbulent business where reputations are hard-earned and easily lost, the Channel Islands' decade-old effort to establish themselves as major offshore banking centres seems to be paying off.

The deposits and profits of banks able to set up shop there—especially in Jersey which keeps the tightest clamp on immigration—are booming and the tiny local economies are benefiting handsomely from employment and tax revenues.

Last year deposits in Jersey—where the bulk of the business lies—rose 27 per cent to £17.5bn (they were barely £1bn two years ago). Virtually all this growth is due to foreign currency business, an indication of its mounting international stature.

Guernsey, which came into the offshore finance business a little later, has deposits about a quarter of this size.

Jersey's 46 banks—which include most of the big names from Europe and the U.S. plus a smattering from the Far East—made profits totalling £56m up from £45m in 1982 and £38m the year before that.

Guernsey bank profits are about half as big. For both islands finance now rises with tourism as the major economic activity. Jersey has also made it clear that bank profits tax, which accounts for nearly a fifth of total tax revenues, will be one of the major sources of revenue growth in the next few years, underlining its dependence on offshore banking.

None of these figures, incidentally, include the local branch operations of the big UK clearing banks, which are substantial in themselves.

### Channel Islands

DAVID HASCELLES

In one sense, the Channel Islands have benefited from the misfortunes of others: political uncertainty in Hong Kong, scandals in the Isle of Man, the faky reputations of some of the more exotic offshore banking centres—all have driven money into safer havens. Their proximity has also helped even though the real decision-makers in offshore banking centres seldom actually work there.

But the islands have added an appeal of their own: political stability, low taxation, being choosy about who they allow in. Only banks of international standing are considered; those offering new types of services or broadening the geographical representation are specially favoured. Jersey would like, for instance, to have more applicants from the Pacific Rim and the Middle East.

The islands have also made a big effort to clarify and update commercial law, covering matters like securities, investment and trust business, much of which was blurred together with UK law.

Through the islands regulate their own banking industry, they draw heavily on the Bank of England, and belong to the grouping of offshore bank supervisors created by the Basle Committee which is trying to plug gaps in international bank supervision.

Apart from taking in deposits, the islands major banking business consists of booking international loans and investment management. Most of the City of London's merchant and clearing banks have finance and trust offices in either St. Helier in Jersey or St. Peter Port in Guernsey.

The offshore fund management business has grown particularly fast, thanks in part to the boom in world stock markets in the past couple of years. One flourishing sector was the popular currency roll-up funds which accumulated some £2bn in 1983.

The Thatcher Government's decision to close the tax loop-hole that made them possible was a blow. Restaurants' Old Court International Reserves, the biggest fund, shrank from over \$1bn to about \$800m though it has come back a bit since. But if the islands suffer from changes in UK tax law, they can also benefit. The Chancellor's decision to make UK banks pay interest to depositors of UK-issued bonds are now attempting to put pressure on the second element of offshore

## Business picks up after IBF blow

AFTER high growth in the late 1970s, culminating in record leaps during 1981, the four main Caribbean offshore centres slowed down dramatically in 1982. In the case of the largest, the Bahamas, business went into sharp reverse.

For 1983 the Bahamas and the Cayman Islands show slight growth, while Panama, which disputes second place with the Caymans, fell back somewhat. Figures are not yet available for the 1983 performance of another main centre, the Netherlands Antilles.

1982 was of course, the year of the Mexican liquidity emergency, marking the beginning of the Latin American debt crisis. It was also the first year of operation for the international banking facilities (IBFs), whereby "offshore" books can be run from New York and other U.S. centres.

At their inception in December 1981, the IBFs were seen by some as sounding the Caribbean centres' death-knell. This prophecy, based on poor understanding of both the IBFs and the offshore centres, has turned out to have been false, as Caribbean-based bankers are quick to point out.

The IBFs certainly took away some business, and prevented other new business coming. But it is impossible to calculate exactly how much. "Because it was a U.S. initiative some U.S. banks did their bit to support it," says a European banker based in the Bahamas. "But last year a lot of that business came back again."

Offshore bankers highlight the disadvantages of IBFs. Not only are they restricted to business with each other and non-U.S. residents. There are also minimums of 48 hours and \$100,000 on customer accounts.

From the point of view of non-U.S. banks there are other drawbacks too. Although exempt from federal and New York City taxes, IBFs based there are not free of New York state tax.

Most important of all, they are still subject to U.S. laws, which make it impossible to offer the same degree of confidentiality as can be obtained in a jurisdiction where the law actually forbids disclosure to outside authorities of the details of an account.

But banks in the centres are not merely reacting to events. They are confident that they have more to offer both U.S. residents and non-residents than would be suggested by the questions raised by either the IBFs (that they are merely tax havens) or the drug cases (that they are places with top secrecy and no questions asked).

This raises the question whether the U.S. authorities are still subject to the centres' tax-exempt status for non-U.S. residents with the IBFs (and for U.S. residents with measures like the planned lifting of withholding tax on U.S.-issued bonds) are now attempting to put pressure on the second element of offshore

### FOREIGN ASSETS OF DEPOSIT BANKS IN THE MAJOR CARIBBEAN OFFSHORE CENTRES (\$bn)

	1980	1981	1982	1983
Bahamas	125.47	150.29	132.33	134.39
Caymans*	33.01	42.08	46.65	49.03
Panama	34.21	41.10	43.48	37.50
Neth. Antilles	7.39	10.72	11.68	n.a.

\* U.S. banks' branches only.

Sources: IMF, Panama Bankers Association

## Trend from lending to financial services

### Bahrain

PETER MONTAGNON

GROWTH IS no longer a foregone conclusion for Bahrain's 75 offshore banking units as the regional economic downturn and the more cautious attitude in international banking takes its toll on this once thriving offshore financial centre.

At the end of last year total assets of the offshore banks stood at \$62.7bn, a record level which marked a good recovery from the low point of \$55.6bn in April 1983.

But in January they fell back again to only \$59bn as end-year window dressing was unwound. That figure was only \$1.1bn higher than that of January 1983, a far cry from the exponential growth rates of the past.

While few bankers in Bahrain expect their offshore centre to weather away, most agree that it faces a new challenge of adapting to an era in which profits depend more on the exploitation of wholesale lending opportunities, but rather on providing financial services.

This means an end to the days in which a bank could expect to prosper with just a limited amount of paid in capital, a few staff, and a reliance on which to receive offers of loan business to fill out its balance sheet.

Several factors have combined to produce this new situation. First, and most important for Bahrain, lending opportunities for banks, particularly in centres where there is no established lender of last resort.

Bahrain has suffered in this respect because many banks from outside the region feel the political and financial risk they are running by placing

## Communications revolution

## WORLD BANKING 19

## No bank can afford to lag behind

RANKERS TODAY must feel like survivors of an earthquake faced suddenly by a tidal wave, the "tsunami" which follows a seismic disturbance.

They have only just come to terms with the fact that banking as they know it is changing irrevocably and that much of that change is being driven by advanced technology.

Now they have to face the fact that the technology itself is changing at a remarkable speed, creating new business opportunities to those banks able to keep pace but threatening to relegate those that lag behind to the finance industry's second division.

Their response, to be frank, has been ragged. Some banks—Citibank is the prime example, boasting aggressively of the \$500m it has invested in advanced electronic technology over the past three years—positively glory in the new possibilities.

Others are more cautious and less assertive, but all are mulling over their strategies, driven by the fear that if they are not to the fore with a novel electronic service others will steal the advantage.

A good example of the speed at which technology is driving banking practices is afforded by electronic corporate cash management.

Two years ago this was the hottest topic in electronic banking, offered by a handful of the bigger U.S. banks—Chemilink from Chemical Bank, Infocash from Chase Manhattan, Citi-banking from Citibank, Mars from Morgan Guaranty.

None of the British clearers had an electronic product on offer at the time, yet within 12 months each was firmly in the market. Admittedly, each was

## Changes in technology

ALAN CANE

using a proprietary product tailored to its needs.

Barclays Bank, for example, offers its own version of Chemical Bank's Banklink system which is run over the largest commercial timesharing network in the world, Geico's Net III. Now it has over 100 customers in 11 countries.

Electronic corporate cash management is just one variation on the common theme for banks and other financial services organisations. It entails exploitation of the "electronic umbilicus" between the bank and the customer, a development made possible only by the evolution of a new generation of computing hardware and software.

The banks were among the first commercial organisations to make use of computers, and earliest systems were heavily oriented towards batch processing. There was no real alternative, for the computers of the day were simply not up to holding the information on the customer's files in a variety of ways, enabling each customer to carry out modelling and analysis on his data.

So, within two years, the emphasis has changed from mostly bespoke, built by the

bank's own computer specialists with the help of software houses and running on expensive main frame computers, it was at this stage that IBM planted its flag so firmly on banking territory.

With the emergence of mini-computers, smaller, cheaper but with great processing power, it became possible for individual bank branches to have their own computers for accounting, foreign exchange dealing and the like. Software houses, especially in America, made their reputations by providing the software for these computers. BIS's Midas, Hoskyns' Kapiti and Arbatis ABS were the leaders in what was still basically a batch-processing oriented market.

The emergence of the micro-computer, or, more precisely, the professional personal computer and the development of sophisticated transaction processing hardware and software changed all that.

## Personal computers

Now, as one banker said recently: "Our major problem in technology is to understand how to deal with the personal computer."

The pattern that is emerging is this: customers, whether corporate or private, can have access to their files, held on the banks' computers, through a video terminal.

If the video terminal is also a personal computer—that is, it has "intelligence"—or data processing power—it can be used to handle the information on the customer's files in a variety of ways, enabling each customer to carry out modelling and analysis on his data.

Citibank offers on its PC a service called "Autoreport," which uses the intelligence built into the personal computer. When a key is pressed, it will ring automatically each of the branches in which a corporate treasurer may have an account, collect the details, collate the reports and print them out.

The theory is that most corporate treasurers look at the same reports daily and that in practice this can be carried out automatically. It is all a far cry from the balance reporting service printing out on a teletype terminal, but it should not be thought that treasury management is as hot a topic with customers as with the banks.

Most of the enthusiastic users of treasury management services are the larger corporations and the bank managers, all heavily involved in inter-

national foreign exchange dealing. In the UK, BP and Esso are widely regarded as among the best users of electronic treasury management.

For the smaller companies the advantages are less obvious. Earlier this year Mr Alan Vesper, assistant treasurer of Chloride Group (turnover \$378m in 1983) complained that the banks paid little heed to the needs of the smaller company and his views found a sympathetic echo in other

parts of the Treasury system. Lotus 1-2-3 is now one of the most successful U.S. software packages, combining in a single product spreadsheet, file management and graphics capability. It is said that over 70 per cent of IBM PCs in the U.S. have been acquired simply to run this program.

However, these systems are still in the future. Almost all the treasury management systems on offer at present have only software written by their suppliers. One of the most advanced treasury management systems—Bank of America's International Treasurer, for example—monitors a company's international treasury position in terms of foreign exchange exposure, interest exposure and liquidity positions.

It allows the treasurer to evaluate his own performance in covering his foreign exchange positions and in borrowing and depositing funds in the market. It automatically revalues contracts and displays foreign exchange and interest gains and losses.

Citibank offers on its PC a service called "Autoreport," which uses the intelligence built into the personal computer. When a key is pressed, it will ring automatically each of the branches in which a corporate treasurer may have an account, collect the details, collate the reports and print them out.

In other words, all the data being processed was stored at the point where the current was switched on again, the system took up from the point of failure without a hitch.

For the banks, used to keeping a second mainframe computer on "warm standby" in case of emergency, it was a powerful solution to the problem of staying on the air at all times, and they bought the Tandem "NonStop 10" in hundreds.

It became the first choice for systems integrators developing banking software. An example is Applied Communications (ACI), developers of a package called Base 24 which is the software needed to run a network of on-line automated teller machines.

In France experiments are being made with conventional EFT/POS where a plastic card bearing a magnetic stripe is used in conjunction with a point-of-sale terminal connected through a switched network to the customer's bank, alongside the "clever" card, a French invention which has a potential in many areas apart from cash-



Advanced communications technology speeds up today's foreign exchange operations; above, a section of the dealing room of Merrill-Lynch

## Bahrain offshore units CONTINUED FROM PREVIOUS PAGE

deposits there has been enhanced by the Iran-Iraq war, and the collapse of Kuwait's unofficial stock market.

A telling way in which this has affected the ability of offshore banks in Bahrain to attract deposits lies in the maturity structure of their liabilities. Almost all the growth in liabilities last year was concentrated at the very short end of the maturity spectrum. Last year, liabilities maturing in periods up to and including one month rose by \$5bn to \$33.9bn; longer term liabilities actually fell by \$1.3bn to \$23.5bn.

This is in marked contrast to a situation which is improving slowly in 1984, according to officials at the Bahrain Monetary Institution.

Faced with the stagnation of traditional banking business, offshore units in Bahrain are, however, increasingly turning their attention towards investment banking. United Gulf Bank, for example, is developing portfolio management business. Arab Banking Corporation is becoming increasingly involved in mergers and acquisition business worldwide. Arabian Investment Banking Corporation aims to seek out investment opportunities for wealthy Arabs.

## Is your bank between you and a hole in one?

**F**ORGIVE us for stating the obvious. But a bank is really only as good as the services it offers its clients.

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We were, for example, the first bank in Kuwait to establish a direct link to the Reuters money dealing system in London (now we're among

the world's top ten users).

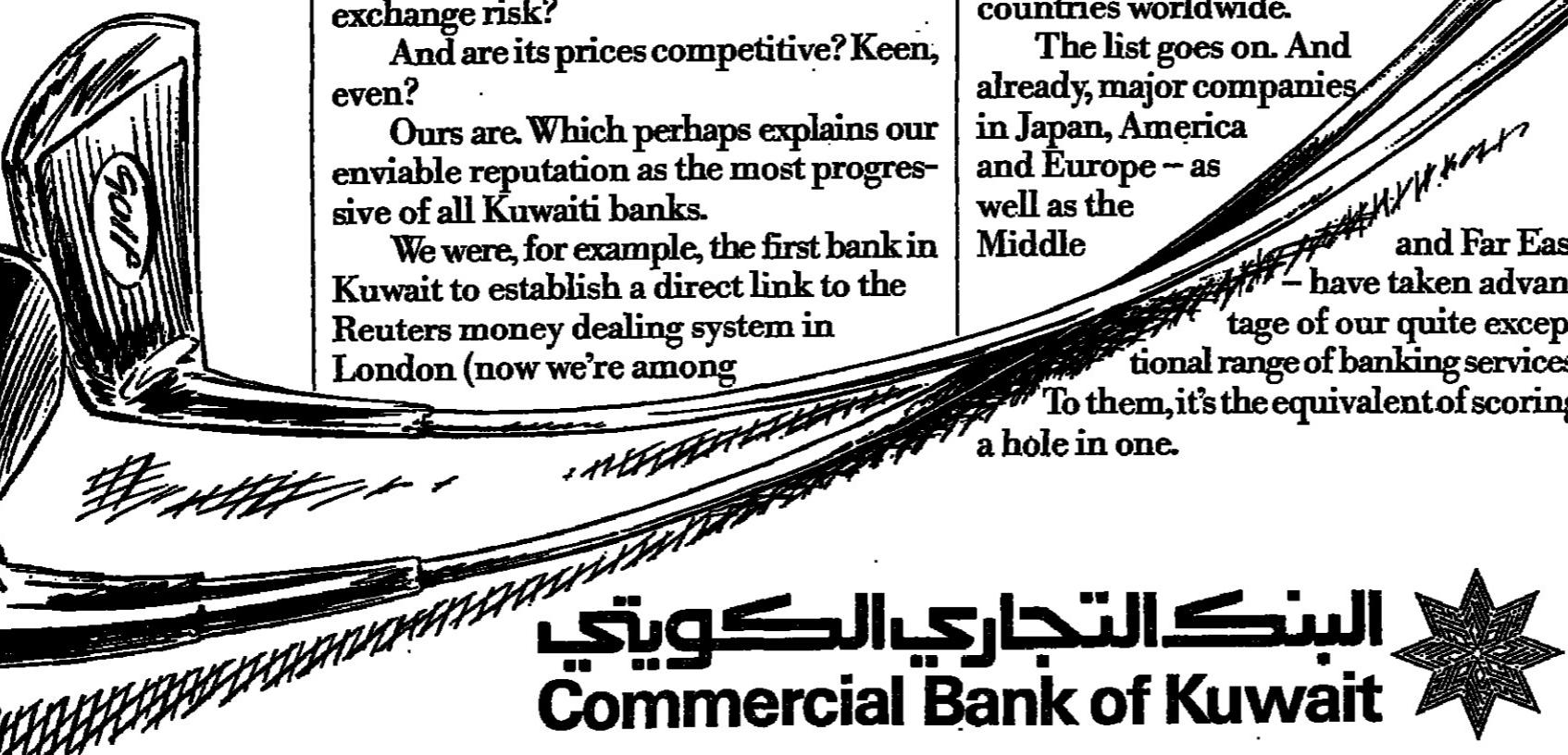
Similarly, we were the first to introduce an automated system which turns round letters of credit in 24 hours. First to link all our branches by computer. First to establish a foreign exchange dealing room.

First to offer our clients strong, reliable contacts in 89 countries worldwide.

The list goes on. And already, major companies in Japan, America and Europe—as well as the Middle

and Far East—have taken advantage of our quite exceptional range of banking services.

To them, it's the equivalent of scoring a hole in one.



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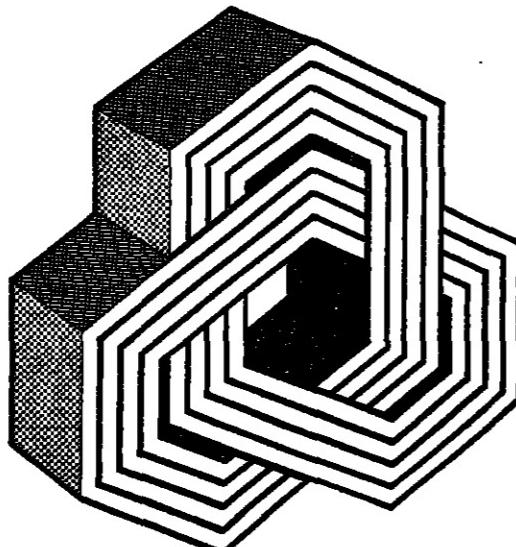
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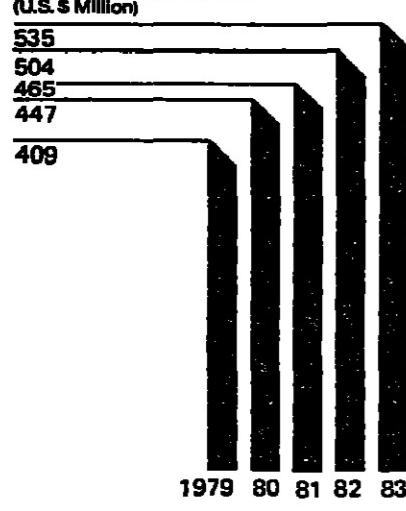


### APICORP 1983 RESULTS

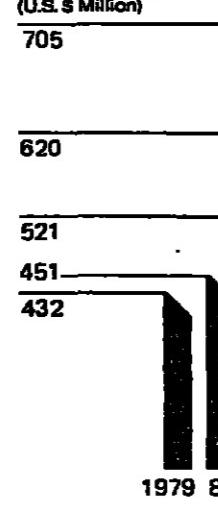
#### HIGHLIGHTS

Authorised Capital	US \$1,200.0 million
Shareholders' Funds	\$ 535.3 m
Total assets	\$ 705.3 m
Loans	\$ 326.2 m
Equity Participations	\$ 46.1 m
Treasury Investments	\$ 279.9 m
Deposits from Banks	\$ 144.3 m
Net Profit	\$ 51.6 m

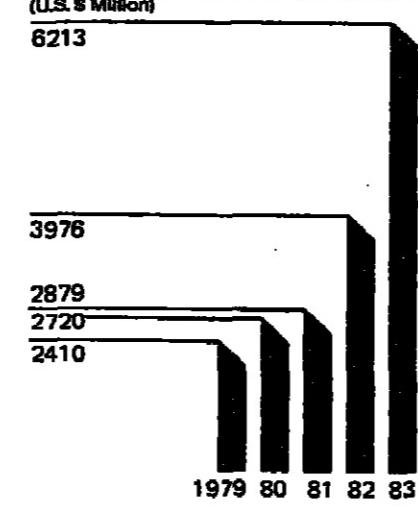
#### SHAREHOLDERS' FUNDS (U.S. \$ Million)



#### TOTAL ASSETS (U.S. \$ Million)



#### LOANS (LED AND MANAGED) (Cumulative) (U.S. \$ Million)



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## WORLD BANKING 20

Last year brought record profits for some sections of the Nordic banking world. FT correspondents analyse the factors behind these results on this and the following page

## Sector more cautious now

THE FURTHER fall in Swedish Central Bank interest rates expected at the beginning of the year has not materialised and the banks are becoming more wary about their prospects for 1984.

Last year the profits came rolling in unprecedented fashion after several lean years, thanks chiefly to the more benign interest rate policy pursued by the Riksbank, the Swedish Central Bank.

The winds of deregulation have been blowing through Swedish financial markets—the banks now enjoy greater freedom in fixing lending interest rates, and the Riksbank has abandoned its long-lived liquidity requirements for the banks—but Swedish bankers still often claim that they are more strictly controlled than any other sector of the Swedish economy.

Interest margins are by far the most definitive factor behind growth in the banks' profitability but the steady fall in interest rates enjoyed by the banks last year has come to a halt during 1984.

Market interest rates did continue to fall during the first part of 1984, but the influence of events in 1983 has been felt clearly in Swedish financial markets too with the effect that rates have been rising in recent weeks in Sweden.

Leading Swedish banks are no longer so optimistic that deregulation the Riksbank last year will find room to lower its official rates—on the contrary, some are forecasting an increase towards the end of the year—and correspondingly hopeful for building further on last year's profits bonanza have been dampened.

Last year was a record for the Swedish banks. The commercial banks achieved a 55 per cent rise in operating profits compared with a meagre increase of 8 per cent in 1982.

Interest earnings, which accounted for 69 per cent of total operating revenues in 1983 compared with 65 per cent in 1982, rose by 37 per cent according to a study made by the Swedish Banking Federation.

For the first time in several years the banks managed to halt the negative trend in their equity assets ratios and capital ratios. The profitability of the Skandinaviska Enskilda Banken group (SE Banken), the largest banking group in Scandinavia, jumped for example by 6.1 per cent points to 23 per cent (the return on equity and reserves), its highest ever.

Fee income, too, showed a healthy rise in 1983 reflecting in part the surge in the Swedish stock market. During the period 1981-83 the number of companies listed on the Stockholm Stock Exchange increased from 103 to 150, while from 1980 to 1983 the volume of trading showed a tenfold rise from SKr 7.6bn to SKr 75.8bn.

The interest from foreign investors in the Swedish stock

#### Sweden

KEVIN DONE  
In Stockholm

reported by SE Banken's main rivals.

Swedens Handelsbanken, the second largest Swedish banking group, emerged as the country's most profitable bank with the best return on group equity at 23.3 per cent compared with 18.5 per cent in 1982. SE Banken did manage to close

SKr 1.9bn.

Among other moves towards deregulation the Riksbank last year decided that it would no longer formally regulate interest rates on lending. In practice, this does not mean too much, however, as the Central Bank still only allows insignificant and temporary average interest rates.

The Central Bank still regulates, too, the volume of the banks' Swedish krona lending and here the guidelines mean that the banking sector is again operating this year under strict controls.

The squeeze has been tightened as part of the authorities' fight against inflation and the volume of Swedish krona lending will only be allowed to rise by 4 per cent this year above the 1983 level.

Fee income, too, showed a healthy rise in 1983 reflecting in part the surge in the Swedish stock market. During the period 1981-83 the number of companies listed on the Stockholm Stock Exchange increased from 103 to 150, while from 1980 to 1983 the volume of trading showed a tenfold rise from SKr 7.6bn to SKr 75.8bn.

The interest from foreign investors in the Swedish stock

#### TOP THREE SWEDISH BANKS (SKr bn)

	Assets 1983	Operating profit 1983	Profitability† 1983	1982
SE Banken	162.8	2.3	1.4	2.3
Handelsbanken	141.4	1.9	1.4	2.3
PKBanken	141.4	1.9	1.4	2.3

† Return on equity and reserves after taxes.

market made it possible to sell SKr 3.7bn worth of Swedish share issues in international markets last year.

The state's stake in PKBanken, the third largest of the "big three" Swedish banks is being reduced to around 85 per cent.

PKBanken management believes the share issue will finally place it on a more equal competitive footing with its big domestic rivals and will allow it to take part more easily in the restructuring now under way in the Swedish financial sector.

Sweden is fast becoming the last country in Western Europe to open its borders to foreign banking operations, but here too the pressure for change appears irresistible.

A Government committee is studying the question as part of overall investigation of the structure of the credit market and a preliminary report is expected as early as this autumn.

Mr. Kjell-Olof Feldt, the Swedish Finance Minister, said recently in Parliament that the establishment of foreign banks would be a "valuable addition" to the Swedish credit market. The earliest that legislation could be presented to parliament would be spring, 1985.

## Competition intensifies

THE DANISH banks made huge profits last year. The net profits of the big three commercial banks, Danske Bank, Copenhagen Bank and Privatbanken were in each case over 2 per cent of the balance sheet total and these results were not exceptional.

The banks' earnings were derived primarily from gains on share and bond portfolio values, of which about 80 per cent are in the form of unrealised gains.

Under Danish accounting practice, however, both the unrealised and the realised gains are entered into the profit and loss account as the whole of the difference between the market value of the portfolios on the final days of the accounting years.

The total profit of the commercial banks were about DKr 145bn, made up of a profit of DKr 15bn on bond portfolios and a loss of DKr 18bn on operating account. The enormous earnings on bonds gave many of the banks a formidable return on equity capital, with Jyske Bank, the fast-growing Jutland-based concern which now ranks as the country's sixth largest commercial bank, reporting a return of 97.7 per cent.

Last year's results have created an intriguing situation in Danish banking. For one thing, last year's profits were to a large extent profits foregone in succeeding years. If bond prices had not soared last year but remained stable the earnings on the bond portfolios would have come in gradually as the bonds approached maturity.

This emphasises the need for the banks to begin to earn money on operating account. They will gain some relief this year from a decline in the very large loss provisions they had to make over the past three or four years. With the economy picking up, especially in the corporate sector, provisions should be significantly lower.

This is no problem for the banks with short maturity portfolios, and the biggest banks say they will be able to pay this year's heavy taxes out of current income; but not all the banks will be able to meet all the tax demand from current income.

Banks having portfolios with long maturities, one of which is Jyske Bank, may have to sell bonds to raise cash for taxes. In early May, soon after an economic policy compromise in the Folketing (Parliament) had pushed bond prices up,

#### Denmark

HILARY BARNES  
in Copenhagen

there was some substantial selling of bonds by banks, probably, at least in part, with tax demands in mind, although the taxes do not actually fall due until November.

This year the banks cannot expect to make another big killing such as they made in 1983, when average effective interest rates in the bond market plunged from almost 20 per cent at the end of 1982 to just under 3 per cent at the end of 1983. Share prices doubled as well.

If the banks are unlikely to bond prices at the end of this year are lower than at the end of 1983, which few observers expect, some banks would have to report a bottom line figure in red.

This emphasises the need for the banks to begin to earn money on operating account. They will gain some relief this year from a decline in the very large loss provisions they had to make over the past three or four years. With the economy picking up, especially in the corporate sector, provisions should be significantly lower.

But the competition for earnings is fierce, and it is widely expected that within the next year or so there will be some major mergers, both among the commercial banks and the savings banks. Moreover, the mergers may well involve some of the larger banks in both sectors.

These changes could cause an interesting reshuffle in the banking order at the top of the Danish banking world, but so far there have been no signs that any merger negotiations are actually under way.

## FINANCIAL TIMES

## WORLD BANKING

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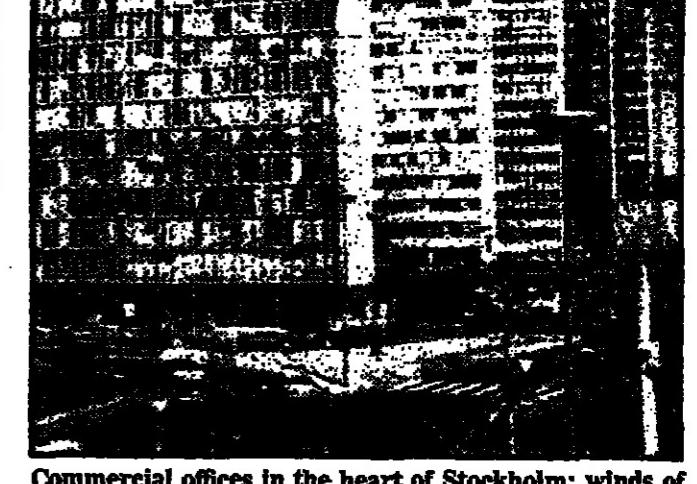
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## Nordic nations

## WORLD BANKING 21

## Moves to ease further interest levels

## Norway

RAY GESTER

in Oslo

interest—one-quarter of a percentage point down on the rate offered for the last such loan.

Moreover, the interest payable on Treasury Bills is being cut by one half of a percentage point. The aim is to hold money market rates within the 12.5 per cent to 18 per cent range, compared with 13-13.5 per cent previously.

The Ministry expects the banks to pass the resulting savings in interest costs on to their corporate customers in the form of lower charges on overdrafts and short-term advances and lower interest rates on medium, long and long-term loans for investment purposes.

Interest rates on housing loans, used largely to finance private consumption, will not have to be cut.

This month also brought a further liberalisation of credit policy along lines recommended by the bank of Norway. Regulation of lending by finance companies is to end and with it the curbs on bank guarantees of market loans. The 1984 lending ceiling for the commercial and saving banks are being raised by a total of Nkr 2bn to Nkr 17bn. Lending quotas for some of the state banks have also been increased. These changes were announced on May 11, when the Govern-

ment tabled its revised National Budget for the year.

There was, however, no reduction in the primary reserve requirement imposed on savings and commercial banks. This remains at 7 per cent, compared with only 4 per cent through much of last year. It has been twice increased this year, from 5 per cent to 5 per cent on January 1, and by a further two percentage points, to 7 per cent from March 1.

The second increase was a reaction to the Nkr 8.4bn expansion in bank lending which took place during the first quarter, though much of this was simply a reaction to the lifting, on January 1, of direct controls on bank lending.

Borrowers who would previously have sought finance on the unregulated market were again able to borrow from the banks. As the Bank of Norway has pointed out, there is no evidence that the first-quarter bank lending surge has created inflationary pressures in the economy.

If last year's better profit trend can be sustained, the banks will not be forced to float new share issues so often as during the past few years. These frequent capital increases have been necessary—in the absence of adequate profits—to maintain the required ratio between equity and total assets.



The Finnish Government offices in Helsinki: the economy is well into an upswing

Last year Norway's "Big Three" (Den Norske Creditbank, Christiania Bank and Bergen Bank) floated issues with a total par value of over Nkr 800m.

Competition among the banks has sharpened of late, stimulated by the loosening of controls in the banking sector. Regulations restricting the establishment of new branches have been liberalised. For instance, the banks are to be given greater freedom to fill gaps in their branch networks.

This is particularly important to the "Big Three," which unlike the smaller regional banks—competes with one another nationally.

The acquisition of new, strategically placed branches has been an important incentive in mergers and acquisitions involving the trio. One example is Christiania Bank's recent take-over of the northern-based Fiskernes Bank.

The more liberal climate has also begot a newcomer. In March the Government formally granted permission for the establishment of a new domestic commercial bank—Oslobanken. The first new Norwegian bank in 37 years, Oslobanken intends to specialise in wholesale banking, making higher charges than usual for retail services such as cheque-cashing. Its first share issue last month (for Nkr 60m) was almost seven times oversubscribed.

The horizon is the prospect of foreign competition. A Bill that will permit foreign banks to set up subsidiaries in Norway is expected to receive Storting (Parliamentary) approval before the summer recess, and the first of them could open for business early next year.

Initially, only a limited number are likely to be allowed. Some will possibly be joint ventures between foreigners and Norwegian banks.

VIRTUALLY EVERY billboard along the main streets of Helsinki, and most of the available space on the city trams and buses, are advertising of all things the new share issues of the big two commercial banks, Kansallis-Osake-Pankki (KOP) and Union Bank of Finland (UBF).

It is a sign of the times: Finnish banking is no longer the staid business it used to be. As if to emphasise this, the past year has also seen a number of changes in the Bank of Finland's regulations.

The Helsinki Stock Exchange, too, is experiencing a burst of vigorous activity, partly because of government legislation and partly because of an upsurge of foreign interest in acquiring stock in Finnish companies. Changes in the financial market have been in the offing for some time. Now they are coming thick and fast, and there will certainly be more as the year advances.

At the same time, the Finnish economy is well into an upswing after two years of recession, and this is likely to continue for a couple of years.

In addition, with its usual anti-inflationary policies during the rising phase of the cycle, the Bank of Finland has turned the money market screws and will tighten them further.

The process started in the latter half of 1983 and the banks complain that it affected their profit margins in the past fiscal year. Their annual

reports record "a satisfactory year in view of the circumstances." By contrast, the two preceding years were described as "good."

The combined results of all the commercial banks in 1983 showed a 16.5 per cent increase in net earnings to FM 302m

## Finland

LANCE KEYWORTH

in Helsinki

(about £37m). But interest earnings were down one per cent to FM 1.75bn and operating margins narrowed by 6.6 per cent to FM 971.7m.

The base (discount) interest rate has been maintained unchanged at 9.5 per cent since July 1983. Now that most of the new wage contracts have been signed and are not inflationary as was once feared, no increase is likely.

Indeed, the latest estimates are that the government's target of 6 per cent inflation this year (against 8.6 per cent in 1983) might be met, and industry is calling for a reduction in the base rate to help the heavily debt-ridden corporate sector.

But while demand is strong and growing stronger, this looks unlikely.

Under a voluntary cartel sys-

tem (which may well be dissolved in September this year), all bank deposit rates have been pegged to the base interest rate and lending rates have been strictly controlled by the central bank on the same basis. But an uncontrolled short-term money market has developed alongside the controlled market.

Another cartel was established which limited the rates on these funds to 10 per cent, but it collapsed in April when the central bank allowed the three foreign banks established in Finland unlimited access to its call money market where the rate was 17 per cent.

Now the call money rate has been reduced to 16.5 per cent and the "free" money market rate has risen to about the same level. This perhaps enables the central bank to keep a closer eye on the free market.

After the abolition in January of the old quota system of central bank financing and various other changes, the two sharp instruments of control retained by the Bank of Finland are the call money market, the sole source of central bank financing available to the banks, and the cash reserve deposit scheme.

The latter has been used increasingly of late. In April the cash reserve deposit requirement was raised to 5.6 per cent. Under the agreement between the Bank of Finland and the commercial banks, the maximum obligation is 8 per cent.

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**WORLD BANKING 22**

FOR SWISS bankers a period of uncertainty has just ended. Last weekend the electorate voted to reject the so-called Banking Motion of the Social Democrats and the trade union movement.

Conceived in the general outrage at the Chiasso scandal of 1977, when a good SwFr 2bn of clients' money was misappropriated by local branch managers, the referendum proposal aimed at countering what its backers saw as "systematic abuses" by or involving Swiss banks.

It was always unlikely that the motion would be accepted by the necessary double majority of popular and cantonal votes. Left-wing backing for a referendum usually does more harm than good in Switzerland, quite apart from which the average Swiss approves of the banks rather than otherwise.

Nevertheless, bankers will be relieved to know that the long period of suspense is over.

While the proposal categorically guaranteed the upholding of banking secrecy, it did a great deal to weaken this as a general principle.

Among the constitutional amendments embodied in the motion were those laying down that banks, finance companies and the like would "be obliged to give information to authorities and courts in fiscal and criminal cases" and that Switzerland should as a rule support foreign countries in their criminal investigations—specifically including those involving fiscal and currency offences.

At the same time, banks were called upon to improve their reporting procedures while measures were foreseen to limit the banks' influence on outside companies and to introduce a scheme to insure clients' deposits. All in all, it is understandable that the bankers were nervous at the mere possibility of the motion being approved.

Not the least of their fears has been what the Swiss Bankers' Association calls a "loss of confidence on the part of foreign customers and a

## Switzerland

JOHN WICKS  
in Zurich

consequent exodus of funds with negative results for the domestic Swiss economy."

In fact, the Chiasso affair and the Damocles sword of the Banking Motion have already brought out a number of moves to tighten up control over the banking system.

Within three months of the Chiasso disclosures, the Swiss National Bank had brought about an ostensibly "voluntary" agreement with the Bankers' Association to improve the identification of foreign finance and counter bank action to sidestep the flow of fugitive money from abroad; to date at least 18 banks have been fined—two of them sums of SwFr 500,000 each—for contravention of this agreement.

The Swiss Banking Commission has also been taking a much stronger tone as the official "watchdog" authority, having among other things called on over 30 banks to increase their provisions against sovereign risk.

The generally more critical line on bank control has also been reflected in the draft for the revised Banking Act. Among other things, this proposes deposit insurance as foreseen by the Banking Motion.

In a move to anticipate this, the Bankers' Association recently came up with its own insurance project, which is based on "fire-brigade" action by signature banks in case of the failure of one of their number—rather than on the unpopular idea of a standing insurance fund.

Swiss banking has also been subject to not a little pressure from abroad, particularly from the United States. As a direct result of repeated moves by the Securities and Exchange Commission, the Bankers' Association agreed in 1982 to a special Memorandum of Understanding by which U.S. clients signed a waiver empowering their identifiers to be disclosed in the case of liquidation.

Now this has become superfluous—but only because of the final introduction of insider-trading rules under Swiss law.

Apart from all this, the banking sector is doing very well for itself. Balance-sheet totals expanded by over 7 per cent during 1983—to little short of SwFr 500bn for 71 reporting banks—reflecting a real growth in business as well as the effect of a stronger dollar.

Initial indications are that assets have risen again in the first quarter of 1984 despite a slight drop in the dollar rate.

### Growth

More important than this is the fact that 1983 doubtless showed the highest bank profits in history.

Earnings of the Big Five—Union Bank of Switzerland, Swiss Bank Corporation, Credit Suisse, Swiss Volksbank and Bank Leu—rose by between 10 and 22 per cent, with similar profit growth for most other leading banks.

One of the most encouraging features of last year's profit-and-loss accounts was that almost all sectors of activity contributed to the overall rise in income.

The biggest gains were in net commission earnings, thanks largely to the strong market boom at home and abroad, and in net earnings from securities.

An increased business volume led to a rise in net interest earnings—in part substantial—for most banks despite narrower margins.

Only in the field of precious metal and foreign exchange trading do total profits seem to have fallen off.

Bankers generally dislike presenting too rosy a picture of their business, but almost every

one agrees that 1983 was an excellent year. This was reflected in the fact that ten of the 14 banks listed on the Zurich bourse have increased their dividends, something which is by no means usual.

The first few quarterly reports for January-March 1984 suggest that the favourable conditions are continuing.

Bank Vontobel, which has just published Switzerland's first-ever corporate profits forecast, already expects that listed banks will raise their earnings by 10 per cent again this year. The three biggest banks (UBS, SBC and Credit Suisse) have themselves said they expect another very good year.

### Good position

Swiss bankers will, however, still have to set aside large sums as provision against risks. The Banking Commission admits that Switzerland is in a good position in respect of sovereign risks in comparison with some other countries and believes that overall exposure declined in 1983; at the end of 1982, Swiss banks had a total exposure of SwFr 23bn in 60 "problem countries," some 60 per cent of this in Latin America.

Nevertheless, the Commission is watching credit limits closely and has, as already stated, acted to have coverage ratios increased.

## SWITZERLAND'S BIG FIVE BANKS

(Figures in SwFr m)

Bank	Balance-sheet total		Due from banks		Advances to customers		Due to banks		Customers' deposits		Net profits 1982	Net profits 1983	Net profit change (%)
	1982	1983	1982	1983	1982	1983	1982	1983	1982	1983			
Union Bank of Switzerland, Zurich	106,353	115,142	36,917	34,216	47,042	49,047	25,182	26,155	67,392	72,449	437.5	506.0	+13.6
Swiss Bank Corporation, Basle	96,816	105,156	31,783	27,504	39,562	44,212	22,102	23,123	65,294	71,249	269.5	249.0	+16.1
Credit Suisse Zurich	73,497	77,288	16,284	18,561	38,171	35,445	17,412	18,467	47,511	50,359	383.0	351.5	+16.0
Swiss Volksbank, Berne	19,737	20,446	2,478	2,498	14,026	14,988	1,943	1,617	16,151	17,414	50.9	52.0	+2.2
Bank Leu, Zurich	9,346	10,445	3,443	3,551	4,741	5,336	3,953	4,600	3,049	3,163	31.7	33.0	+4.3

## Competition cuts into profit margins

KONSOLIDIERUNG (Consolidation) is the watchword for Austrian financial institutions this year.

After an uneven year in 1983, when the banks recorded some strengthening of their foreign business but a lacklustre home performance due in part to slower overall economic growth, Austrian bankers are cautious about prospects for 1984.

For the first time in many years, the average volume growth for the banks fell to single figures in 1983 compared with growth rates of 12-15 per cent in earlier years. The downward trend should be confirmed this year.

Several factors are responsible. Slower growth was inevitable after the strong expansionary impetus provided by the changes introduced in the 1978 Banking Act, which allowed all banking institutions to turn themselves into universal banks on the West German or Swiss model. The formerly highly specialised banking community rushed into new areas of business. Many new branches were opened, starting a period of intense competition for domestic customers. More banks also ventured into foreign business for the first time.

That impetus has now dampened and in practice the various groups of commercial banks, savings banks and other specialised institutions serving farmers and small businesses still broadly retain their original market base and share.

But the strong competition cut into the Austrian banks' traditionally low profit margins.

In the foreseeable future

growth rates for the banks are likely to remain at about 6-8 per cent.

Austria's economic performance continues to compare favourably with that of many other industrialised countries. Inflation is still relatively low, currently running at around 5.3

per cent—up from 3.3 per cent in 1983—while the estimated economic growth rate this year has been revised upward from 1.5 per cent to 2.5 per cent as a result of strong exports.

Consumer demand is still high although some companies say they are witnessing the first signs of a slackening of demand.

The financial institutions are now waiting to see whether the success of many medium-sized companies last year will lead to a greater demand for credits or whether they will draw on their own resources for investment.

Last year a poor investment climate, with uncertainty about the new Government's economic policy, resulted in a low credit demand from industry. End-of-year figures for loans to industry fell 3 per cent. Total domestic lending remained below average and would have fallen much more but for a high demand for loans from public institutions.

Public-sector and Government borrowing grew by about 50 per cent in 1983. Although the banks are hoping for a slight improvement in demand for credits this year the uncertainty remains.

The major banks have continued their steady expansion of foreign business. Creditanstalt Bankverein retains its lead, with foreign business accounting for nearly 50 per cent of its balance sheet.

More worrying for the banks is the potential impact of a recently published court ruling which re-interpreted rules on

access to files giving tax inspectors greater access to information from businesses and banks.

This ruling has caused concern among financial institutions, which claim that it sets a precedent that could undermine the principle of banking secrecy.

Banking secrecy and anonymity are protected by Austrian civil and criminal law. Numbered accounts and anonymous accounts are allowed and widely used.

Disclosing information on an account is an offence and access by non-bank officials is strictly controlled and limited.

Discussions are now underway between the banks, lawyers and the Finance Ministry to find ways to cancel the ruling, which some bankers claim could discourage people from placing their money in Austria.

The bond market had a near record year in 1983 and provided one of the brighter spots on the domestic scene. The banks also had some success with the participation certificates introduced two years ago. The money raised by these cer-

tificates is invested in small industrial enterprises.

Individual investors are encouraged to subscribe by favourable tax concessions. More than \$ch 2bn of these have been sold, providing a welcome boost to bank income from fees.

Also on the positive side, Austrian banks were able to reduce further the share of operating costs in their balance sheets.

According to OTOE, the Austrian banks rank among the best—second only to Japanese banks—in keeping their operating costs low.

This can be explained by the keen domestic competition, which drives the banks constantly to improve their efficiency, the growth of foreign business, which is proportionately less costly, the high degree of electronic accounting and, paradoxically in view of the strong competition, the widespread co-operation between the banks in providing joint services such as the pooled cash dispensing system which operates throughout Austria.

The bond market had a near record year in 1983 and provided one of the brighter spots on the domestic scene. The banks also had some success with the participation certificates introduced two years ago. The money raised by these cer-

## GROWTH OF THE AUSTRIAN BANKS

(Millions of Schillings at the end of period)

	Total Assets	Assets	Liabilities	Foreign
1980	1,858,724	314,473	362,368	
1981	2,120,577	332,745	436,281	
1982	2,537,433	454,087	478,810	
March 1984	2,568,657	558,902	571,577	

## Despondent view of cost increases

### Greece

ANDRIANA IERODIACONOU  
in Athens

## Europe

## Marathon crisis may cost \$6bn to sort out

**SPANISH MOVES** to extradite Sr Jose Maria Ruiz-Mateos from West Germany, where he was detained on April 25—a year after state prosecutors in Madrid filed charges against him of currency and other offences—mark the last act of a marathon banking crisis.

Sr Ruiz-Mateos, founder and before the Socialist Government came in and expropriated him in February last year—chairman and chief shareholder of Rumasa, Spain's largest private-sector holding company, controlled 20 banks.

With the addition of this group, almost half the total of Spanish banks in existence in 1977 have run into serious difficulties—about 50. There is no longer even an exact count, since it has already happened that a bank has founded, been rescued and founded again with its rescuer.

The crisis reached its climax with three victims each outstripping in importance all that had gone before—Banca Catalana, Spain's last full-scale regional bank, which had to be salvaged in 1982, the prestige Banco Urquiza, the leading industrial bank, which had to be taken over with official aid, and Rumasa, seized in extremis by the government.

Altogether the crisis, the worst ever in Spain and one of the worst of any Western country in recent years, has hit about a fifth of the banking system. The final figure required to sort it out is estimated to be close to a 13-billion peseta sum—in the order of \$6bn or more.

The troubled banks have mostly been absorbed by more solid competitors, including five by foreign banks, the last being Rumasa's flagship Banco Atlantico, awarded to a consortium headed by Arab Banking Corporation.

The Deposit Guarantee Fund—the bank hospital supported by all the banks, according to their deposits, and by the Bank of Spain—now has no more banks on its hands except for the remainder of the Rumasa banking division, which it has been charged with administering, and a collection of assets left behind by the banks which have passed through.

Sr Jose Ramon Alvarez-Benitez, who has been Bank of Spain Governor throughout the crisis, reaches the end of his mandate this summer confident that no further disasters are imminent.

The effect of five turbulent years has been to accentuate the concentration of banking in Spain. The "Big Seven" now control a total of 50 banks, compared with 29 in 1978, and account for about 80 per cent of overall bank deposits.

### Fierce competition

However, competition remains fierce. Most of the banks have one or more subsidiaries which have been set back on their feet by the Deposit Guarantee Fund. Up to now the government rule—which does not apply to the Rumasa banks—has been to exempt these banks for several years from obligatory deposits and credit allocations, allowing them to invest these funds more profitably and thereby enabling them to offer highly competitive terms to investors.

This complicating factor contributes to the big banks' inability to operate an effective cartel.

Far from being afraid, as the Franco regime was, of further concentration between the major banks themselves, Socialist ministers would favour new mergers to give Spain a

### Spain

DAVID WHITE  
in Madrid

more forceful presence in international banking.

However, the personality mix on the Spanish banking scene limits the possibilities for new alliances. Banco Exterior, the number eight bank, is out on its own because it is majority state-controlled. The two smallest of the big seven, Banco de Santander and Banco Popular, are not considered to be in the marriage market.

The two Basque-origin banks, Vizcaya (which now has Catalonia under its wing) and Bilbao, are no more likely to play on the same side than the two Basque football teams Athletic de Bilbao and Real Sociedad. Banco Hispano-Americanico has enough on its hands following the takeover of Bankunión and Urquiza, now joined together as Banco Urquiza-Union, and the gloomy giants, Banco Central and Banesto are ancient rivals.

### Close collaboration

Nevertheless, the main banks do collaborate closely in their dealings with the government. The main issues recently have been proposals for ensuring the reprivatization, in Spanish hands, of the 17 other Rumasa banks currently in state ownership (which have more than 1,000 branches), and for taking up the public debt issue which the government plans to fill the huge gap in Rumasa's books. This is put at up to Pta 400bn.

While the string of bank collapses has come to a halt, and agreement has finally been reached on a complex financial restructuring of the country's biggest private industrial group, Explosives Rio Tinto, the load burdens now for the banking system. Rumasa's \$6bn plan for streamlining lame duck industries and above all the historically high public sector deficit, which business circles fear will be more than the 5.5 per cent of GNP projected by the government.

The combined compulsory deposit requirements and compulsory credit allocations imposed in commercial banks have been raised to a point where they cover half their total deposits, and the base on which they are calculated has been extended to take in new quasi-money instruments. These instruments have been part of the raison d'être of the more dynamic foreign banks which have come into Spain in the past four or five years.

Sr Miguel Boyer, the finance minister, has said he favours dismantling the compulsory quotas "in the future, when there is no crisis." But this presupposes success in bringing down the public sector's financing needs.

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Officials now considering requests from seven overseas banks.

## Doors open to foreign institutions

THE Socialist-Social Democrat coalition of Sr Mario Soares has finally done what other governments had put off.

In February legislation was enacted permitting new banks, foreign or domestic, to open in Portugal after nine years in which eight nationalised banks and three old-established foreigners have enjoyed a closed shop.

So far eight institutions have presented formal requests to be allowed to open up in Portugal. Seven are foreign—Chase Manhattan Bank, Citibank, Manufacturers Hanover Trust, Banque Nationale de Paris, Paribas, Societe Generale de Banque (Belgium) and the Bank of Credit and Commerce International.

This is more than the four or five foreign banks which the government deemed an acceptable number for the start of banking liberalisation. No one at the moment would care to guess who will be told yes and who will be held over for another occasion. The example of Spain, whose liberalisation attracted a spate of foreign banks, looms large in the minds of senior financial officials.

According to the new law, the Bank of Portugal has 120 days from the date of application to consider requests and report to the Prime Minister and Finance Minister—who will sign authorisations.

The seven Comecon countries improved their hard currency trade balances from \$8bn in 1982 to \$9.38bn in 1983

## Shrinking indebtedness to West

### Eastern Europe

DAVID BUCHAN

IT IS, by now, a commonplace that generally the Soviet Union and Eastern Europe appear better lending risks than they did one or two years ago.

This improvement is both relative to the huge pile of debt in Latin America and elsewhere in the world and absolute, in the sense that the Soviet Union and its six East European partners in Comecon have further reduced their indebtedness to the West.

Net hard currency debt of these seven countries fell a further \$6.6bn last year, to a level of \$64.5bn, according to the Vienna Institute for Comparative Economic Studies.

Half of this reduction is simply the book-keeping effect of dollar appreciation, making the non-dollar denominated liabilities of Comecon appear less in dollar terms.

But the other half of the improvement is real—the result of the seven Comecon countries improving their hard currency trade balances from \$8bn in 1982 to \$9.38bn in 1983 and a comparable improvement in current account surplus from \$4.5bn to \$6.7bn.

Selective lending to the region has now resumed, with the Soviet Union, Hungary, East Germany, Czechoslovakia all getting some new medium-term Western finance in the past year. The difference this time around is that the caution is more on the side of Eastern borrowers who had their fingers burnt in the 1981-82 credit crunch at the hands of Western lenders who would like to exploit the improvement in Eastern external finances.

This is particularly true of the Soviet Union and its two closest allies, Bulgaria and Czechoslovakia.

With the lowest debt ratios in the region, this conservative borrowing is in the happy position of being able to let modest repayments determine foreign borrowing, rather than the other way around.

Hungary and East Germany also want to keep a lid on their debt exposure to the West, but they both have relatively high levels of debt to service and have been able to borrow more to cover this—Hungary through drawing on International Monetary Fund and World Bank resources (which, in turn, has reopened its disbursed credit channels) and East Germany through the financial spin-off from its political relationship with West Germany.

This long-overdue meeting can be expected to produce a call for greater economic integration inside Comecon, couched as a political riposte to recent Western sanctions and current Western attempts to tighten controls on militarily-sensitive exports.

Bilateral trading arrangements inside Comecon would probably stem for a time at least the growth in East-West trade.

This, however, begs the question of whether better trading arrangements are possible without the creation of a proper multilateral currency in Comecon to supplant the "transferable rouble" (which despite its name is only a unit of account in bilateral barter deals and is not a transferable means of settlement).

In the present absence of a multilateral currency, the Western convertible currencies which Comecon has acquired through trading with or borrowing from the West have proved increasingly useful. Comecon countries happily accept hard currency as payment in their dealings with each other, and some countries do very well out of this.

The first applications began in March. Would-be foreign branch operators have been struggling to provide notarised authenticated translations of their directors' biographies, shareholder lists, authorisations, (if applicable) from the authorities of their countries of origin to open foreign branches and other required information. It will be July at least before any authorisations come through and probably several months later before the first new foreign bank in Lisbon opens its doors to customers.

Entwicklung Gesellschaft) and Britain's Investment for Industry among its partners.

Its first two years of operation allowed SPI—and other investment companies that followed suit, MDM (Morgan Deutsche Melle) and Eurofinanciera (Banque Nationale de Paris and the Banco de Fomento Nacional)—to fill notable gaps in Portuguese financing.

It has added more diversification. This month the Companhia de Investimentos e Servicos Financieros, where Lloyds and Sumitomo hold shares, makes its official debut.

The nationalised banks are hamstrung by tough credit ceilings, continued overmanning and slow mechanisation. Their future is under study and will be determined when the second stage of the Soares Government economic recovery programme comes into force later this year.

Officials hint at several mergers—a prospect that alarms stronger banks who dread absorbing weaker ones and thousands of workers. But denationalisation is not possible under present laws and mergers seem the only way of streamlining the system. There is an innate tension between younger or more energetic managers in the nationalised banks, who try to run operations like competitive bankers and a large doggedly-bureaucratized layer which resists the notion of modern, diversified banking.

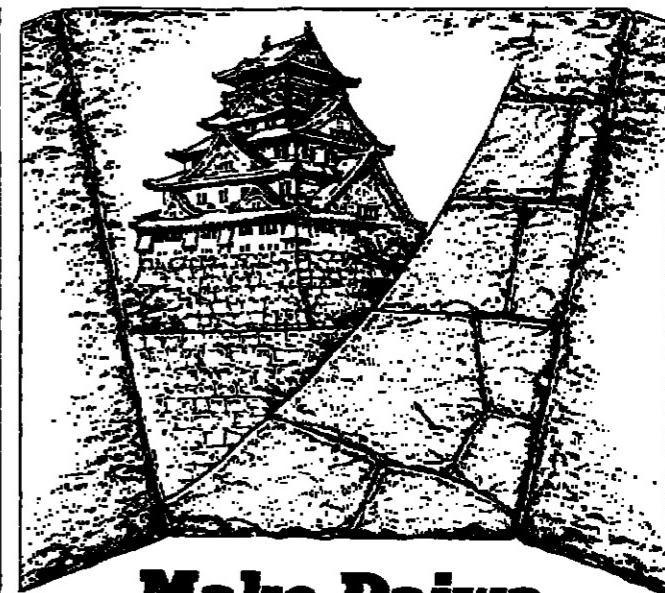
These companies' strong performance is an encouraging sign that given efficient and disciplined tools the Portuguese market can diversify and modernise. A newer entry on the scene, concentrating on trading in bonds and other paper,

### Portugal

DIANA SMITH  
in Lisbon

Demand for the services of investment and leasing companies, which have foreign shareholders, has been buoyant. Their performance has been dynamic too. The Portuguese have traditionally been slow in repayment and this has plagued leasing companies. Now customers are being educated into paying faster.

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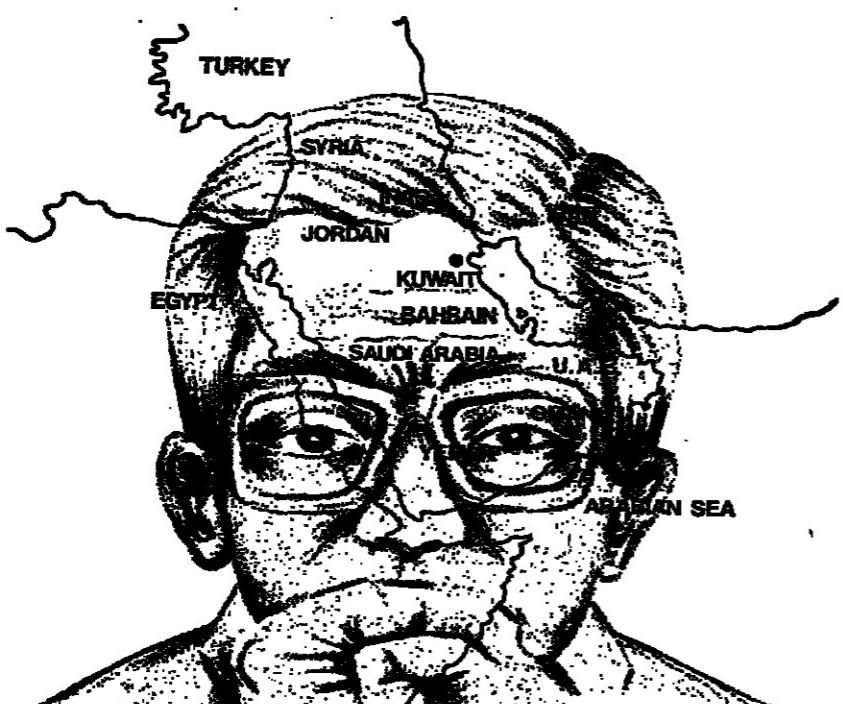
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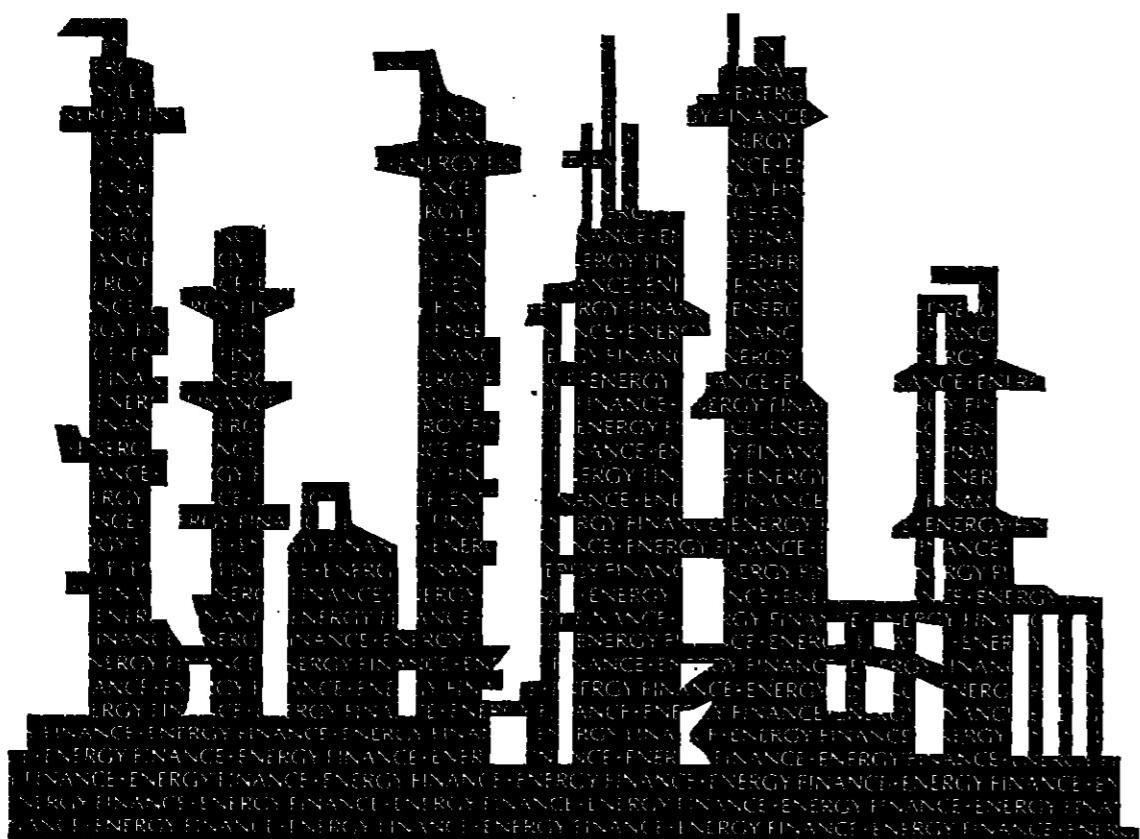
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## WORLD BANKING 24

## The Middle East

Internal banking arrangements in some of the leading Middle Eastern countries are undergoing rapid development towards advanced Western methods, nowhere more so than in Turkey, Saudi Arabia and Egypt. FT correspondents highlight the trend

## Burden of non-performing loans

### Turkey

DAVID SARCHARD  
in Istanbul

WHEN A senior Turkish Government official recently told a meeting of bankers in Istanbul that about 9 per cent of loans by commercial banks were non-performing loans, his words went almost unreported.

Turkish businessmen and financial journalists believe the real figure to be much higher. "Our bank has loans outstanding of about 25 to 30 per cent," says the owner of one Istanbul-based bank. But he is quick to add: "I wouldn't call them non-performing in the usual sense. Only about 5 per cent of our loans will never perform."

It seems to be a question of definition. But by Western standards there is no doubt because of the effects of three years of monetary policies along IMF-approved lines much of industry is heavily indebted to the banking system and unable even to keep up with its interest payments.

A few months ago bank managers were unwilling to discuss the problem openly. Today they will admit that it exists but suggest that understanding and patience may be sufficient to get the Turkish banking system off the rocks.

Since the beginning of 1983, five Turkish commercial banks

have had to close their doors. Two more are known to be in serious danger.

The rest of the banking world is struggling to avoid a similar fate. Turkish banking practices developed in a period when conditions were cosy for both borrowers and banks, with high profits coming from transaction charges combined with interest rates that lagged below inflation.

Banks vied with each other to win customers by building more and more branches. Their advertising in the campaign for customers for their expensive and inefficient services dominated the television screens every night.

Since 1980 the picture has changed drastically. Mr Turgut Ozal, the new Prime Minister, has imposed interest rate liberalisation on an unwilling banking community. Competitive interest rates for commercial lending and borrowing, long resisted, finally arrived in early May. There was a span of no less than 12 per cent between the rates offered.

The banks offering money on the cheapest terms—notably Interbank of Istanbul—were conspicuously the most profitable and efficient operators, while the most expensive terms were offered by banks whose profitability is doubtful.

Even so, the net cost to borrowers, when commissions and other charges are included, is still at least 55 per cent and probably often more than 60 per cent. Furthermore, though the banks all deny it, it is common knowledge in Turkey that

a borrower may often have to leave up to 20 per cent of his loan in the hands of the bank as "blockage" against default.

For depositors the conditions are better. Mr Ozal has pledged to keep real interest rates above inflation. Sight deposits attract 5 per cent interest, while one-month money earns 35 per cent and three months money 52 per cent. Six months money earns 48 per cent and one-year money 45 per cent. Interest rates for deposits are still set by the Central Bank.

At the Central Bank, Mr Yavuz Canevi, a key Ozal lieutenant, is presiding over major changes of the system in the hope that the IMF will forestall possible crashes. Last December the foreign exchange regime was liberalised.

### Central supervision

Turks cannot carry foreign currency and buy large amounts of it without restriction. Commercial banks now handle the majority of foreign exchange transactions and the role of the Central Bank is largely confined to supervision and policing.

Mr Canevi has ordered the improvement of the banks' reporting system so that changes can be monitored quickly. He is also trying to start an effective interbank lending system. "The Central Bank has to lead the way in this," he says.

These and other administrative changes may eventually improve matters. But so far no one has been able to propose any solution to the problem of insolvency.

the outstanding non-performing loans in the banks' portfolios.

Because of the umbilical links between many of the commercial banks, the fortunes of ailing industrial groups could jeopardise even efficient banks. Last year a banking reform law was passed which tightened up lending requirements and extended the responsibilities of bank directors. But it does not appear to be cutting the banks free from industrial groups, at least in the short run.

State involvement in banking is another problem. Turkish banks are led by two giants—the Ziraat Bankasi (agricultural bank) and the Turkiye Is Bankasi. Critics say the efficiency of both could be improved. But they—and the other state banks—account for 45 per cent of commercial deposits and have the attraction of unsinkability.

The insolencies of the past 18 months have further expanded the role of the state banks.

Mr Ozal is keen to cut this back. The activities of the Ziraat Bankasi which showed a clear tendency to become an industrial rather than an agricultural bank during the final months of the Ulus government, have been sharply clawed back since Mr Ozal took over.

Although steady improvements may have begun, no one is yet willing to suggest what will solve these or its other main problems. For the present the struggle to keep afloat takes priority.

## Vast amount of unbanked liquidity

AFTER YEARS of heady growth and unbelievably easy profits, Saudi Arabian banking is beginning to come of age and to feel the weight of responsibility which that entails. If they live up to official expectations, the Kingdom's 11 commercial banks will play a key role in the next phase of its economic development.

Already in the most recent fiscal year growth in assets and deposits—which only two years ago exceeded 20 per cent—has slowed to 3.8 per cent and 5.3 per cent respectively. Most banks' profits actually fell in 1983.

Apart from the obvious effect of the general slowdown in the Kingdom's economic growth, the main reason cited by the banks for this turnaround is the increasing cost of doing business.

For example, as banks compete to draw in the still huge amounts of unbanked liquidity in the economy, they are having to expand their branch networks at a breakneck pace. The total of bank branches is still growing at an annual rate of more than 20 per cent and it will not be long before it tops 600, against less than 200 in 1980.

At the same time, banks are having to spend more on technological improvements (Saudi-British Bank was the first to have a Kingdomwide computer link-up late last year and the others are not far behind) and on training staff and introducing new services. These include Saudi riyal travellers' cheques (introduced last year and off to a slow start), 24-hour cash dispensers and an increased use of personal cheques and credit cards.

Competition will, if anything, be sharpened by the imminent arrival on the scene of the Kingdom's largest money-changer, the Al Rajhi Company for Currency Exchange and Commerce, an Islamic bank.

As administrative outlays rise the cost of funds is also steadily growing. Increasingly sophisticated individual customers and recently more cash-conscious Saudi companies are no longer as happy as they were to leave their money sitting in easy-to-service, interest-free current accounts.

A major source of Saudi banks' easy profits—the ability to turn interest-free liabilities into assets in Bahrain or else-

where carrying a return of 10 per cent and more—is thus being gradually removed.

But the most important change under way for Saudi banks is undoubtedly their increasing involvement in the domestic economy. Hitherto this has been driven primarily by government spending, but if the authorities have their way, it will come to rely more and more on the private sector in the next few years.

According to estimates by the Finance Ministry, the banks' lending to private business increased by 18 per cent in the most recent year—a remarkable figure at a time of slow overall balance-sheet growth.

This again entails increased administrative spending as the banks refine their approaches to credit analysis, a relatively new and difficult science given the lack of reliable accounting methods in Saudi businesses.

Anticipated involvement by the banks in the Kingdom's future economic development does not stop at short- and medium-term lending. Since last February they have been taking part in a monetary experiment by SAMA involving the launch of the central bank's first financial instrument.

It also means greater exposure to risk to a point which worries some bankers associated with particularly hard-hitting sectors, such as construction.

Saudi banks are also being actively encouraged by the Saudi Arabian Monetary Agency (SAMA), the Kingdom's central bank, to take a leading role in the growing Saudi riyal syndicated loan market, which was dominated until recently by the offshore banking units in Bahrain.

Last year, as part of a policy to curb internationalisation of the rival SAMA decreed that foreign banks could not participate in riyal syndications without prior permission, a move which has greatly reduced the involvement of the OBSUs.

### SR 973m credit

The effect of this was already felt in two major riyal syndications a SR 686m loan for Saudi Basic Industries Corporation and a SR 973m credit for the national airline Saudia. It will no doubt continue as new business flows in over the next year or so from SABIC and Petrofina, the State oil marketing company.

As for long-term lending, Saudi banks have hitherto been kept out of the market by the heavy involvement of state lending agencies offering interest-free credit. The commercial banks simply could not compete. One bank, the Saudi Investment Banking Corporation, founded in the 1970s by Chase Manhattan among others, with the aim of specialising in medium and long-term lending, has to extend its charter to cover a more profitable range of activities.

But there is little doubt that as the Saudi state scales down its free gifts—as it has promised to do from next year—the banks will be called upon in this area too.

### Results of top three Saudi banks (in SRm)

Bank	Year	Net profit	Deposits	Reserves	Fixed assets	Total assets
National Commercial	1983	544	45,393	2,860	1,459	51,112
	1982	577	45,369	2,490	1,137	51,137
Riyad	1983	663	20,404	2,854	354	27,565
	1982	586	19,069	2,389	258	26,585
Saudi-American	1983	358	9,900	965	164	12,398
	1982	353	8,930	584	139	10,966

## Tougher foreign currency rules

### Egypt

CHARLES RICHARDS  
in Cairo

A NEW Central Bank law and revised currency regulations have been introduced in Egypt to increase supervision of banking operations so as to eradicate the foreign currency black market and combat corruption.

The Central Bank law, which came into effect in April, invests the Central Bank of Egypt, the regulatory authority, with powers to impose progressive sanctions on banks breaching CBE regulations such as the domestic credit ceilings imposed last year.

In the past, the CBE had only the ultimate sanction of withdrawing a bank's licence. It was never exercised.

The CBE may now also appoint officials to take over the running of a bank board. The need to stiffen bank management is prompted by evidence that the increase in the number of banks licensed to operate in

Egypt—now nearly 80—is not being matched in all cases by higher standards of banking.

Central Bank officials have already been appointed to run two banks in Egypt, the Jammal Trust Bank SAL, branch of a Beirut-registered bank and the Pyramids Bank, formerly Al Ahram Bank, a wholly Egyptian-owned bank.

Both are being investigated by the Socialist Prosecutor-General entrusted with corruption cases over alleged gross violations of banking regulations.

Specifically, the banks were involved last year with a money-changer, Sami Ali Hassan, later blacklisted, who lost an estimated \$37m borrowed from Pyramids Bank by speculating in French francs.

Pyramids Bank sought to cover \$10m of this by obtaining collateral in the form of post-dated cheques issued by the Jammal Trust Bank. Two other banks, the Faisali Islamic Bank, and the Egyptian Arab African Bank, also had post-dated cheques from Jammal Trust.

Jammal Trust has refused to honour the cheques, totalling \$22m, on the grounds they were forged. The remainder is for

incidents such as personal travel.

Officials say that because of the inelasticity of demand, three or four currency brokers can keep the black market dollar rate artificially high.

Since March 1, banks have been authorised to buy dollars at E£1.12, midway between the official rate of £1 for E£0.83 and the free market rate of £1 for E£1.23.

Private importers may in theory buy dollars at E£1.17, but private banks who have no access to Egyptian workers in other Arab countries have no source for financing. Three banks, Misr International, Misr Romanian and El Nil, have applied to open offices in the other Arab states to increase their competitiveness in trade financing.

Private importers say that since the Big Four private sector banks cannot meet their demands they will continue to go to the black market.

Critics say a more comprehensive approach merging the E£0.83 and E£1.12 rates was needed not only for imports but also for £1.43 investment companies' needs and £300m for free zone companies. The remainder is for

## The Middle East

## 'Going local': the only sure way to win a greater market share

## Bahrain

MARY FRINGS

ON MAY 1 a 10-year-old local commercial branch of Grindlays Bank plc became Grindlays Bahrain, a joint venture national bank in which 50 per cent of the shares are held by leading Bahraini citizens, trading companies and state pension funds. Grindlays retains a minority shareholding and manages the bank under a five-year technical assistance agreement. Its offshore operations are not affected.

"Going local" is the only sure way for a foreign bank to increase its share of Bahrain's highly competitive domestic market—and not only because wealthy and influential Bahraini shareholders will put business in its way. Bonds and guarantees for public sector projects are now arranged only through national banks; they also have a monopoly on local and Gulf company share issues, which have brought in fantastic windfall profits over the past few years.

## Privileged

If Chartered Bank and British Bank of the Middle East (BBME) still hold a privileged position among the Big Five, it is because long-standing relationships count for a good deal in the Arab world. Chartered opened in 1920 as the Eastern Bank, and was the only banking institution in Bahrain for nearly a quarter of a century. Although BBME did not come in until 1944, it was still 13 years ahead of the first indigenous bank.

But in 1973, when Grindlays was given a licence to open a bank in its own name, it had no competitors for local oil stakeholders in the restructured National Bank of Bahrain (NBB), it already had a dozen competitors. A third national bank (Al-Ahli) was to join NBB and Bank of Bahrain and Kuwait (BBK) before the end of the decade.

Last year Grindlays came halfway down the list of banks outside the Big Five, including the residual local branches of international banks which have now gone offshore. Between them, these 18 banks held only 18 per cent of domestic assets in 1983, down from 22 per cent of net profits.

The total assets of the 18 domestic banks amount to only 7 per cent of those held by offshore banking units (OBUs)—\$4.4bn against \$60bn. But although sharply increased commercial registration fees may cut into profit margins this year, domestic business is far more lucrative.

It is so lucrative, in fact, that the Bahrain Monetary Agency (BMA) has encouraged customers' awareness of interest rate markets by requiring publication of prime lending rates. The first published rates are mainly at 10 to 104 per cent level, although Bank Saderat Iran goes as high as 12 per cent. This compares with a six-month deposit rate ceiling of 7% per cent (or 8 per cent on CDs) over BD 30,000.

It remains to be seen whether this initiative will lead to recompromises from customers given a lower credit rating—and to what extent the lethargy factor will prevent prime borrowers from taking advantage of higher dollar-deposit rates, given the imminent exchange risk.

Bahrain has suffered less than its neighbours from the effects of the oil glut and

regional political risk. Private construction activity has remained at a high level, based on possibly exaggerated hopes of a business and tourist boom after the completion of the Saudi-Bahrain causeway at the end of 1985. Meanwhile, locally-owned Arab industrial projects have helped to boost NBB's guarantees and letters-of-credit business to BD 254m (\$875m)—equivalent to 42 per cent of its total domestic footings and more than the contributions of all its 17 competitors put together.

## Results

Against this background, domestic banking assets grew by a healthy 8.8 per cent in 1983, and the growth of local money was strong. In Cairo, which was BD42,000 in the red after provisions for bad and doubtful debts of BD183,000. This bank was one of the earliest candidates for localisation but the project was shelved when Egypt fell from Arab favour.

Iraq's Rafidain Bank and the two Iranian banks showed nil results (and thus no profit to repatriate) after transferring to provisions the surplus of operating income over costs. In the case of Bank Mehi Iran, these provisions amounted to BD1.94m (\$6.2m), exceeded only by the 57.7m set aside by BBK from its gross domestic profit of \$30.3m.

According to BMA statistics, 65 per cent of BBK's con-

solidated assets and 42 per cent of its profits relate to its OBU operation and its branch in Kuwait. NBB's Abu Dhabi branch and OBU appear to make a much smaller contribution, with 68 per cent of assets and 94 per cent of profits being passed to Bahrain. However, general manager Hassan Ali Juma explains that NBB does not treat its OBU as a separate financial unit and that in reality 30 per cent of profits were made offshore.

At home, the Big Five are gearing up for increased competition not only from Grindlays Bahrain but also from the newly-formed Bahraini Saudi Bank, which is due to open towards the end of the year. This BD 40m (\$106m) joint-venture has signed up Security Pacific International Bank as consultant and Chase banker Richard F. Stacks as first general manager. Mr Stacks recently completed four years at the head of Saudi Investment Banking Corporation (SIBC) in Riyadh.

All are stressing computerisation as the key to better customer service. BMA has also installed Automatic Teller Machines (ATMs) for 24-hour banking at its head office and five branches. BBK has established a separate office for foreign currency exchange, drafts and remittances, which challenges the Souq money-changers by staying open until 7 pm, while NBB has extended afternoon opening hours at its out-of-town branches.



Left: a section of the busy foreign exchange dealing room at the Gulf International Bank in Manama, Bahrain. Above: the headquarters of the National Bank of Bahrain, the most profitable of the island-state's "Big Five" domestic banks

Profitability of Bahrain's "Big Five" domestic banks, 1983  
(BD 1=\$2.65)

Bank	Assets excl. contra	Profit after provisions	Net interest income	Other income	Operating costs	Net profit
	BD m	BD m	%	%	%	%
National Bank of Bahrain*	254.39	12.07	4.51	1.19	1.75	1.94
Bank of Bahrain & Kuwait*	380.75	8.53	5.22	0.49	1.61	2.99
British Bank of the ME*	308.25	1.97	4.08	1.61	3.36	2.14
Al-Ahli Commercial Bank	136.74	2.39	3.49	0.44	1.64	1.83
Chartered Bank*	147.53	1.48	2.41	0.70	1.98	1.02

\* Excluding OBUs or overseas branches.  
Table compiled by Mary Frings on the basis of BMA statistics.

## Mergers on the horizon

## United Arab Emirates

KATHY EVANS

criticism from prominent bankers and merchants. They pointed out that in order to meet the central bank's requirements, the assets of directors would face being sold off at bargain prices. Such a move would depress the already recession-ridden economy.

In the case of the Union Bank, its former chairman Mr Abdul Wahab Galadari, has suffered a seizure of all his assets, including those overseas. His local companies are now being sold off to other rival merchants in the emirate, a fact which many resent. Peat Marwick Mitchell has been called in to act as Receiver under the orders of the temporary board of the bank by the Dubai Government.

Prospects

Most of the local banks have found themselves keeping afloat local companies and contractors which are awaiting payment from the Government. Now a number have had to make larger provisions for bad debts, and this has trimmed balance-sheets back severely.

The country's largest bank was no exception. The National Bank of Abu Dhabi recorded a near-50 per cent cutback in profits in 1983, largely because of debt provision. Profits fell from

Dh 18m in 1982 to Dh 10m last year.

The bank's overall balance-sheet fell from Dh 22.4bn to Dh 22.7bn. Cash balances went up from Dh 8.5bn to Dh 9.2bn while advances went up by a marginal 12 per cent to reach Dh 6.79bn.

The greatest percentage increase was recorded by the bank's Washington subsidiary, the Abu Dhabi International Bank. Even customers' deposits fell during 1983.

Naturally, the slack oil market has also had its impact on the banks, and development budgets have been severely trimmed in the Emirates. In the past two years the country has had to transform from boom conditions to a sluggish and difficult market. The banking system is doubly hit by the sheer number of banks and branches in the country.

The next 12 months should, hopefully, see some progress on the merger plans talked about by the Finance Ministry.

After dire troubles on the unofficial stock market...

## Banks help to provide solutions

## Kuwait

KATHY EVANS

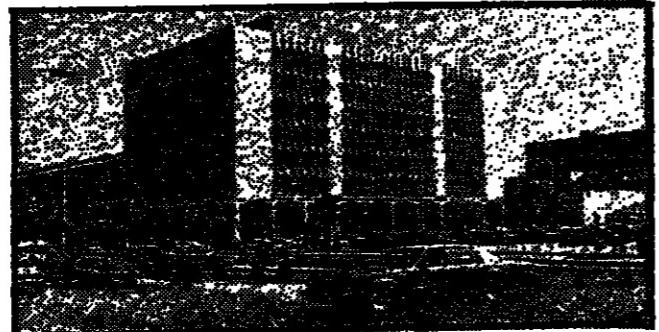
KUWAIT'S economic scene in 1983 and the current year continues to be marred by the disaster known locally as "manakh." When clients fail to pay up—or, alternatively, don't order—all is explained in Kuwait by the Manakh.

In the last month, however, a new optimistic mood prevails. Hopes are high that finally the country may be seen in the light at the end of the tunnel, and that salvation is near on the post-dated cheques problem.

The Souk Al Manakh disaster dates back to September, 1982 when a crash on the Gulf stock exchange brought to light a trail of post-dated cheques written as payment in forward share deals.

The mountain of cheques totalled a staggering \$60bn. Untangling who-owes-who—and how much can be paid—has obsessed most of the country's financial experts for more than 18 months now.

It has already cost one minister his job (the former Finance Minister, Abdul Latif al-Hamad). The cheques problem has shamed some of the best families, government officials and politicians in Kuwait. The banks have, to a large extent, emerged unscathed, largely because of early protective measures taken by the Central Bank. The monetary



A new mood of optimism prevails in Kuwait's financial centre.

authorities forbade the banks to lend for speculative purposes.

Even though the banks are not directly involved (in most cases, anyway), they have inevitably been affected by the stream of people being steadily referred to the Government receiver. So far, nearly 300 people have been identified as being unable to pay their debts, even at knock-down prices.

The catastrophe of the Souk Al Manakh was also a blow to confidence in Kuwait and the economy had to some extent been marked by stagnation since the crisis. The general gloom, coupled with the seeming inability of the Government to solve the problem, has also hit stock exchange prices, both on the official exchange, as well as the Gulf markets.

As shares are a principal form of collateral in Kuwait, the decline in prices became worrying to local bankers earlier this year. Prices calculated at the free market index showed a

40 per cent difference to the official Government support level.

The downward trend was particularly evident in the industrial companies, many of which were burdened by post-dated cheques themselves.

Given that about 25 to 50 per cent of total bank credit of KD 4.7bn was backed by official shares, albeit with 200 per cent cover, the concern was understandable.

But in mid-April a surge became apparent on the market, largely because of local expectation of a forthcoming solution to the problem from the Government.

The solution will break down the assets of those already referred to the Government receiver, in three ways—real estate and official market shares which constitute 83 per cent, shares from the Souk Al Manakh companies and Kuwaiti closed companies which form 22 per cent of the assets; and the re-

mainder which it notes receivable from debtors.

Under the present formula,

the three real estate companies and the Islamic Bank in Kuwait will take over the real estate assets. These will be owned by the three semi-state investment organisations, while the remainder will be undertaken by the banks.

According to this formula, the banks will be asked to undertake the debts owed by the solvent to those in receivership.

It is too early to say yet whether the scheme will work, but what is certain is that KD 510m will be pumped into the system which could go a long way in providing the liquidity necessary for payments to begin.

At the moment, the desire of Kuwaitis to believe in the formula's success may prove a vital ingredient in restoring confidence.

## Conference on World Banking

THE Financial Times is organising a conference on the theme "World Banking in 1985"—the event will take place at the Hotel Intercontinental, London, in December.

The solution will break down

the assets of those already referred to the Government receiver, in three ways—real estate and official market shares which constitute 83 per cent, shares from the Souk Al Manakh companies and Kuwaiti closed companies which form 22 per cent of the assets; and the re-

mainder which it notes receivable from debtors.

Further details are available from the FT Conference Organisation, at Minster House, Arthur Street, London EC1. Tel: 01-621 1355.

## HIGHLIGHTS — 1983

	US \$
Capital & Reserves	71,185,000
Deposits	3,074,325,000
Advances & Investments	2,374,401,371
Total Assets	4,163,347,885

By the Grace of Allah, UBL has achieved the highest growth rates during 1983, as shown below:

Deposits	53%
Advances	35%
Foreign Trade	101%
Profit	31%
Assets	45%

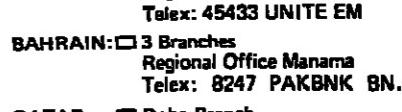
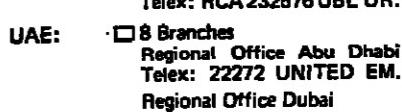
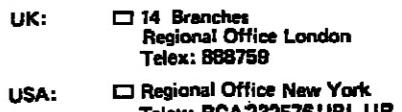
UBL also declared highest rates of profit on Profit/Loss Sharing Deposits for the year 1983.

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## WORLD BANKING 26

Here and on the following three pages FT correspondents highlight domestic banking developments in the Asia/Pacific region

## Big Four expect upturn

SINGAPORE'S strong-performing financial and business services sector grew by 16.3 per cent in 1983, faster than 1982's 12.2 per cent and second only to the construction sector, whose borrowings helped fuel the expansion.

The two sectors together contributed more than half of Singapore's better-than-expected 7.9 per cent growth last year in gross domestic product and, to judge by the most recent figures, financial and business services will again be a major source of growth this year.

January's figures suggest the growth is continuing, and Singapore's "Big Four" local banks plainly hope to report better 1984 figures than they managed in 1983.

Last year, for the second year in a row, the figures were rather lacklustre, although 1982's huge 27 per cent average growth in profits, with which comparison is inevitably made, was helped by high interest rates and inflation rates.

United Overseas Bank, widely regarded as the most aggressive of the banks, produced the strongest results and confirmed its position as the largest local bank in terms of attributable earnings.

However, while group net profits for the year to December climbed 9.8 per cent to S\$153.8m, they included an extraordinary after-tax profit of S\$15.8m on the sale of its shares in the International Bank of Singapore (IBS). Without this, profits would have been down 1.7 per cent on 1982.

The same is true of two of the other major banks, DBS Bank and Overseas-Chinese Banking Corporation. They also sold their IBS stake to the fourth major, Overseas Union Bank, the first local bank takeover in years.

DBS Bank, the largest local

bank in terms of assets, suffered a 10.7 per cent drop in net profit if the sale was excluded from the figures, but a 1.8 per cent gain if it is included. OCBC, the most conservative of the four, explicitly chose not to include the amount in its figures and suffered a 7 per cent decline in group net profit to S\$114.07m.

As for OUB, which paid S\$116.8m for IBS, it reported a 0.6 per cent increase in group net profits to S\$52.1m. IBS itself, meanwhile, became the first local bank to go into the red when it reported an S\$18.1m loss.

The banks have had to live not only with tighter margins in the past two years but also with the need to make increased provisions, especially against loans overseas. This is in line with the cautious and prudent policy on these matters of the Monetary Authority of Singapore, the equivalent of the central bank.

Detailed figures on these provisions are not available,

although DBS Bank's annual report says that an amount of S\$6.5m was set aside "as provision for possible loan losses and diminution in value of other assets." This, it says, is an increase of S\$41.9m over the 1982 amount.

The local banks also continue to face tough competition from the Post Office Savings Bank (POSB), whose strength in the market for deposits has always been something of an irritant because it has a special tax-exempt status as a statutory body, has over 120 branches (more than any commercial bank) and operates a large network of automated teller machines.

Although the Government decided last year to reverse its earlier decision to convert POSB into a full commercial bank, POSB did extend its services to include the provision of current account facilities and the issue of travellers' cheques.

### Controversial

The bank may even be allowed to offer interest on its current accounts, but this has yet to be decided and would certainly be controversial if it occurred.

POSB has meanwhile faced increased competition itself for savings from higher interest-bearing offshore and finance company accounts. Deposits in bank "autosave" accounts, offering both liquidity and interest on daily balances, also grew rapidly last year.

The next domestic development will be further progress towards the cashless society. A big step was taken last month

with the establishment of an interbank giro system, adding an electronic funds transfer system to the automated clearing house set up 18 months ago.

The new system is expected to reduce the cash and cheques in circulation by allowing salary payments and debit transactions to be made automatically. An electronic funds transfer at point of sale (EFT/POS) system is also being considered by local institutions.

On the regulatory side, Singapore's banks are having to adjust to important changes in lending rules following the passage of amendments to the Banking Act earlier this year.

The changes tightened controls over the banking community's ability to grant loans and credit to individuals or companies, and are designed to prevent banks becoming too vulnerable by ensuring that credit facilities are spread over a large number of persons in diversified businesses.

The key provision says that a bank shall not grant credit to any person or corporation in excess of 30 per cent of the bank's capital funds—half the previous limit.

A bank is also forbidden from granting "substantial" loans which exceed 50 per cent of its total credit facilities. A substantial loan is 15 per cent of a bank's capital funds.

Worries that the regulations might apply to foreign currency or offshore loans were eventually dispelled by the Monetary Authority, which also said that banks which already exceeded the specified limits would have two years to comply.

## Changes in regulated regime

SINCE the war ended in 1945 the security of the Japanese banking system has never been in question. Indeed, it was largely because the domestic scene had become so predictable, though still profitable, that Japanese banks, always alive to the needs of their corporate clients, began their now well-travelled Odyssey into international waters.

Now, however, glimmerings of change are to be seen within Japan.

In part, these changes have been brought about by the natural growth to maturity of the Japanese economy and the financial system which underpins it. In part they are the result of external pressure, mainly in the shape of specific requests for reform and progress towards a more open market, delivered—with increasing frequency over the past nine months—by the U.S. Government.

Together, these factors are starting to punch a few holes in a tightly-regulated financial régime famous for its ability to confine financial institutions (be they commercial banks, trust banks, credit banks, securities houses and foreign participants) into watertight compartments.

No matter what reforms it engages of its own volition or are impressed on it from the outside, it is apparent that the Japanese Government, specifically the all-powerful Ministry of Finance, will go to great lengths to ensure that the fundamental security blanket remains in place.

Yet, in looking ahead, it is not impossible to imagine some restructuring of the financial system as the barriers between sectors break down and competition becomes more widespread.

Such change may not be on a par with that affecting troubled industries (for example, petrochemicals) in recent years, but, by the previously inert standards of the domestic financial scene, the impact may appear substantial.

In fact, the more efficient Japanese financial institutions are not averse to the challenge of a more fluid era. The major "city" banks have come to recognise that their need of the consumer finance sector—which made possible the rise of the sometimes notorious "sarakin" money-lending firms—was, in hindsight, a mistake.

Now, the Japanese consumer, who once had to be satisfied with a diet of niggardly interest and free tissue paper, is being wooed by the banks with a variety of new investment

(arguably the weakest link in the existing financial chain).

This barrier will probably be lowered in practice now that the principle has been resolved, next year.

Because the Ministry of

Finance is as capable as it is, it did not throw out the baby with the bathwater. It specifically excluded from trust banking the proposed combinations of joint ventures between U.S. banks and Japanese securities houses, which, the Ministry felt, were too big an outright threat to the demarcation between banking and stockbroking.

But it was also significant that, earlier this year, the Ministry allowed Vickers da Costa, the London stockbroker, to retain its Tokyo dealing licence in spite of its takeover by Citicorp, holding company parent of the U.S. banking giant.

Again, in the conditions it laid down, the Ministry went to great lengths to avoid setting a precedent which other securities firms owned by banks could follow. Nonetheless, even to sanction a potential blurring of the old divisions is probably something that would not have been entertained a few years ago.

More international attention, however, has been devoted to the structural rigidities and demarcation lines of the domestic financial system. Probably the most significant sectoral development of the past year has been the Ministry of Finance's concession of this spring that foreign banks should be allowed to handle Japanese pension fund business in competition with the established Japanese trust banks

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## Asia/Pacific

Territory's fate after 1997: UK anticipates a 'high degree' of autonomy and minimum disruption of the present system

## Leading banking centre of South-East Asia

**SIR GEOFFREY HOWE**, British Foreign Secretary, has spelled out for Hong Kong the desired shape of its administration after 1997 when Britain's lease over the territory expires.

British administration would end and Hong Kong would once more become a part of China. Sir Geoffrey said in April. It would, however, retain a 'high degree' of autonomy within which both Britain and China would want it to maintain its present systems and way of life with the least possible disruption.

A "Communist takeover" is the stuff of bankers' sovereign-risk nightmares. If Hong Kong were not a financial centre in its own right, but merely an agricultural or manufacturing enclave, many bankers would probably already be reducing their loan ceilings.

It is fortunately, the most important banking centre in South-east Asia with over 100 foreign banks operating branch offices and 115 more with representative offices.

Hong Kong offers a liberal home to banks, and a good life-style to bankers. Bankers feel comfortable. They want it to work, up to and even beyond 1997. They cherish that hope, even if it defies probability. So, for the moment at least, tough talking and public optimism are the order of the day.

## Argument

Already, some major structural changes in Hong Kong's economic and monetary systems can be directly related to the underlying shifts in political settlement.

Some analysts argue that Deng Xiaoping's "set your hearts at ease" reassurance to Hong Kong in 1979 helped to stimulate the territory's most recent and most indicated property boom. There can be little doubt that the property market's collapse in 1982-83 was the more severe because it coincided with the emergence of China's intention to resume sovereignty over the territory in 1997.

The "linkage" of the Hong Kong dollar to the U.S. dollar, effected last October at the rate of HK\$7.80 to the U.S. dollar became necessary when angry Peking pronouncements about Hong Kong's future promoted a "run" on the currency. Shortly before the pegging, the jittery Hong Kong dollar had touched a record low of HK\$9.50/U.S., a decline in value of almost half since January 1983.

Some analysts—particularly Mr. John Greenwood of GT Management, who persuaded the Hong Kong government to adopt the U.S. dollar link—believe that even without political uncertainty the same corrective action would have been necessary sooner or later to tighten the territory's lax monetary controls.

Mr. Greenwood successfully argued, in the heat of last autumn's crisis, that the Hong Kong Government should set new guidelines to ensure that U.S. dollar deposits at a fixed exchange rate, and offer to redeem them at the same price.

## Hong Kong

CHRIS SHERWELL  
in Hong Kong

dollar and U.S. dollar interest rates simply mirror one another, with minor deviations reflecting temporary excesses or deficiencies of liquidity with particular Hong Kong banks.

Erosion of the interest rate cartel is likely to squeeze margins for those local banks with strong Hong Kong dollar deposit bases. Foreign banks, however, have been highly profitable. In 1982, Hang Seng Bank, a retail subsidiary of the Hongkong and Shanghai Banking Corporation, made a net profit equal to 1.7 per cent of its total assets, a return roughly twice as high as a strong U.S. bank might achieve.

For local banks, meanwhile, may be able to improve their relative positions in the retail market, attracting funds by offering high interest rates, rather than by operating cumbersome and expensive branch networks. They will be less subject to the vagaries of interbank funding, where the overnight rate has varied between 40 per cent and zero per cent over the past nine months.

Sir John Brembridge, Hong Kong's Financial Secretary, was persuaded that Mr Greenwood's proposal was the best option to save the Hong Kong dollar. In practice, it has worked so flawlessly that critics, who eight months ago thought the Hong Kong dollar was heading for oblivion are now lobbying for its upward revaluation.

One major effect of the HK/U.S. exchange rate linkage has been on the territory's deposit interest rates, ceilings to most of which are set at the retail level by a cartel of banks. The cartel was originally authorised 20 years ago, to end interest rate "wars" between local banks trying to expand market share, and almost going bankrupt in the process. In recent years interest rates, and thus the cartel, became a main instrument of monetary policy.

The U.S./HK\$ linkage effectively ties the flow of Hong Kong dollar money supply to the territory's balance of payments—since banknote issues depend on the presence of foreign currency to back them. The system depends on interest rates reflecting market forces, balancing supply and demand in Hong Kong dollars.

Recognising the needs of the new monetary system, the Hong Kong Association of Banks (HKAB), in which the cartel is vested, has in recent months been meeting and moving interest rates more frequently.

Early this year prime lending rate was being moved almost weekly, while some banks dropped their deposit rates below the ceilings imposed by the cartel when liquidity within the banking system was high.

The cartel is still in business, but in a more flexible form. If and when confidence continues to firm in the stability of the HK/U.S. linkage, however, retail customers will be able to bypass Hong Kong dollar interest rate ceilings by moving from exchange risk into unregulated locally held U.S. dollar deposits.

The eventual pattern is likely to be one in which Hong Kong

## Moves to mobilise domestic funds

## Indonesia

KIERAN COOKE  
in Jakarta

BANKING IN Indonesia has tended to lag well behind the country's dramatic economic development over the past 15 years. But, as funds from oil exports have dropped in the last three years, the government, determined to keep foreign borrowing within manageable limits, has been placing ever increasing emphasis on the mobilisation of domestic funds.

This, in turn, has led to a small revolution in banking which began last June under the leadership of Mr Arifin Seregar, the newly installed governor of Bank Indonesia—the central bank.

The measures removed all quantitative credit ceilings on bank loans which had been in force for nine years; did away with ceilings on interest rates for five state banks could offer on time deposits, and exempted from tax interest earned on such deposits.

Five state banks have dominated the system through the years, accounting for more than 80 per cent of total banking business. The remainder is split between 70 private banks and 11 foreign ones—the latter restricted to the Jakarta metropolitan area.

In a short space of time large amounts of the Indonesian currency, the rupiah, were flowing into the banking system, attracted by interest rates of up to 18 per cent. By the end of 1983 time deposit at state banks increased by nearly 90 per cent and it is estimated that well over \$2bn of funds some of which had gone offshore in the days preceding a 27 per cent devaluation of the rupiah early last year, had been injected into the banks.

So successful have the new measures been that there is now concern that the system is over-liquid and through using a number of financial instruments, less and foreign banks, less bureaucratic, and more equipped to deal in a highly competitive system, have seen their lending volume rise substantially in the same period.

However, there are signs that the state banks are becoming more independent, and sensitive to the new climate. A number of them have signed agreements with foreign banks to mechanise and improve their services. French institutions have been particularly favoured.

The biggest of the state banks is Bank Negara Indonesia (BNI) 1948 (BNI 1948) with total assets at

the end of September 1983 of 4,632bn rupiahs. However, the second-ranked Bank Bumiputra (BBP) with gross earnings of 61.1bn rupiahs in the first nine months of 1983.

Five private banks dominate the private sector, of which some such as Panin Bank and Bank Central Asia, show increasing signs of challenging the positions of the smaller state banks.

It is generally felt that the government wants to set the number of private banks reduced from the present 70 to about 25. This sector is fiercely competitive and one banker

said that at the moment private facilities and Bank Indonesia certificates.

banks have to expand by at least 30 per cent a year to retain their position.

Foreign banks have steadily increased their business along with the growth of the Indonesian economy, and while they would like to expand their operations outside Jakarta, they are pleased with recent developments. They see Bank Indonesia playing a less protective role while generally assuming a more positive position in overall management of the system. This became particularly evident earlier this year when it introduced lender of last resort facilities and Bank Indonesia certificates.

	TIME DEPOSITS WITH INDONESIAN STATE BANKS (Rupiah bn)			
	3 months	6 months	12 months	24 months
1983	8.1	26.9	41.2	83.6
January	129.6	119.3	111.9	72.4
February	200.8	142.8	217.9	64.1
July	262.7	268.3	327	655.8
August	297.7	218.4	420.3	611.3
September	396.8	327.4	482.6	599.8
October	463.5	344.5	528.6	588.7
November	497.1	298.6	337.9	538.7
December	547.8	315.5	597.0	511.6
January	629.3	291.5	580.9	517.9
February				

Source: Bank Indonesia

## Banks come under increasing scrutiny

## Malaysia

WONG SULONG  
in Kuala Lumpur

MALAYSIAN BANKS are coming under increasing scrutiny and criticism in their borrowing and lending, following reports of buoyant profits.

Even in the depressed years of 1980-83, when earnings of most Malaysia companies fell, the banks and other financial institutions were still able to report profit growth exceeding 25 per cent annually.

According to Bank Negara, the Central Bank, the secret of such success is neither an great increase in productivity nor business innovation by Malaysian banks, which remain among the most conservative in Malaysia business.

Rather, the banks have taken advantage of their freedom to determine interest rates.

Bank Negara did a survey and found that the difference between the average lending rate and the average cost of deposit funds for banks in 1982 was 4.8 per cent, which was already considered high. But this margin widened to 5 per cent last year.

Apparently, it is the foreign

banks with small branch networks that are most guilty of this practice, with some paying interest as low as 5 per cent per annum for saving deposits, when their lending rates could be as high as 14 per cent.

For finance companies, many of which are owned by the banks, this gross margin was even wider, increasing from 5.24 per cent in 1982 to 6.47 per cent in 1983.

The Central Bank says such margins are too high to be good for the national economy, which is beginning to recover from the recession. It feels banks should play their role in this recovery by judicious application of interest rates to encourage savings and expand productive capacity.

Expanding on the Central Bank's concern, the influential Consumers' Association of Penang argues that depositors could be losing out by as much as 316m ringgit last year, due to the widening of the deposit/lending rates.

Bank Negara is also worried about the decline in savings.

These have fallen from 29.2 per cent of gross national product between 1976 to 1980, to a low of 22.8 per cent last year.

Following numerous complaints from the public, the Central Bank last year applied pressure on banks to be less arbitrary in fixing their lending rates.

The Government followed this up last November by introducing the base lending rate (BLR) for all banks.

The BLR is to reflect the true cost of funds and banks are allowed to charge a margin on the BLR, depending on the status of their clients.

Adjustments to lending rates are only allowed if there are movements in the BLR of the individual banks.

Bank Negara is also worried about the decline in savings.

The BLR of Bank Bumiputra and Malayan Banking, the two largest banks, is pegged at 10 per cent.

It is too early to gauge the effectiveness of the BLR, although there are indications that banks are slowly moving their deposit rates up, while their lending rates have stabilised.

Another area of concern is the heavy bank lending in the property sector, particularly office development, in Kuala Lumpur, where signs of a glut are very evident. By 1988, it is estimated there could be an excess of 5m sq ft of office space in the capital.

Bank Negara is worried that with declining rentals and property values, some banks could be exposed, and this could trigger off a crisis.

Further lending to office development is therefore discouraged.

On the whole, Malaysian banks have undergone rapid expansion during the past decade, and this expansion is expected to continue.

Malayan banking is the latest

to go to its shareholders for more money for expansion. It is seeking a record 630m ringgit through a rights issue and a convertible loan swap.

Part of this money will go to finance its 250m ringgit, 52-storey headquarters, which will be Kuala Lumpur's tallest building when ready in 1986.

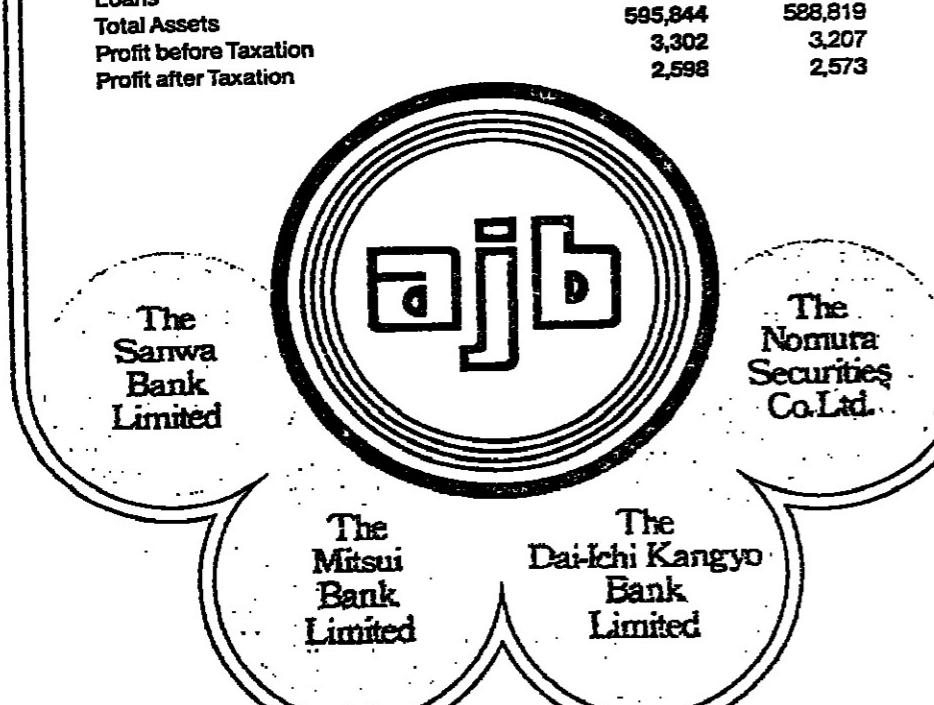
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## WORLD BANKING 28

## Pakistan

MOHAMMED AFTAB  
in Islamabad

**THE PRESENT** pro-business Government in Pakistan inherited "a socialised economy," but it knows that money is a many-splendoured thing. It specially rings true because it owns the entire banking system, the basic industry and infrastructure, and dominates the foreign sector—plus exercising a tight regulation of the living index.

The Government attributes that also, is the key to a monetary expansion to a

record 26 per cent monetary expansion in Pakistan last year. It was double the 1982-83 rate.

The Government is utilising the banking system for a \$5bn to \$6bn a year deficit financing, as well as to ration advances to private business, while it treats its own vast public sector, favourably.

Since 1982-83, the monetary expansion (of 26 per cent) pushed inflation to an annual 20 per cent, according to independent economists, while the Government admits only to a 10 per cent a year rise, based as its calculations are on an inadequate and faulty cost of living index.

The Government attributes

build up of foreign exchange reserves to \$1.704bn as of late April, 1984—double the level reached two years ago.

But an analysis of Government spending shows that the administration itself is responsible for creating this situation. Its direct spending in 1982-83 was Rs 9.3bn (\$0.68bn), and another Rs 4.3bn through the state-sector enterprises. It was followed by the foreign and private sectors.

The State bank (central bank) governor, Mr Aftab Ghulam Nabi Kazil is urging the Government to follow "a stringent fiscal and monetary policy" in order to "keep monetary expansion in check."

The Government's absolute control over the commercial

## DECADE OF BANKING GROWTH

Figures in Rs m.	1974	1983
1. GNP:	81,058	263,213
2. Total money supply (monetary assets):	28,000	144,025
3. Deposits:	18,397	100,253
4. State of monetisation (GNP divided by money supply):	34.541%	39.981%
5. Banking habit (ratio of money to GNP):	22.97%	27.45%
6. Banking development (ratio of deposits to total money supply):	65.70%	68.65%

banks dates back to their January 1, 1974, nationalisation by the then Prime Minister Zulfikar Ali Bhutto. All the Pakistani banks then came under Government ownership. They were later organised into five banks—Habib, National, United, Muslim and Allied.

Over the last ten years, the Government-owned banks have reflected a considerable quantitative growth. It was partly spurred by inflation.

The five nationalised banks now operate 6,782 branches all over Pakistan, and another 176 overseas.

The per capita income in the country, and the deposits have more than tripled over the last decade, and are keeping in step with each other. The current per capita income is Rs 4,176, while the deposit (per person) is Rs 1,432.

## Low savings

The bank operations continue to suffer from a low level of savings in a society which is still quite poor, and still spending around 85 per cent of all income on current consumption. Pakistan banking growth, over 10 years of nationalisation, according to the state bank, on a calendar year basis, is seen in the table above.

An analysis of commercial bank operations shows that 36.8 per cent of their advances are extended to manufacturing, 28 per cent to the trade, 15 per cent to services, 6.5 per cent to agriculture, 3 per cent to construction, and approximately 11 per cent to other smaller sectors.

According to the annual report of the individual banks for the year ended December 31, 1983, the overall deposits rose 36.4 per cent to Rs 153.7bn over 1982.

But, the growth in 1983 did not match the proportional increase in the capital base of the banks, which meant that the capital-to-deposit ratio was around 2.8 per cent.

A healthy feature of the

private business "continues to remain starved of commercial credit," while the management are providing funds more easily to the state organisations, under government prodding.

The nationalised banks' operations during year ended December 31 1983, in Rs m were:

Bank	Deposits	Advances	Investment
Habib	54,967	31,635	18,121
National	40,611	15,990	9,063
Muslim	36,809	22,889	7,564
Allied	15,705	10,246	4,477
	6,87	5,108	1,746

As the Government, and the central bank though belatedly, are asking the commercial banks to restrain advances, the latter complain that they are having to maintain large liquid cash because of the contractionary credit policy. It cuts into their profits.

The balance sheet analysis of these banks also indicates that the overall rate of increase in the pre-tax profits is slowing down; the expenditure on overheads, personnel and perks is rising, and losses due to bad debts, outright frauds by the employees in Pakistani and overseas branches is sharply up.

PBC officials say that around Rs 100m awards across the country in courts across the country, for recovery of bank advances, while an additional 10,000 to 11,000 cases are to be brought to courts.

After urging the banks to improve their operations—and seeing no improvement over several years, President Gen Zia ul Haq decreed a new ordinance early this year. It is called "the offences in respect

of banks (special court's) ordinance 1984." The law is his hope to check frauds, embezzlements, forgery, criminal breach of trust, and other irregularities.

A sunny spot in Pakistan's money business, however, is the profit and loss sharing (PLS) accounts or Islamic banking, which President Zia introduced on January 1, 1981. These accounts, operating in the same bank branches which offer the traditional, interest-based, Western-style facilities, are pouring into the nationalised banks at the rate of Rs 130m a week. From a zero on January 1, 1981, the deposits in the PLS accounts, as on December 31, 1983, boomed to Rs 19.9bn, says Mr M. R. Khan.

## Variation

He also feels satisfied that, with a rapid growth in Islamic accounts, their share in the banks' total return, or interest-bearing deposits, increased from around 12 per cent in 1981 to 22 per cent by the end of 1983.

The rate of annual profit on these accounts for 1983 was between 7 and 8.5 per cent. The variation reflects the varying overheads, and profit estimates by the banks through their own investment, and portfolio management.

Such variations are allowed by Government. This rate of profit, though still around 1 per cent a year higher than the yields available on interest-bearing deposits, is slowly declining because of rising bank overheads, and saturation of the Government-approved portfolio in which alone the Islamic deposits can be invested.

Pakistan's foreign trade, especially imports, are handled by major British, European, American and Middle East banks, who operate several dozen branches. They also provide a very efficient retail banking service. Each new foreign bank, wishing to do business in Pakistan, is permitted to open only up to three branches, so that the business stays with the local banks.

Confined to major cities only, such banks are unable to collect large deposits, because big city customers are interested more in obtaining advances, rather than putting their money in deposit.

The foreign bankers make a muted criticism of the Pakistani authorities, on several scores. These include a bureaucratising process of permitting them to remit their net profit, lack of competition as a result of excessive regulation of the banking system, and a sticky interest rate which has remained unchanged for the past eight years, despite of a high inflation rate.

These banks have also complained about foreign exchange (FX) operations. They point out that TT, TD and BC rates are daily issued by the central bank, which they feel is confusing. They will want to have a medium range for FX, giving flexibility over a fixed band, over or under the median.

These difficulties apart, the Government and the central bank are committed to welcome foreign private banks, which stand to gain good business, as the economy is likely to grow under the just-launched sixth five-year plan.

## A slow-down in bank credit puts squeeze on profitability

A SIX per cent surge in India's Gross National Product last year, after a drop in the previous year, did not reflect in a sharp increase of business for commercial banks.

Two issues dominated Indian banking last year. First, the Reserve Bank of India (RBI) was keen on holding back expansion in money supply and domestic credit within the conditionality of the International Monetary Fund SDR 5bn loan. The Indian Government had agreed to a ceiling of 15 per cent for growth in broad money (M3) and 17.6 per cent for domestic credit for the year to March, 1984.

Commercial banks had lent more than Rs 10bn between June and December, 1983 for foodgrains stockpiling.

The axe had fallen on loans to other sectors to keep the overall domestic credit within the IMF ceiling. Industrial recession made this task easy for the RBI. Demand for bank credit lessened from sectors such as steel and automotive industries, which had much spare capacity.

Secondly, inflation returned to the Indian economy with a bang last year. The Government's economic survey for 1983-84 says the decline in prices after the bumper harvest was rather weak and the upturn was resumed even before the onset of the lean season.

The double-digit inflation upset the process of selective refutation heralded by a down-line cut in interest rates on bank loans early last year to give stimulus to the Indian economy.

The marginal rate of 19.5 per cent interest charged to certain corporate borrowers was reduced to 18 per cent. The policy of liberalisation had to be halted midway and priority given for counter inflationary measures.

But the anti-inflationary package could not include a lift in interest rates on loans to curb excessive demand for bank funds.

In India, the instrument of bank rate is not used frequently to vary the cost of credit, which has been kept high reflecting scarcity of capital.

Also, market forces do not determine the interest rate structure, but socially desirable, "priority sectors"—agriculture and rural development—to 40 per cent of total by March 1985.

They should find customers for Rs 22bn in five years in the countryside. Also, there is the steady increase in deposit rates of banks, as part of the

## India

R. C. MURTHY  
in...Bombay

ratio of banks in stages by a combined 1.5 percentage point to 8.5 per cent of bank deposits.

Besides, it impounded 10 per cent of deposit growth last year to siphon off excess liquidity with banks.

In all, Rs 22bn out of Rs 76.67bn deposits mobilised by banks in calendar year 1983, were frozen.

The deposits growth of commercial banks, 95 per cent (by assets) of which is Government owned was only 14.7 per cent to Rs 387.44bn in 1983. The share of time deposits in total bank deposits increased spurred by high interest rates. This pushed up the cost of funds for banks.

The emphasis on the supply side to slow down bank credit acceleration resulted in a squeeze on profitability of banks.

Apart from resources freeze, the drop in interest rates on loans narrowed the spread between the average cost of deposits and average return on loans.

There are two other factors pointing to a steady decline in profitability. Banks are under pressure from the Government to lift lending to less-profitable, but socially desirable, "priority sectors"—agriculture and rural development.

But the annual reports of banks do not reflect this disheartening picture.

First, foreign exchange business is highly profitable and subsidises domestic losses. Every Indian bank is keen on expanding overseas.

Secondly, Indian banking law permits banks to keep secret reserves, on the pattern followed by British clearing banks until recently. As a result, the balance sheets of Indian banks may not reflect the true position.

overall trend of high interest rates to lift domestic savings, which were at the peak of 22.3 per cent of GDP last year.

Distortions are seen in the interest rate structure after the seven-year debt rate was raised 1.5 percentage point to 40 per cent last year. The hike was to facilitate the corporate sector raise long-term funds and cut dependence on short-term bank finance.

But it worked to the detriment of banks. More than Rs 5bn were mobilised by companies in equity and debentures in the year to March 1984.

**Comment**

Mr B. V. Sonalker, chairman of Indian Banks' Association, says there was a diversion of funds (from the banking system), which depressed bank credit and profitability.

"Reduced outtake of bank loans by the corporate sector would mean loss on highly profitable business," he says.

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## Mood of deep anxiety over foreign exchange famine

## Philippines

EMILIA TAGAZA  
in Manila

UNLIKE MOST other economic activities in the Philippines, commercial banking remained profitable in 1983, the worst post-war year for the national economy.

There was a continuation of the profitable operations in the first quarter of this year, yet the prevailing mood among commercial banks is one of deep anxiety, presumably on the realisation that the unique earnings performance was aided by extraordinary factors which may not always be present in their operations.

The banks know the money they have made and expect to make can be wiped out if, as now seems likely, the present severe foreign exchange famine leads to more and bigger corporate bankruptcies.

But even with an average spread of 10 per cent, commercial banks could not have earned as much as they did last year without gains derived from two peso devaluations.

In the case of Philippine National Bank, the foreign exchange-related income jumped to 640m pesos.

The local currency is expected to be devalued again this year, but banks cannot look forward to the same windfall as last year. Then the rules allowed them to hold dollars within certain limits—laxity in enforcement of the rules enabled some of the banks to hold more dollars than they should. Since

then the rules have been changed so that valuation profits will be reduced.

Under trade and exchange controls, the central bank (CB) controls, the Central Bank (CB) virtually confiscates all foreign exchange receipts which are coursed through banks and derived from export and service transactions. These receipts go into a dollar pool from which CB allocates dollars for payment of selected imports and for servicing certain foreign loan obligations.

## Forecast

Originally, controls were supposed to last only up to last January. Based on official indications, the present pooling machinery will remain in place after next December. Even without foreign exchange-related gains, Commerical Bank of Manila increased its net income in this year's first quarter, while Pilipinas Bank made a turnaround to a net income from a previous net loss.

But the results can be considered deceptive, because both have the advantage of relatively cheap sourcing of funds. Majority ownership has changed hands from the Hidris group to the Government Service in the case of Commerce Bank, and from the Silverio Group to Pilipinas National Bank in the case of Pilipinas Bank.

Pilipinas Bank has been given cash advances by the Central Bank with an interest charge of 12 per cent yearly—plus equity funds by PNB with a fixed dividend rate of 14 per

cent.

Last December, after CB increased the required bank reserves against deposit and deposit substitutes liabilities, inter-bank rates soared to 55 per cent at one time, from an earlier 10 to 20 per cent range. The rates fell later, reaching an average of below 10 per cent until last March. The following month the average began going up again. In early May call loans at one point cost bank borrowers 60 per cent.

Yet shouldering such a cost load for overnight money is not the worst of the banks' worries. By slowing down on lending, they can correct reserve deficiencies, as happened early this year. The greater concern is over bad and potentially bad accounts, which are the biggest danger to viability.

For example, Delta Motor Corporation, which has stopped its car and truck assembly, cannot pay debts of at least 1,600m pesos. The troubled Bagay Mining Corporation owes various creditors, namely state-owned banks, as much as 1,500m pesos.

Another troubled company, Marinduque Mining and Industrial Corporation, has a total indebtedness of 18,500m pesos. This alone is roughly seven times more than the combined net income of commercial banks last year. Marinduque has shut down its nickel mine—quarry and copper mines and mill.

## Asia/Pacific

## WORLD BANKING 29

## Admission of foreign institutions still poses a thorny problem

## Australia

MICHAEL THOMPSON-NOEL  
in Sydney

AUSTRALIAN banks are moving from an era of protection and control to a freer and more open financial environment.

The forerunners of this change in Government thinking—the floating of the Australian dollar and a freeing of the exchange controls—were introduced late last year, while the hard facts of a breaking of the bank's monopoly on foreign exchange dealing and the lifting of restrictions on the terms of deposits which they can accept will be a reality by August 1.

The real test, to be posed by the introduction of foreign banks on fully competitive terms, remains stalled until the July conference of the ruling Labor party determine whether new entrants prove acceptable to the more sceptical wings of the party.

In the interim, the granting of new foreign exchange trading licences (almost 40 applications have been received by the Reserve Bank) is expected to meet the wishes of many of the foreign banking groups which have established merchant banking or other non-bank financial operations in Australia.

If this is tied in with the development of offshore banking centres in Australia, the

demand for domestic banking authorities is expected to become less sharp.

The major deal is subject to Parliamentary scrutiny as well as to parliamentary scrutiny as well as by senior Government departments to determine the blend of benefits and sacrifice, although it retains considerable support at the political and banking industry level.

Meanwhile, the introduction of foreign banks as full competitors in the Australian market remains a thorny issue despite the support it has from the Treasurer, Mr Paul Keating, who sees the need for the new found freedoms for the existing banks to be balanced by the admission of new players.

While numbering a dozen the banks bow down to a Big Four—Westpac, ANZ, National and Commonwealth—although the state government-owned banks are trying to develop as more dynamic forces in both the domestic and international markets. There they gain by the almost sovereign status which they hold through their Government percentage.

**Big banks in favour**

The major banks favour the introduction of foreign banks as branches of the international parent rather than as modestly capitalised local subsidiaries with partners of less than prime standing in banking terms keeping one eye on international reciprocity and the other on the need for complete trust in interbank dealings.

Acting against this is the suspicion of the international banks among sections of the Labor Party as well as Treasury concern over its ability to monitor and control monetary flows should it hold no direct power over the new bank entrants.

These conflicts between the ideas in terms of competition and prudential standards and, on the other hand, the political and bureaucratic pressures suggest that an answer will not be found immediately.

Meanwhile, even without the foreign threat, greater local competition is sure to evolve as the major life offices and superannuation institutions push for an increasing share of the financial markets.

The Australian Mutual Provident Society, the largest life insurance plan, to team with an unnamed commercial bank to form a full-service domestic bank.

The AMP has a formidable base of 2m policyholders, a loan portfolio of around A\$2bn plus equity involvements and strong relationships with almost all Australia's leading companies and a merchant bank offshoot.

On the other hand the merchant banking groups, already facing a contraction in their competitive ability through the loss of their near-monopoly of the short-term money markets, face a further threat with the reshaping of Hill Samuel Australia into Macquarie Bank. This is to be licensed under existing domestic bank

regulations which limit individual shareholdings to 10 per cent.

Macquarie will have only a relatively modest capital base and will be seeking to employ its innovative skills to generate fees from the merchant and investment banking areas. It will also bring the funding advantage it enjoys as a result of the ultimate backing of the Central Bank into play where necessary.

## Commercial lending

As such, it will pose no great threat to the big banks in the more straightforward areas of commercial lending. Meanwhile, despite past restrictions on growth in credit and limits on maturity of deposits and interest charges, the banks have maintained a relatively steady 38 per cent of the assets of financial institutions in the past five years.

From this unique position they are preparing for domestic competition by moving rapidly in the development of electronic funds transfer at the point of sale and the automation of their banking services, as well as new products in the funds management area, to boost business and margins through their branch networks.

At the same time, the pressure for international business remains strong as the major banks accept that any further growth will have to come from outside Australia. Their own arena is subject to broader competition both from new entrants to the banking scene and the range of consumer-level non-bank financial institutions.

## Tough regulations to restrict lending and credit facilities

## Government controls bite harder

## New Zealand

DAI HAYWARD  
in Auckland

NEW ZEALAND banks now operate under greater controls, restrictions, regulations, and government interference than they did even in the regulated conditions of the early 1970s.

Tough government regulations are aimed at achieving two results—to restrict lending and credit and at the same time to bring down interest rates.

Bankers say these two objectives are contradictory and unworkable, but Sir Robert Muldoon, Prime Minister and Finance Minister, insists that the banks try to achieve this.

Harsh penalties have been imposed on banks and finance houses which fail to meet the government's tough requirements.

First, there were curbs and limits on interest rates. Home mortgage interest rates were allowed to drop from 18 per cent or higher for first mortgages to 11 per cent for first and 14 per cent for second or subsequent mortgages.

The new rates originally applied to new mortgages, but as soon as the dust settled the Government put pressure on official lending institutions to extend home mortgages. One result is that the flow of finance into the house mortgage market, through banks and other lending institutions, has all but dried up.

Now the government wants to restrict the level of lending and to reduce interest rates on other lending.

To control the limit of bank lending the Government has introduced several restrictions over the banking system. Banks and finance houses are required to carry a substantial proportion of their reserve assets in Government stock. This proportion has been regularly increased over the past 12 months.

The banks are also limited in the expansion of their level of lending to 1 per cent per month. This is not cumulative and banks which exceed the limit in one month cannot even up to keeping under the maximum the following month.

## Reserve asset ratio

Earlier this year, when banks exceeded their 1 per cent increase in lending, the Ministry of Finance punished them by increasing the reserve asset ratio. At one stage this reached 31 per cent.

Bankers say the ratio has actually been set at a higher amount than their cash reserves, and banks have been forced to borrow from the Reserve Bank so as to have enough funds to invest in Government stock.

Merchant banks and finance houses face the same restrictions. Some of the finance houses which ignored the Government's guidelines on lending incurred the wrath of the Prime Minister in early May. He increased the amount the offenders had to place into Government stock by the amount they had gone over the 1 per cent limit—and made this penalty effective until next January.

Offenders also face a penalty of NZ\$10,000 for each day they

fail to put the required amount of funds into Government stock. The trading banks have protested to Sir Robert and to the Reserve Bank, but without success.

Behind the Government's inflexible attitude are two political factors. The first is the massive Government budget deficit of just under NZ\$3bn, which is difficult if not impossible to control. The second is the looming November election and Sir Robert Muldoon's desire to present to the electorate an economic picture of stability, inflation and lower interest rates.

Sir Robert wants a low interest regime by November; he also wants to prevent inflation, which has been falling down from the levels of 15-18 per cent a little over a year ago to the current 6-8 per cent, from rising again. The bankers are caught in a two-way squeeze.

If the volume of lending is reduced interest rates tend to rise. If interest rates are forced down there is a greater demand for cheaper finance for development and investment.

Several bankers are becoming extremely outspoken both at the inconsistencies inherent in the Government controls and the ill effects they cause.

Among the comments made by prominent senior bankers have been "it's a vicious system," "a vicious," "a nonsense," and "tightening."

## Plan to increase efficiency bound to cause friction

THE SOUTH KOREAN banking system is about to undergo changes that the Ministry of Finance hopes will raise the efficiency of domestic banks as well as allow foreign banks' attempts to achieve equal standing in the South Korean banks.

The two-edged policy starts this year and continues until 1988 as foreign banks are gradually allowed to enter markets formerly the preserve of domestic banks. Against increasing competition, the Korean banks are expected to modernise their management and operations more quickly than in the past.

As a first step in mid-May, members of the banking industry were reorganised into a new association named the Federation of Korean Banks.

The chairman, Mr Kim Joong-Sung, as a former Deputy Prime Minister and Minister of Economic Planning as well as a former Governor of the Central Bank, brings impressive credentials to the job.

The exact role of the federation during the structural changes planned for the banking system is still unclear, however. The previous banking association had little to do with determining policy but it did set fees and commissions for various banking operations.

Although foreign banks will be invited to join as associate members, ostensibly to protect their interests, their non-voting status may present difficulties.

The Ministry of Finance's 23-page policy statement indicates that "practically all discriminatory restrictions imposed on

foreign banks will gradually be phased out for true national treatment." Along the way, foreign banks should encounter more opportunities as well as new constraints.

Foreign banks, for instance, will gradually be able to set up trusts and, more importantly, access the Central Bank's rediscount window for export and import financing over the next two years.

But they will probably be required to make some loans to areas the government wants to encourage, such as small and medium industries or joint ventures.

Reforms in the banking system are bound to cause friction. Because the Government reformed the last of the first large South Korean commercial banks to private hands only last year, there has been some concern, expressed in the local Press, that the banks need more skills before they are ready to compete.

Others, including academics, contend that liberalisation is inevitable, so it is better to proceed before the domestic banks fall further behind in adopting modern techniques.

There is little doubt that the steps toward equal treatment will be closely watched. The

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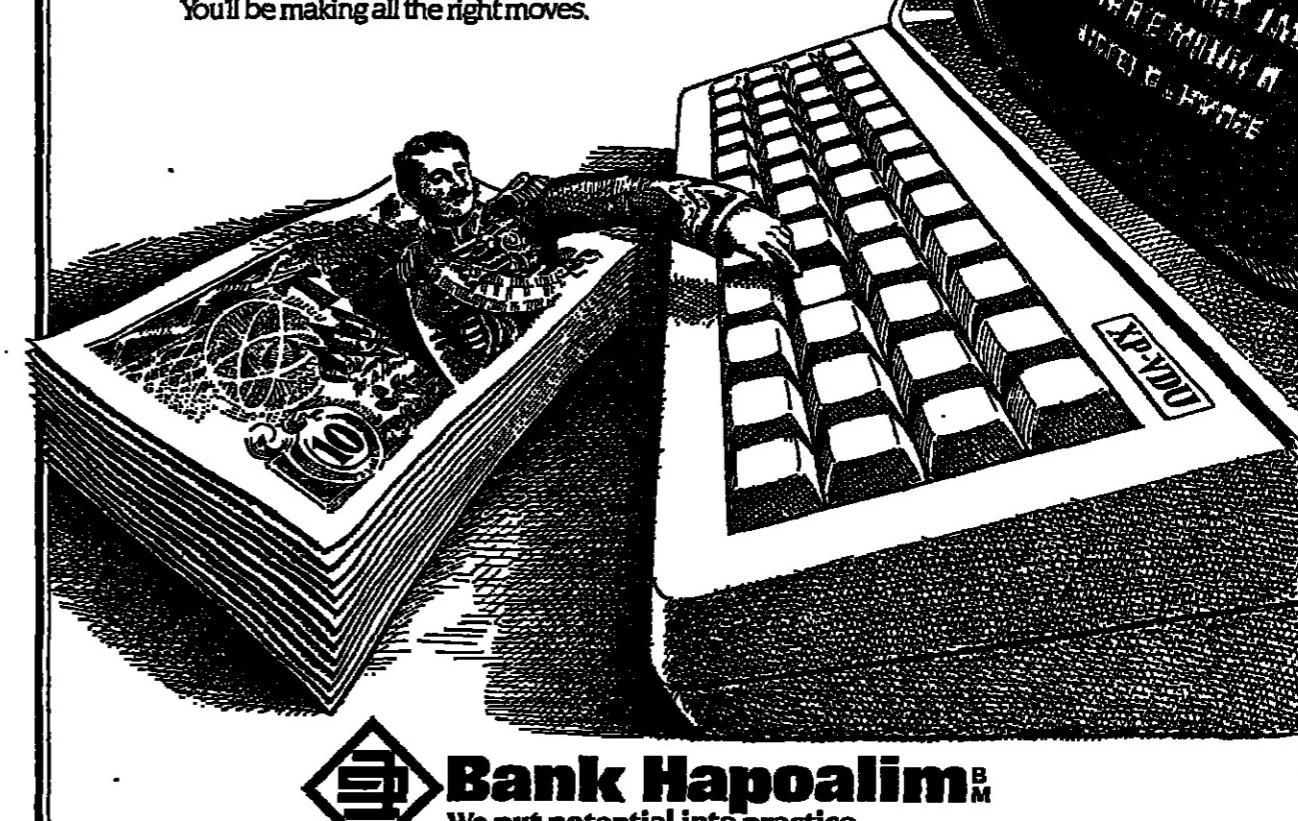
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## Central America

## Challenge of a new capital market

MEXICO'S banking system, in its first full year after nationalisation, finds itself with an embarrassment of riches at a time of low demand and the challenge of a new capital market developing around its former financial service subsidiaries, which the Government is to sell off to the private sector.

Doubts about the future of the 60 private and mixed capital banks (now rationalised to 29) which the outgoing administration of Señor López Portillo expropriated at the height of Mexico's financial crisis in September 1982 have been dispelled as small savers have returned to sell off the banking system. Total deposits have more than doubled in the first year and a half of President Miguel de la Madrid's Government.

But while demand for credit has picked up as evidence grew that the Government had broken the inflationary spiral and turned round the country's external accounts, it is still rising at only a quarter of the rate of deposit growth. Last year the inflation rate was brought down to 80.8 per cent from 100 per cent in 1982; a rate of radical left-inspired inflationary policies current account surplus of \$5.5bn was achieved against 1982's \$4.5bn.

Interest rates began to come down in the second half of 1983 and dropped six points in the first quarter of this year to the average cost of money benchmark of about 51 per cent (to which the banks add on margins of up to 80 per cent). As positive interest rates on deposits fell the banks trawled in an extra Pesos 1,726.4m (about \$10bn at current exchange rates) in 1983, against total deposits of pesos 2,283m at the time of nationalisation and a 1982 increase of pesos 525.5m. The tempo accelerated in the first quarter of this year with deposits and private investment in Treasury bills growing by Pesos 769.4m.

Credit growth has not kept pace. New loans totalled pesos 62.5bn in 1982, pesos 437.7bn in 1983 and pesos 201.6bn in the first quarter of this year. The gap is explained by the difference in the rate on short-term deposits, now at 48.5 per cent, and an average minimum charge on commercial loans of 57.56 per cent, by the heavy

levels of capital investment carried out before Mexico's financial collapse and most of all the growth in evidence that the Government will meet its inflation target for this year.

The target was 40 per cent, whereas consumer prices have already risen 21.8 per cent in the first four months. Interest rates will rise again in mid-May and the shift to longer term deposits evident in the second half of last year—cited by the Government as evidence of returning confidence—has moved into reverse. Speculation has grown that the 13 centavos a day slide in the peso will have to be accelerated.

### Mexico

DAVID GARDNER  
in Mexico City

This decision offers the private sector a way back into the financial system in tune with the de la Madrid Government's efforts to restore business confidence, which was rocked by the banks' take-over.

While the Government has yet to announce exactly how and at what price the financial companies will be privatised, the decision to return them opens up the possibility of a parallel capital market developing in competition with the state banking system.

The brokerage houses and insurance companies could now become an important source of seed capital, competing to provide funds for industry.

Indeed there are already signs among brokerage houses established since expropriation and those that were unconnected with the banks of a widening of traditional activity. An unregulated intercorporate commercial paper market has begun to develop, for example, as a way of sidestepping the gap between deposit and lending rates.

"The brokerage houses will provide the ability to offer a wide range of investment and investment banking services, while the insurance companies—their muscle—could provide important financial muscle for the brokerage market," says a leading local broker.

That qualification—"theoretical"—hints at a wide range of doubts still attached to the privatisation. First, Treasury officials say privately that the nationalised banks will still have the right to set up new financial services subsidiaries of their own. Secondly, it is not yet clear whether buyers for the subsidiaries, or indeed the industrial assets, will emerge.

With lending opportunities to the private sector limited, the banks have had to live with the uncertainty over what purges and transfers of top management and staff might be ordered by the new regime, which remains the majority shareholder throughout the financial sector. Private investment has fallen 45 per cent over the last two years and Mexican businessmen continue to demonstrate their suspicion of state encroachment by keeping an estimated \$20bn on deposit abroad and a further \$25bn, officials believe, in foreign property.

Third, it is too early to judge whether the privatisation measures will succeed in restoring business confidence by beginning to establish demarcations between the public and private sector and so tempt back some of those billions held abroad.

## Africa

## Upheaval in Black Africa's key market

FOR ONCE, even the banking sector in Nigeria has failed to escape the twin effects of economic recession and political upheaval which have dominated all forms of activity over the past year.

Yet onshore and offshore, the profusion of banks operating in black Africa's most important financial market have still managed to survive in better condition than most of the businesses and trading houses they represent.

Leading bankers in Lagos

fear that the worst may be still to come, as institutions which have known nothing but often uncoordinated expansion over the past decade have to learn how to deal with increasing provisions for bad debts, tighter credit ceilings, and narrower interest rate margins.

If the present austerity persists for the next three or four years, the banking sector is likely to emerge slimmer, fitter, and more competitive.

In the five months since Nigeria's soldiers decided to seize back power from the civilians they installed in 1979, accusing them of chronic corruption and mismanagement, the banks have had to cope with two government-imposed upheavals.

First, they were called on to take over the entire system of foreign exchange allocations to the private sector, previously administered by the Central Bank.

Then, most recently, they have been required to implement the traumatic exchange of old bank notes for new—an operation designed to catch out currency hoarders and black marketers—and drastically reduce the amount of cash in circulation, but guaranteed at the same time to cause massive disruption and confusion throughout the economy.

At the same time the banks have had to live with the uncertainty over what purges and transfers of top management and staff might be ordered by the new regime, which remains the majority shareholder throughout the financial sector.

Private investment has fallen 45 per cent over the last two years and Mexican businessmen continue to demonstrate their suspicion of state encroachment by keeping an estimated \$20bn on deposit abroad and a further \$25bn, officials believe, in foreign property.

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(\$3.4bn) in December 1980, to N6.6bn in December 1981, and N10.5bn by the end of 1982, a trend which showed no significant sign of slackening last year.

As for international lending to Nigeria, the country's dis-

tribution has been considered below the level of interest rates remains far below an inflation rate conservatively estimated at 40 per cent; minimum deposit and lending rates have been raised from between 6.5 and 8 per cent to between 8.5 and 10 per cent. The maximum rate remains at 13 per cent, so the banks' margin will be squeezed.

Part of the banks' agreement

provided for them to maintain their existing lines of credit to Nigeria, and even open new ones if they saw fit.

### New arrears

Few have done so, and bankers are now expressing concern at the accumulation of new arrears at new lines of credit, repayable promptly over 21 days, but many of which are still outstanding after 90 days or more. Some estimates put the figure for the new backlog at \$300m to \$400m.

The other factor discouraging offshore banks from confirming new letters of credit is the prolonged delay in concluding an agreement with the International Monetary Fund on a three-year extended credit of between \$2.6bn and \$3.2bn, backed by a stabilisation programme.

The talks began in April 1983, but the problems of gathering adequate information, establishing effective monitoring systems, and above all disagreement on devolution of the naira, removing petrol subsidies and liberalising import restrictions, have prevented any final deal being reached.

Although agreement with the Fund is still proving elusive, the new military regime is pressing ahead with tight monetary policies, and attempting to reduce its yawning budget deficit. In the 12 months to July, 1983, private sector borrowings from the banks rose only 8 per cent, while advances to the government sector increased almost 80 per cent.

They are likely to have to accept a deal for repayment of something between \$4.6bn and \$5.1bn on the local market, and \$1.8bn in committed

foreign loans it plans to draw down.

The revised budget published this month raises minimum interest rates by up to two per cent, although overall the level of interest rates remains far below an inflation rate conservatively estimated at 40 per cent; minimum deposit and lending rates have been raised from between 6.5 and 8 per cent to between 8.5 and 10 per cent. The maximum rate remains at 13 per cent, so the banks' margin will be squeezed.

The result has been considerable resentment in the business community at the discrimination in favour of international banks, most of which have no direct involvement in Nigeria. Part of the banks' agreement provided for them to maintain their existing lines of credit to Nigeria, and even open new ones if they saw fit.

### Direct controls

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## WORLD BANKING 31



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our reputation in the areas of foreign-exchange, import-export, corporate finance, loans and advances and even more! There's no doubt about it, Savannah Bank has unmatched flexibility and speed when it comes to international banking. Which probably explains why Savannah Bank is the Bank you need for your international business. Write or call at any of our branches and get a taste of our unique international banking services.



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- 1 DEVELOPMENT BANKING:
  - (a) Provision of long and medium term loan and equity finance to business establishments;
  - (b) Guarantee of foreign machinery credits; and
  - (c) Promotion of industrial projects;
  - (d) Handling documentary bills for collection;
  - (e) Underwriting of security issues;
  - (f) Loan syndication; and
  - (g) Equipment leasing.
- 2 MERCHANT BANKING:
  - (a) Transacting letters of credit business;
  - (b) Dealing in sundry credit instruments and commercial papers;
- 3 CONSULTANCY SERVICES:
  - (a) Undertaking of feasibility studies; and
  - (b) Provision of investment advisory services.

It is the Bank's intention eventually to go into limited commercial banking activities for the benefit of the Bank's Loan Clients only. NBCI has correspondent banking relationships with many major banks in the world and has branch offices in all the States of Nigeria. It is thus well-placed to link foreign businessmen with their Nigerian counterparts particularly those interested in the development of medium and small-scale enterprises.

#### HEAD OFFICE:

Nigerian Bank for Commerce and Industry,  
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Telephone: 632670, 632675, 632676, 632677, 614872, 632687  
Telex: 21917 NIBACIND NG

**BURGAN BANK S.A.K.**  
Kuwait  
**Balance Sheet**  
As at December 31, 1983.

ASSETS	1983 KD	1982 KD	LIABILITIES	1983 KD	1982 KD
Cash and balances with banks	52,469,291	32,824,680	Demand, time deposits and other accounts including contingencies	616,968,689	496,003,744
Money at call and short notice with banks	8,404,973	1,535,313	Certificates of deposit issued	11,707,648	10,854,103
Guarantees fund bonds	65,557,847		Proposed dividend	3,510,261	3,127,103
Treasury bills	18,000,000	12,000,000	Total liabilities	632,286,598	509,994,950
Bankers negotiable certificates of deposits at cost					
Quoted investments	6,859,422	8,044,462	<b>SHAREHOLDER'S EQUITY:</b>		
Deposits with banks	98,674,092	86,058,970	Capital—authorised and issued shares of KD 1 each:		
Loans and discounts	363,644,384	372,904,037	Government of Kuwait	12,316,500	10,710,000
Unquoted investments	8,353,411	13,526,158	Private shareholders	11,833,500	10,290,000
Land and buildings at cost	19,395,386	7,100,000	Total shareholders' equity	24,150,000	21,000,000
Other assets	25,063,920	22,211,891			
<b>TOTAL ASSETS</b>	<b>686,473,328</b>	<b>557,845,625</b>	Less shares not subscribed	81,594	152,647
Liabilities of customers for letters of credit, acceptances and guarantees	85,229,506	61,721,172	Issued and fully paid	24,068,406	20,647,353
	771,782,832	619,566,797	Statutory reserve including share premium of KD 22,226, 373 (1982—KD 20,456,112)	24,147,154	21,876,693
			Voluntary reserve	5,916,000	5,064,734
			Undistributed profits	56,168	61,895
			Total shareholders' equity	54,186,728	47,850,675
			<b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>	<b>686,473,328</b>	<b>557,845,625</b>
			<b>Statement of Net Profit and Appropriations For the year ended December 31, 1983</b>		
	1983 KD	1982 KD		1983 KD	1982 KD
Net profit after charging expenses, provisions for contingencies, contribution to the Kuwait Foundation for the Advancement of Sciences, and transfers to inner reserves	5,002,000	4,518,475	Proposed appropriations:		
Unappropriated profit at the beginning of the year	61,895	73,067	Statutory reserve	500,200	451,848
	5,963,895	4,591,542	Voluntary reserve	850,266	903,696
			Shareholders—bonus issue of 15% (1982—15%)	3,610,261	3,127,103
			Directors remuneration	47,000	47,000
			Total proposed appropriations	5,087,727	4,529,647
			Unappropriated profit	56,168	61,895

Ali Jarrah Al-Sabah  
Chairman and Managing Director

Basel F. Al-Sultan  
Deputy Chairman

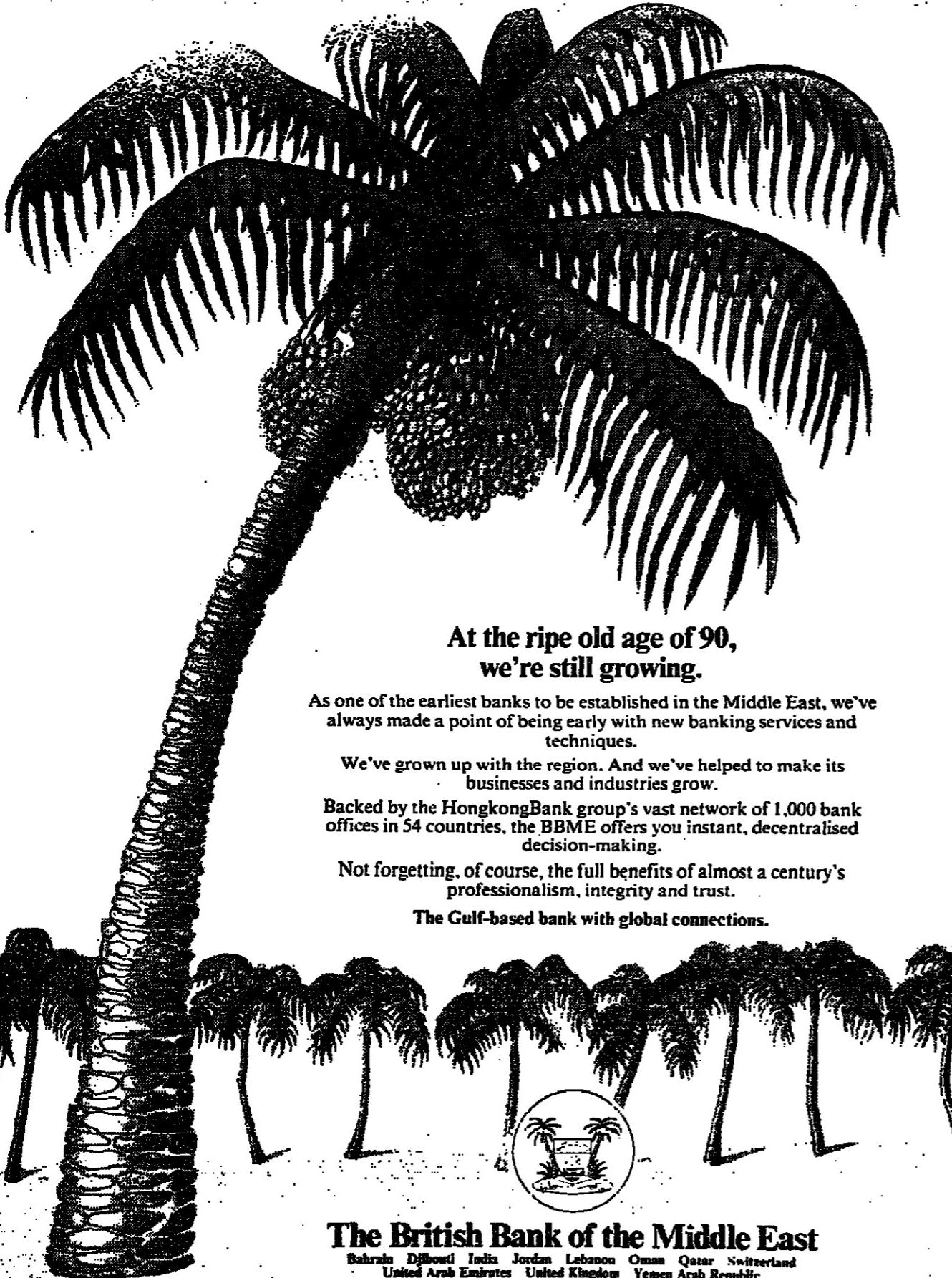
Abdulaziz A. Al-Jassar  
General Manager



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## WORLD BANKING 32

# Major banking groups all advance in profits

### South Africa

JIM JONES

SOUTH AFRICA's banks are in the middle period of fundamental change.

Progressive deregulation and the ending of an inter-bank cartel have led to greater competition for business and market share; the banking industry is steadily moving into areas previously dominated by competing financial institutions; and the growth of electronic banking is gathering pace.

In the process each of the five major banking groups has reported strong profit advances, while large parts of the country's corporate sector are caught in the toils of recession.

Any residual competitive restraints vanished in February 1983 with the termination, at the insistence of the Registrar of Banks, of the pricing cartel, the Register of Co-operation, better known by its acronym Roc. The days when the banks no longer received from paying interest on current accounts, and this was seized upon as a potent marketing tool in attracting customers and deposits.

Customers could be forgiven for some bewilderment in the array of services spawned in the post-Roc competitive free-for-all. They were probably just as bewildered by the fact

the heightened competition, the added cost of paying interest on previously free current account balances and persistent complaints by bank executives that restrictions were narrowing margins to unacceptable levels, have not been accompanied by any appreciable dent in the banks' profit growth rates.

In 1983 the major banks reported an average 25 per cent advance in disclosed after-tax profits against 35 per cent two years before. On the other hand the average return on assets of the major banks had increased to 1.07 per cent in 1983, against 1.04 per cent in 1982—and this progress was made during a year in which the South African economy went into reverse.

### Liquid assets

In the main, profit advances resulted from increased business volumes which, in turn, were made possible by progressive deregulation of banking operations. Onerous liquid asset requirements have been steadily relaxed by the Reserve Bank and most banking sector analysts expect further liquid asset ratio reductions this year before the Reserve Bank switches to regulation based on cash reserve ratios.

Almost every relaxation of the liquid asset ratio requirement was seen as a move by the Reserve Bank to limit increases in lending rates. None

theless, from a low of 14 per cent in 1983, minimum overdraft rates are currently standing at 21 per cent, with the exception of the 20.5 per cent quoted by Standard Bank. These are easily the highest real rates since before the 1983-84 war.

The result of deregulation has been a surge in lending, particularly as individuals borrowed their way through the recession, and a money supply running out of control. The growth in lending is amply illustrated by the fact that the total assets of Barclays National, the country's largest banking group, increased by 19 per cent in 1983 to R12.63bn.

Those of Standard and Volksbank were 13 per cent higher on the year. Bankcorp registered a 14 per cent increase and Nedbank, which more pedestrian 5 per cent.

### Agreement

Earlier last year, Standard, the second largest banking group, acquired joint control of the controlling company of Liberty Life, the fourth largest insurance company. This followed an agreement between Standard and United Building Society (the largest in the country), Nedbank and Allied.

Further down the line, Volksbank has for several years held a 30 per cent interest in Legal and General's South African offshoot, while Bankcorp, which has Trust Bank as its main subsidiary, is controlled by Sanlam, the country's second largest insurance group.

These acquisitions and alliances stem, in part, from the extension of electronic banking throughout the industry.

In the next three years, by way of example, the banks, building societies and Post Office expect to treble the number of automatic teller machines in operation to approximately 3,000. That is being accompanied by the introduction of Saswitch, a company owned by a consortium which includes Nedbank, Barclays, Trust Bank and Allied.

Natal Building Society, Permanent Building Society and the Post Office will provide the computer infrastructure which will allow automatic teller sharing. Standard, United Building Society, Volksbank and the Post Office are linked in a competing system.

The large local financial institutions are having to link into one or other system almost willy-nilly if they are to remain competitive. But they also fear that Saswitch, which, everyone agrees, will eventually be joined by Standard and its associates, will sharpen the competition.

So, the irony remains. The bankers would prefer to lend to Algeria—and Tunisia—who are trying to avoid too great recourse to foreign loans. Morocco, which desperately needs new money, is unlikely to get it in present circumstances, at least from bankers.

### WORLD BANKING SURVEY

PART ONE of this survey appeared on Monday, May 21, 1984.

Major sections of Part One examined the international economy, the world debt crisis, the market and a review of individual countries in North America and Europe.

In the section on the world economy, correspondents reported on the improvements expected this year; the trends in capital flows and the outlook in U.S. lending abroad.

Articles on the world debt crisis examined rescue pro-

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